

GORBACHEV GOES

An inability to focus solely on retention of power proved the undoing of the last Soviet leader

The president who cared too much

'The fox knows many things, but the hedgehog knows one big thing'

IN THE division of humanity between hedgehogs and foxes, (first made by the Greek poet Archilochus and used in Isaiah Berlin's famous essay on Tolstoy) Mr Mikhail Gorbachev comes out clearly as a fox - the first to head the Soviet Union.

The previous leaders of the state since Lenin, with the partial exception of Mr Nikita Khrushchev, were hedgehogs who above all knew one big thing: how to keep and how to use power.

Mr Gorbachev, by contrast, knew and gave priority to many things. He knew the Soviet Union was losing ground to the west; that its rate of spending on armaments could not continue; that the peoples of eastern Europe were in a state of subdued revolt against their Communist leaders; and that corruption reached to the top levels of the party he led.

He also knew the country's ecology was fearfully damaged and that the party

By John Lloyd
in Moscow

was so thoroughly bureaucratised that no one took responsibility for anything. All this and more he had seen for himself - or had been told by advisers and like thinkers - and had acted on.

For seven years - using a political skill which was the marvel of the world, and by drawing on his twin offices as general secretary and president and winning the initial support of radicals and democrats - he was able to retain his post and, for much of the time, keep up a momentum for change. But his lack of knowledge of power was his undoing.

One cannot say that in Mr Boris Yeltsin he met an immovable hedgehog. Mr Yeltsin has more of the fox about him, and may in time fall victim to the authoritarian hedgehog which many fear is over the horizon of post-Soviet politics. Mr Gorbachev, in releasing from party thrall the myriad of movements, hatreds, ambitions and social tensions which communism had suppressed by decreeing them to be non-existent, allowed a politics to develop over which he could not have control, and which in the end he could not lead.

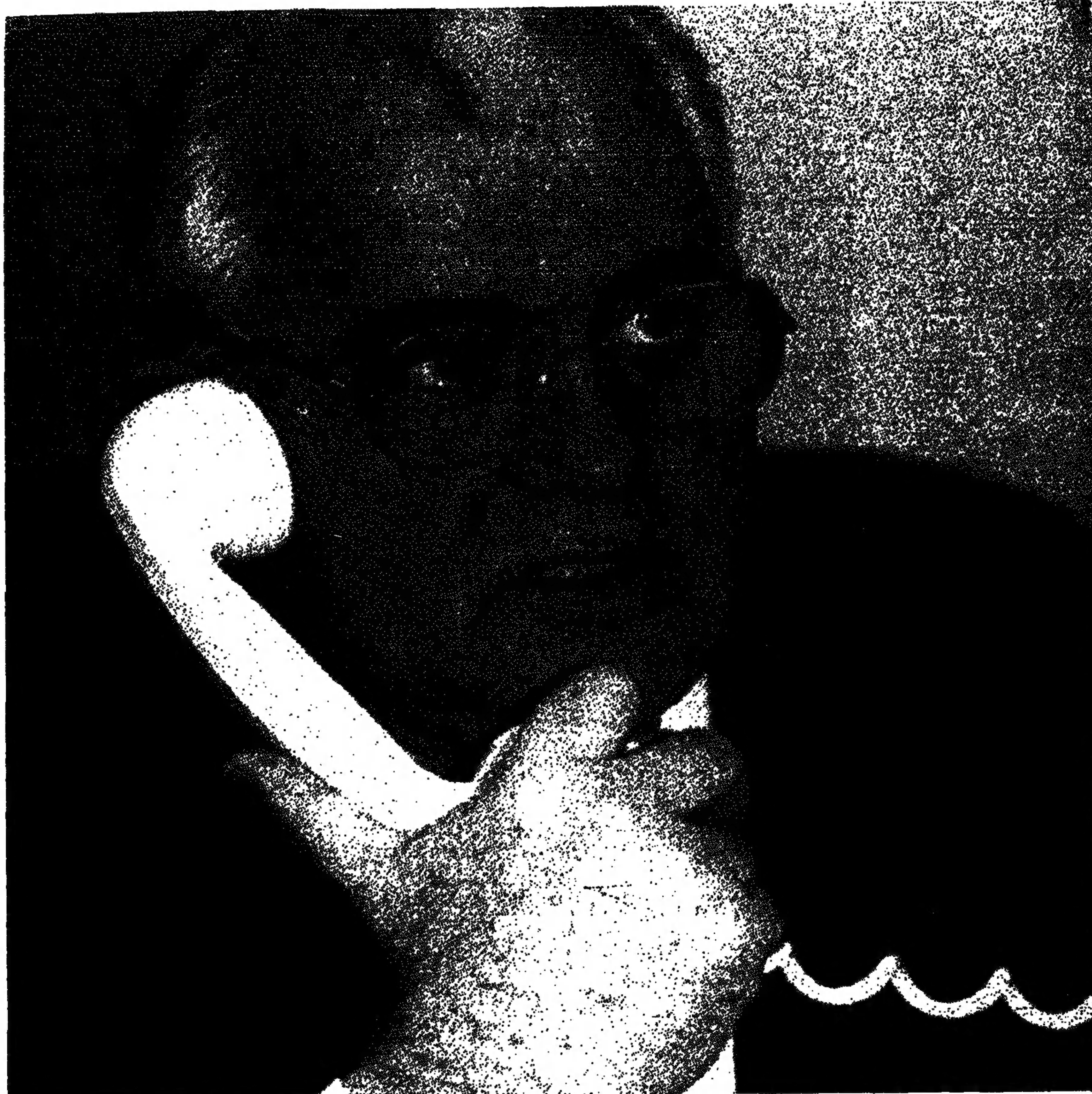
Among the many political obituaries which appeared in the Soviet press in the last weeks of his formal reign was one in the pages of the magazine *Ogoniok*, which had become one of the standard bearers of glasnost.

The author began his piece by pointing up that the Soviet president was a mystery, a series of paradoxes. "He was betrayed by his friends and saved by his enemies... crowds gave him a fervid welcome in Madrid, Bonn, Paris and Milan. At rallies in Leningrad, Riga and Moscow he was compared to Hitler and Hussein... no other politician in the world had so many hopes and disappointments associated with his name."

Mr Alexander Yakovlev, the president's long-time confidant and aide who, with Mr Eduard Shevardnadze, the Soviet foreign minister, spent many days in the presidential chambers giving support to their boss, once remarked that no one really knew who Mr Gorbachev was. The same view was given by a more recent adviser, Mr Grigory Yavlinsky, who struggled to press for more radical reform. "You cannot know what Gorbachev is thinking. He is the man in the mask."

This was in part due to a remarkable lack of political principle, a curious thing in a man now rightly lauded for his courage and strength. He ended his office having dropped or betrayed almost everything in which he said he had believed or was employed to sustain; the power of the Soviet Union, the primacy of the Communist party, the ideals and practices of state socialism, and the suppression of private ownership.

Above all he betrayed the party, signing it into oblivion within two days of his return from the Crimea after the August putsch, in order to retain his dwindling presidential powers. Only at the end did he claim to be unable to breach a principle - that of the retention of some sort of



PARTING OF WAYS: Mikhail Gorbachev, in the Kremlin on Wednesday, speaks to US President George Bush on the telephone for the last time as Soviet leader. He resigned during a televised speech later that evening

union structure - although it is impossible to know whether or not this was a real principle or simply a way of giving dignity to a departure he knew was inevitable.

In any event it struck few chords with the republican presidents who destroyed the Soviet Union to create a Commonwealth of Independent States at Alma Ata on December 21: and few with the people who had grown sick of him.

This lack of principle was a marvellous thing, as the principles he vowed to defend were so dreadful both for the world as a whole and for his own people in particular. The fact that he betrayed them so comprehensively raises the root question about Mr Gorbachev. Did he know he was destroying the tyranny which made him? Or was he a blessed fool who thought - as he said he did - he was improving and strengthening it, and in the end blundered or was pushed into being a democrat?

The west saw him as genial and never quite stopped marvelling at how different he was from his stone-faced, or threatening, predecessors.

We experienced him as benign, acting in a state of grace under the benison of Mrs Margaret Thatcher, proposing and delivering a dizzying series of arms reductions which left President Ronald Reagan speechless and unbriefed in Reykjavik and allowed President George Bush to inherit the withdrawal from east and central Europe and the final collapse of the "evil empire" - a term Mr Gorbachev finally, implicitly, seemed to accept.

Under the policies initiated by him and Mr Shevardnadze the Cold War was ended. That has left a dual legacy: on the one side lies the possibility of replacing a hugely costly arms race with the redeployment of resources to address human needs; on the other is the prospect of huge uncertainty, as nations released from a flabby totalitarianism experience external and internal tensions within the ruins of states still armed to the teeth with nuclear weapons.

Nuclear weapons exist independently of the superpower rivalry which gave their deployment some rough balance. To find a new security remains an urgent project in

which Mr Gorbachev, the great destroyer/ liberator, will at best play a marginal role. To his fellow Soviet citizens, who did not elect him, he was never an unalloyed blessing. Early on he incurred dislike for an absurd anti-alcohol campaign which drove up prices of one of the few pleasures of life and destroyed some of the best vineyards.

The first efforts at economic reform, from 1987, which brought in "self-financing" to state enterprises and legitimised co-operatives, did little to improve the quality of life for most. On the contrary, the increasing decay of the state systems of production and supply, greatly speeded up over the past two years, meant lower production, worsened supply and a huge boost to the black markets and, hence, cost of living.

The co-operatives were and remain a training ground for free enterprise (and were and are cordially hated for the fortunes they often make for their founders). But they clustered in the trade and hard currency sectors of the economy and

improved the lives of foreigners and the new class, merely emphasising the shifting poles of politics. What he regarded, as impossible to countenance yesterday and then claiming it as his dearest principle tomorrow, he nevertheless was the fox for the moment.

Once the tide started to flow far faster than he wished he did not attempt seriously to stop it - not even when, between November of last year and April of this, he tackled over to the hardliners' side and persuaded his temporary allies some blood in the Baltic.

Claiming to base his philosophy on the fundamental humanism of Lenin he ended up destroying the 74-year reign of terror and stagnation which Leninism ushered in across half of Europe. For all of his many talents, capacities and energies, his greatest trait was one blessed incapacity: the incapacity for the systematic use of the force and fear of the system he inherited.

The fox's seven years have done the world great service. Only his own world does not, for the moment, seem to know it.

'YOU HAVE GIVEN US OUR FREEDOM, BUT YOU HAVE LOST OUR TRUST'

Visionary with an economic blind spot

MR Mikhail Gorbachev is a tragic figure of classical proportions, about whom dramatists will be inspired to write for years to come. The fact that he seized his fate, and wrestled with it only to be consumed, makes him so.

Mr Gorbachev once wanted to become an actor, suggesting to a girlfriend that he might go to drama school rather than study law. This sense of the theatrical gave impetus to his leadership in a world of stifling Communist orthodoxy; his blending of literary tragedy and real life created a truly Russian mixture in which the ability to divorce the two seems curiously absent.

Moreover, he leaves behind the sort of unanswered questions and enigmas which are bound to challenge the poet and playwright.

Why did the highly successful apparition of the Communist party become the instrument of its destruction? And why in the end did this remarkable visionary - a man aware of the need for revolution in his own land and of the necessary transformation in international relations - lack the vision to see where it was all leading?

That he was a committed

Communist of sorts is beyond doubt. And yet he was committed to an ideology which was dead from the moment Mr Nikita Khrushchev denounced the deeds of Josef Stalin, in his famous secret speech to the Communist party in 1956. That speech was a formative influence for the young Gorbachev and all his closest colleagues in later years: men like Mr Ivan Frolov, his political adviser and subsequently editor of *Pravda*, the party newspaper, and Mr Anatoly Lukyanov, his right-hand man as chairman of the Supreme Soviet, before he was accused of betrayal in last August's abortive putsch.

For almost 30 years they had to live a dead ideology in order to rise to the top and call a halt. How much did they believe?

Mr Gorbachev came of peasant stock, his grandfather was arrested and banished by Stalin, his family were not party members, and his mother had him baptised into the Russian Orthodox Church - all undoubted influences on the man who eventually was to pull down the pillars of the party temple.

He went to university in Moscow, a country boy from southern Russia making good, and there he was certainly

infected by the great Russian tradition of the intelligentsia. In later years he was clearly attracted by often wordy intellectuals and philosophers - people like Frolov and his other political adviser, Mr Georgi Shakhnazarov - at the expense of others who might have provided sharper

Quentin Peel on the failings of an enigmatic leader

political advice.

He travelled abroad, even when he was only a humble agriculture secretary in Stavropol, visiting France and Italy and seeing for himself just how backward his own country had become.

Thus he became the willing tool of his mentor, Mr Yuri Andropov, chairman of the mighty KGB, who had decided that the Soviet system was failing disastrously in the technological race with the west. But he went far further than Mr Andropov would have done, abandoning his early calls for order, discipline and *uskoreniye* (acceleration) to move into the fundamental political

reform enabled by glasnost.

And then he lost his nerve. The key moment was almost certainly September 1990, when he was all but persuaded to pick up and run with the 500-day Shatalin plan of drastic economic reform. The plan would have finally destroyed all the corrupt central power of the party, the bureaucracy, and the military-industrial establishment. It would have cut off the unlimited credit for the big defence enterprises and the loss-making state and collective farms. So their bosses rebelled, threatened a coup, and Mr Gorbachev panicked.

The Shatalin plan offered an economic union to hold the Soviet empire together - loosely. It was probably the last chance to hold it together at all and, at that stage, the still-feelable republics might have accepted it. But Mr Gorbachev believed it was too little; in the end he was left with nothing at all.

Economics was one blind spot in his vision. He simply did not understand how the market economy might work. He shared the peasant mistrust of private enterprise.

His other blind spot was nationalism. He never understood it. He flew to Armenia to give

sympathy following the 1989 earthquake, and was howled down by angry crowds for failing to tackle their national grievances. He flew to Lithuania to head off their drive for independence, and ended up in angry arguments in the streets and in debating chambers, failing to understand the resentment.

At the end his greatest failure was in not understanding his own Russian people. Mr Boris Yeltsin felt, and brilliantly manipulated, the conviction of ordinary Russians that they were exploited by their own empire.

Mr Gorbachev was too steeped in the spurious "internationalism" of Communist mythology to understand. He did not pave the way for democracy, but rather for liberation. The liberation process has seldom been very democratic and often very bloody, and Mr Gorbachev's achievement is that the bloodshed has been limited, at least so far.

One epitaph was delivered on him, more than two years ago, by Mr Yuri Afanasyev, a leader of the democratic opposition in the Congress of People's Deputies. "Mikhail Sergeevich," he said, "you have given us our freedom, but you have lost our trust."

Continued role in politics envisaged

MR Mikhail Gorbachev wants to remain in politics, Reuter reports from Moscow.

"I will not hide in the woods," he said in a television interview after his resignation. "I intend to continue to participate in a new role in my country's politics and in implementing the new thinking in world affairs."

The former Soviet president added that recent discussions with his partners and colleagues "showed me that they want me to continue in this way."

Initially Mr Gorbachev plans to take a rest. "I have not had a single full vacation in seven years, and each year should be counted as several."

He will receive a pension of \$64,000, worth about 223 at current tourist rates, a flat and a country house, 20 bodyguards and two cars.

Before his resignation, the New York Times newspaper reported Mr Gorbachev had been offered posts at several US universities, including one so eager to have him it had offered a professorship to his wife Raisa.

This was confirmed by Mr Gorbachev earlier this week, but he added he had received "serious and interesting pro-

posals" from Japan, Germany and France.

Mr Gorbachev will, however, head an international research fund named after him, Mr Vladimir Tumanin, the president's spokesman said from the Kremlin on Mr Gorbachev's last day in office. "He will lead the new international fund for social, economic and political research - the Gorbachev Fund. He has already agreed."

The fund was set up for him by Russian President Boris Yeltsin. Mr Gorbachev set up a similar organisation, after the failed coup in August, to generate ideas and give advice on political and social issues.

The fund was headed by a close Gorbachev aide until it was disbanded by Mr Yeltsin, along with other ministries as Russia took control of central Soviet institutions.

Mr Yeltsin ordered the formation of the Gorbachev Fund after the two leaders had discussed the transition of power. Some Soviet analysts have suggested Mr Gorbachev might become a leader of the opposition. There is a widespread belief that the Commonwealth of Independent States, replacing the Soviet Union, will prove unworkable.

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GORBACHEV GOES

Seven important chapters that closed during Gorbachev's seven extraordinary years as Soviet leader



Chinese government fires parting shot Bonn swift to recognise Russia and Ukraine

By Anthony Robinson and Ivo Dawidowicz in London

CHINA yesterday launched a bitter attack on Mr Mikhail Gorbachev, as other governments across the world praised his statesmanship but hastened to recognise Russia as the successor to the defunct Soviet Union. The official Chinese news agency said Mr Gorbachev, whose resignation on Christmas Day marked the end of the world's first Communist super-power, had abandoned socialism and fomented political chaos, ethnic strife and economic crisis with policies of glasnost, perestroika and political pluralism.

However, the harsh words from Beijing contrasted with warm words from former Cold War foes and third world allies alike. Mr Hans Van Den Broek, Dutch foreign minister, speak-

ing for the European Community, praised Mr Gorbachev for daring policies which had recognised that the time had come to end the partition of Europe. The EC yesterday recognised Russia as the successor state to the old Soviet Union. It also recognised Ukraine and Armenia.

The Community had sought written acceptance of EC-drafted guidelines from other republics before offering recognition. These terms, originally framed in the context of EC policy towards the Yugoslav republics, include compliance with United Nations and Helsinki Final Act commitments to human and ethnic rights, respect for borders and compliance with other international obligations, including nuclear disarmament and non-prolifer-

ation pact.

A statement issued by the EC's Dutch presidency yesterday said it was satisfied that replies received from Armenia and Ukraine contained "the required assurances for recognition". It expected to receive replies from other republics soon, the statement added.

President François Mitterrand paid tribute to Mr Gorbachev for freeing Soviet society, bringing about disarmament and ending the Cold War. "I wish to express my personal gratitude for the work accomplished in the defence of peace and to assure him of my feelings of friendship and best wishes," he said.

In Britain, Mr Douglas Hogg, Foreign Office minister, will meet senior officials today to review the question of official

recognition for the newly-independent Commonwealth states. Officials said the UK government was likely to examine first the cases of the "big three" - Ukraine, Belorussia and Kazakhstan - to see whether they had agreed to conform to the EC criteria.

India, which had long standing trade and military links with the Soviet Union, extended recognition to all 12 of the former Soviet republics, including Georgia which has not yet applied to join the new Commonwealth of Independent States founded last weekend. But the biggest Indian Communist party, mourning the demise of the old Communist state, called the disintegration of the Union "a historically regressive step" and predicted the rebirth of socialism.

The Iranian government, one of several along the southern borders of the old Soviet Union which hope to establish closer ties with the five mainly Moslem republics, was also among the first to recognise Russia and the new republics but omitted Moldova from the list.

Israel, which recently re-established diplomatic relations with the Soviet Union after decades of hostility, was also quick to announce its intention to extend recognition to all the republics. Tel Aviv also made clear that it expected Russia to take over co-sponsorship of the Middle East peace talks which are due to reconvene in Washington on January 7.

In Havana, the Cuban government, too, announced its recognition of the former Soviet republics, including

Georgia. After years of increasingly bitter exchanges between President Fidel Castro and Mr Gorbachev, Cuba now faces further economic privations as Mr Yeltsin has made clear he intends to reduce oil and other supplies to the island further.

In South Africa, President F.W. de Klerk, praised Mr Gorbachev for ending oppressive policies domestically and his withdrawal from regional conflicts in Africa and elsewhere. Soviet "new thinking" in foreign policy led to the withdrawal of Cuban troops from Angola and helped make possible both independence for Namibia and the apartheid reform policies previously blocked partly by white fears of the Soviet-backed Cuban presence in the region.

By Quentin Peel in Bonn

GERMANY yesterday granted diplomatic recognition to Russia and the Ukraine. Recognition of the remaining 10 republics of the union will follow as soon as they agree to comply with EC conditions of respect for human rights, for national minorities, and for existing borders, a foreign ministry spokesman said.

The existing German consulate general in Kiev, the Ukrainian capital, will be upgraded to the status of a full embassy. At the same time Mr Hans-Dietrich Genscher, German foreign minister, gave his support for Russia to take over the Soviet seat in the United Nations Security Council.

The moves came after Chancellor Helmut Kohl issued a statement of fulsome tribute and thanks to President Mikhail Gorbachev within minutes of the Soviet leader's resignation speech on Wednesday. The prominence given the demise of the Soviet Union, and the departure of its president, underlines the dismay felt in Germany at the disintegration process, and the belief on all sides that without Mr Gorbachev, German unification could never have happened.

"The decisive contributions of Mikhail Gorbachev to German unity, and to the new beginning in relations between our peoples, remain unforgettable," Mr Kohl said. "We Germans - and I personally - owe him a great debt."

Mikhail Gorbachev led his country out of more than 70 years of paralysis and suppression. He made possible the free development of the peoples of

central, east and southern Europe, and strengthened their right to choose their own path of development.

"Without Mikhail Gorbachev, it would have been impossible to overcome the east-west conflict, and to achieve the unparalleled successes of recent years in disarmament, and arms control."

Germany is now torn over how to pursue its relations with the former Soviet republics. There is grave concern in the government at the possibility of further disintegration and confrontation between republics. There remains a deeply felt popular desire to help the emerging nations survive the likely hardship of the current winter and those to come. But there is also a feeling that Germany has already donated more cash and more food than any other industrialised nation, and it is time for others to do more.

Commercial credit has dried up in the wake of the Soviet trade payments' crisis and the latest decision by Vnesheconombank to suspend payments of principle on debts. The whole subject of German exports insured by Hermes, the export credit agency, is being reconsidered by the cabinet. On the other hand, the German government is far more directly concerned about the prospect of economic collapse in the former Soviet Union than the other western industrialised nations, and therefore remains a leader in the campaign for more substantial international assistance to reform the republics' economies.

Envoy to UK hoists his new colours

By Jimmy Burns

MR BORIS PANKIN was one of the few hard-working men to be found in London yesterday.

He marked his first day as Russian ambassador to the United Kingdom with a hectic round of diplomatic engagements - mainly conducted long-distance over the phone - and a hastily convened press photo-call outside the imposing embassy building in Kensington Palace Gardens.

The photo-call under a clear blue winter sky was to mark the replacement of the red Soviet banner by the Russian red, white, and blue. Although the flag at the embassy had been changed in a discreet ceremony earlier on in the day, Mr Pankin emerged after lunch to emphasise the historic importance of the event.

"I would like to draw your attention to this flag and what this means. It means first of all that the country that you knew as the Soviet Union no longer exists," he declared.

Instead, the embassy would represent Russia and the Commonwealth of Independent States until such time as any individual republic wished to opt for separate diplomatic representation.

The Soviet embassy in London has had its fair share of centralists, unreconstructed Communists and KGB agents, but no large purge of its 35-strong staff seems imminent.

According to Mr Pankin the instructions received from Mr Yeltsin over Christmas were that the embassy should for the time being continue in its functions with the same relatively multi-national structure. Although the majority of staff are Russian like Mr Pankin, there are also three Ukrainians and two Belorussians.

The ambassador's "liberal" credentials mean that for him at least the changes taking place in Moscow could mean business continuing very much as usual. Significantly, he laid emphasis yesterday on the importance of Russian representation within international organisations, including membership of the European Bank for Reconstruction which is based in London.

Mr Pankin left the Communist party last August when, as ambassador to Prague, he was the only Soviet envoy to denounce the attempted coup. He was subsequently appointed foreign minister before being given the London appointment earlier this month in a move that reportedly had the joint approval of both Mr Gorbachev and Mr Yeltsin.

Among those at the London embassy yesterday was Second Secretary Mikhail Shirkalov. A former Communist party official, he seemed anxious to proclaim his allegiance to the new authorities. "I don't think anyone in the staff can say anything for sure about their future here," he confided.

East Europeans grateful but struggling

By Judy Dempsey, East Europe Correspondent

FOR THE peoples of eastern Europe President Mikhail Gorbachev was the second Soviet liberator in half a century. They had little reason to thank Stalin, who pushed out the Nazis only to impose Soviet-style totalitarianism. But they have much for which to thank Mr Gorbachev.

He made it possible for them to regain their identity and sovereignty, without having to replay the bloody street fighting of Berlin, Budapest, Warsaw and Prague which rose hopelessly against a Red Army. In 1989, when people power reasserted itself throughout eastern Europe, Mr Gorbachev ordered the army first to stay in barracks, and then return home. But for all that, the Soviet president has left the region in an state of flux.

The collapse of Comecon and the disintegration of the Soviet Union has robbed them of vital markets to the east. The reluctance of the European Community to ease the transition from the one-party state to the market economy through liberalising trade, has left them with large food surpluses.

The hesitancy of western governments to formulate a long-term policy towards the region has meant that eastern Europe will remain highly volatile for the foreseeable future.

In that sense, eastern Europe's release from Leninism and the Red Army has created a dangerous vacuum which potentially could be filled by nationalist, ethnic and economic tensions.

But why, if eastern Europe provided industrial and agri-

cultural goods for Moscow, and a *cordon sanitaire* for Soviet security, did Mr Gorbachev allow the empire to collapse?

In 1988, when he came to power, eastern Europe was no longer the monolithic structure which Stalin bequeathed to the Soviet leadership. A fossilised one-party state was confronting the emergence of pockets of civil society.

Nowhere was this more evident than in Poland, where the Communists were unable to cow the Solidarity trade union into submission, and in Hungary, where reform Communists, led by Mr Imre Pozsgay, and Mr Miklos Nemeth, were eroding the party's power base.

As a means of limiting the damage to the Communist establishment, Mr Gorbachev allowed Poland to set up

round-table negotiations in the spring of 1989. What emerged the following August was a system of power-sharing.

The understanding from Moscow at that time was that if the Communists retained the crucial Interior and Defence ministries, a reformed Communist system could function. This was a serious miscalculation. What happened in Hungary showed how, once the momentum for change was unleashed, it became impossible to stop the collapse of the entire post-1945 system.

In Budapest, the Communist party was already in a state of decay following the reform in June 1989 of Mr Imre Nagy, leader of the crushed 1956 Hungarian uprising. This extraordinary funeral robbed the Communists of any pretence to

historical legitimacy. Thus, in September, after stormy, and fruitless negotiations with Mr Erich Honecker, then still East German leader, Hungary decided to let thousands of East Germans flee to the west.

The Hungarians were motivated by humanitarian reasons as well as self-interest to the extent that Bonn would reward them. But the consequence of this decision was incalculable. A way around the Berlin Wall had been found.

It was only a matter of time before East Germans, and Czechoslovaks, Bulgarians and Romanians used "people's power" to topple their own governments from power. The attempt at damage limitation was over. Mr Gorbachev could no longer control the tide of history.

Sea change that ended up sinking the state

PRESIDENT Mikhail Gorbachev and Mr Eduard Shevardnadze, his foreign minister, transformed Moscow's view of the world and the world's view of Moscow. They co-managed a sea change in Soviet foreign policy from Cold War rivalry to co-operation in all areas, from arms control to the free flow of information and people.

In so doing, however, they undermined the whole strategic and ideological basis on which depended the very existence of the Stalinist Soviet Union they inherited. As an enemy the Soviet Union had to be respected. But, in the process of becoming a friend, it lost its identity and ultimately its very existence.

Such an outcome was simply unimaginable at the outset. The initial strategy was to reduce Moscow's economic and military burdens in the third world, broaden diplomatic contacts with the non-Socialist countries, and build great power co-operation on regional issues which would strengthen trust in the crucial area of Soviet foreign policy - the US-Soviet relationship.

It was a policy that made a virtue out of necessity. The conviction had been maturing for years that pouring billions of dollars worth of military equipment and aid into "revolutionary" movements and

governments was not only useless but counter-productive. Ideologically motivated support for self-styled Marxist-Leninist regimes was quietly dropped, or drastically scaled down in the special case of Cuba. In Asia, Vietnam was prodded into leaving Cambodia and the last Soviet troops were withdrawn.

The task of improving relations with China, Japan and the economically dynamic "Asian tigers" moved up the agenda. In the Middle East, decades of one-sided military and political support for radical Arab regimes shifted to more balanced approach. This culminated in Soviet support for UN

resolution 678 which authorised the use of US-led military force to force Moscow's old ally Iraq out of Kuwait, and the restoration of diplomatic relations with Israel.

An early result of the "new thinking" in Soviet foreign policy was the ending of a series of destructive bush wars in Africa. This was sealed by the agreement signed in Washington in December 1988 between Angola, Cuba and South Africa. It led to the withdrawal of Cuban troops from Angola and independence for Namibia under UN supervision, but jointly guaranteed by Moscow and Washington.

Actions like these helped to strengthen the role of the UN and helped cement western faith in the Soviet commitment to improved east-west relations with the rest of the world. This was seen most clearly in the series of increasingly friendly summit meetings, first with an initially sceptical President Ronald Reagan and then with President George Bush. These tended to mark milestones in rapid progress towards nuclear and conventional arms reductions agree-

ments. These included the INF agreement, which rid Europe of intermediate-range nuclear weapons, and the START I treaty on conventional forces in Europe, and a 50 per cent reduction in strategic arms.

Progress in conventional and nuclear arms negotiations was helped by important changes in Soviet doctrine like the move to "strategic sufficiency", instead of offensive superiority, as the basis of Warsaw Pact thinking, and ultimately by Moscow's willingness to give up eastern Europe.

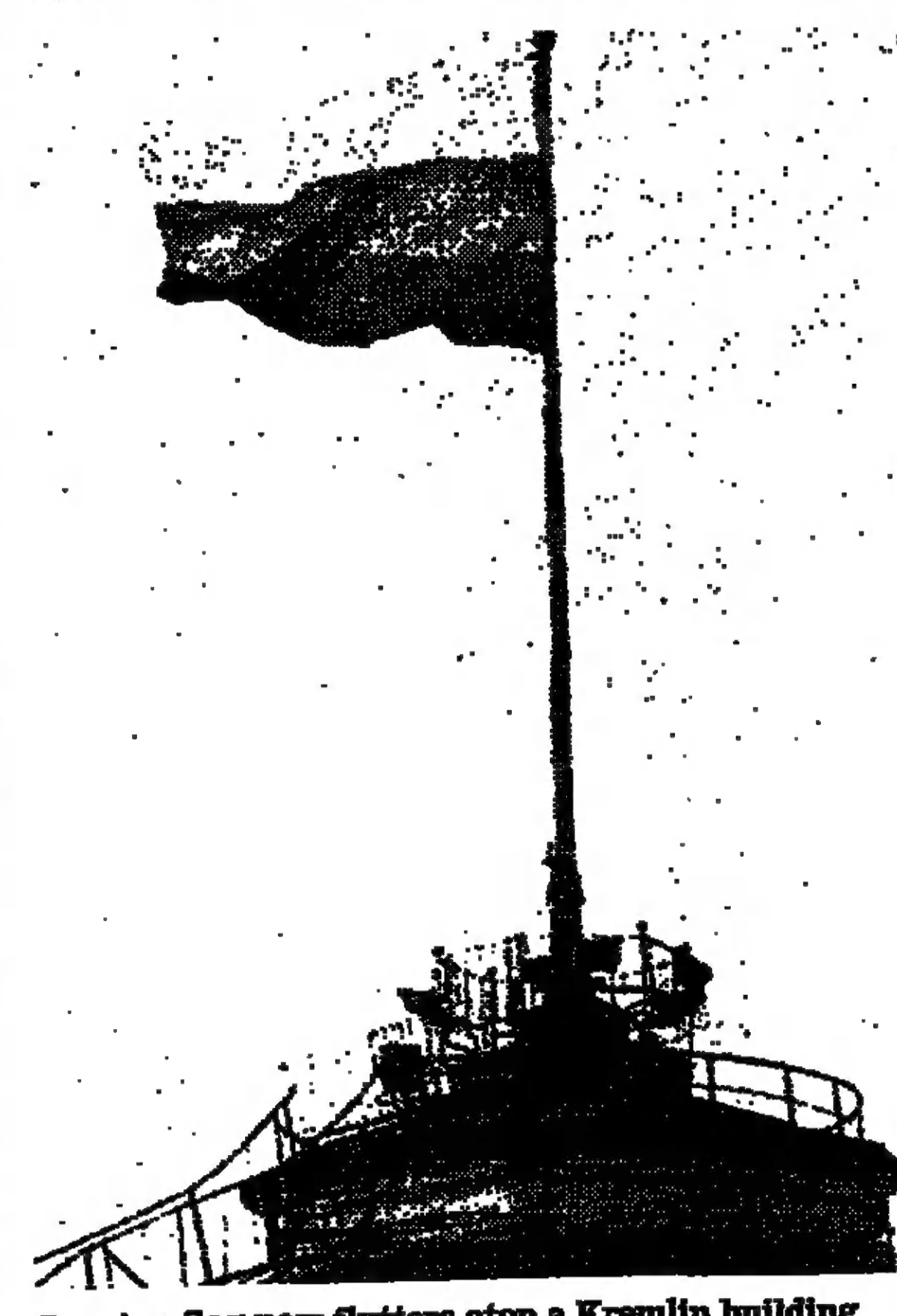
In the better east-west climate investors and western financial institutions like the IMF and the World Bank were enlisted to help reconstruct the Soviet economy. This task which became ever more complex as the collapse of the centrally planned economy coincided with the unravelling of Mr Gorbachev's central power base and as political and economic change took on a momentum of its own.

For most Europeans Mr Gorbachev will be remembered as the man who declined to prop up even reformist Communist regimes in east and central

Europe two years ago. He thus paved the way for the re-unification of Germany and regained sovereignty for all those countries in the region "liberated" in 1945 only to be "Sovietised" by Stalin.

For his historic role in dismantling the legacy of the cold war, Mr Gorbachev was awarded the Nobel peace prize in 1990. But by this time internal opposition was building among conservatives who felt betrayed by a foreign policy which gave up so much, in terms of territory, weapons and prestige. His ambivalent stance during the military crackdown in the Baltic states last January reinforced the growing impression of a man no longer in control of events.

The avalanche of change both at home and abroad has finally overtaken him. Responsibility for the longer term consequences of the changes he wrought has passed to the republican leaders. He started the avalanche, but cannot have imagined how far and how fast it would have taken an empire that only six years ago looked so menacing - and likely to stay so for ever.



Russian flag now flutters atop a Kremlin building

Washington forced to adjust to life without the old certainties

By Lionel Barber in Washington

THE RESIGNATION of President Mikhail Gorbachev opens an unpredictable chapter in US relations with the former Soviet Union. For President George Bush, it means the loss of a familiar, usually friendly, individual who had his finger on the nuclear button. In the coming months, Mr Bush may find himself looking back with nostalgia at the predictability of the past - even the Cold War.

Mr Gorbachev probably did more than anyone else to end the Cold War, and Americans were grateful. At the peak of his powers, perhaps in the twilight of the Reagan administration in 1988, he was hugely popular. His winning smile, his western aura, and his willingness to "pump the flesh" in a crowd made him that

most potent American commodity, a celebrity.

Mr Gorbachev offered more than style. His speech to the United Nations in December 1988 was an extraordinary, foreshadowing the withdrawal of Soviet forces from eastern Europe and the end of the Communist party's monopoly on power.

Mr Gorbachev told Mr Bush and Mr Ronald Reagan as much, during a meeting that same day on Governors' Island just across from Manhattan; but it took some time for Mr Bush to take him at his word.

Ever fearful of the conservative wing of the Republican party (and nervous about the speed with which Mr Reagan had apparently succumbed to the Soviet leader's

charms), Mr Bush held back. It was left to Mr James Baker, US Secretary of State, to take the lead. And so began an extraordinarily productive relationship between the latter and Mr Eduard Shevardnadze, the Soviet foreign minister.

In less than 18 months, the two men wrapped up, or made vast strides towards ending, much of the Cold War rivalry between the US and Soviet Union: regional conflicts in Angola, Afghanistan, Cambodia, and Nicaragua; complex arms control negotiations such as the strategic arms reduction talks and the conventional arms talks in Europe.

The one drawback was that this relationship became so productive that it blinded the top layer of the administration to the forces of

change inside the Soviet Union. Thus, Mr Boris Yeltsin, the aspiring reformer from Russia, was called a buffoon by one senior US official during his first visit to Washington in 1989. Jokes about Mr Yeltsin's table manners surfaced again during his visit last summer, few saw it as important that Mr Yeltsin, unlike Mr Gorbachev, had faced the voters and won elective office.

The desire to cuddle up to Mr Gorbachev was always justified as part of the geopolitical game, particularly during the Gulf war when Soviet acquiescence in the US-led liberation of Kuwait was seen as vital. Smaller causes were ignored: when the leaders of Lithuania, Latvia and Estonia pressed their case for independence at the White House they were

treated as nuisances.

The resignation of Mr Shevardnadze almost exactly a year ago came as a shock. The remaining US illusions disappeared after the abortive putsch last August. For a brief period, Mr Bush sought to prop up Mr Gorbachev and the remnants of central authority, but the overriding reason was concern about the security of the Soviet nuclear arsenal and its 27,000 warheads. Mr Bush, too, felt a sense of loyalty.

In the past three weeks, starting with Ukraine's overwhelming vote in favour of independence from Moscow, the US administration has gradually shifted ground. Instead of focusing on the relationship between the centre and the republics, it is concentrating on that between the

republics themselves, on matters ranging from trade, nuclear policy, human rights and borders.

Mr Gorbachev's exhortations in favour of preserving the old union may have been intended to sound like President Abraham Lincoln's warnings just before the outbreak of the Civil War: but his huffy protests about how badly he was being treated sounded more like President Richard ("You won't have me to kick around any more") Nixon.

In the end, Mr Gorbachev became an obstacle to the revolutionary changes which he himself set in motion. This was true in the US as much as in the former Soviet Union. The difference is that - unlike in Moscow - he will be sorely missed in Washington.

GORBACHEV GOES

LOOKING TO THE FUTURE

Commonwealth 'too frail to withstand the forces of nationalism'

By John Lloyd in Moscow

THE treaties and protocols establishing the Commonwealth of Independent States have not yet been ratified, but already the ramshackle edifice is falling apart.

As both Mr Mikhail Gorbachev and Mr James Baker, the US Secretary of State, have predicted in the past few days, it is presently too frail a construction to withstand the forces of nationalism, and of ethnic self-preservation, which are still gathering strength.

It is Ukraine which, once again, appears in the role of the disturber of the peace of the Commonwealth. In an interview with the Ukrainian press, Mr Leonid Kravchuk, the Ukrainian president, rejected the Russian interpretation that it was he who had made it clear that he was commander-in-chief of all military forces on his territory, also commanded the tactical nuclear weapons.

Ukraine is both frightened of Russia, and contemptuous of it. It notes with forbidding the frequently repeated claims on the Russian-populated region of the Crimea, arbitrarily assigned to Ukraine 40 years ago; at the same time Ukrainian television news routinely features the empty shops and dreary queues of Moscow and other Russian cities, with the explicit message - "is this the kind of country you want to be united with?"

The heads of the commonwealth states meet in the Belorussian capital of Minsk next Monday to discuss - among other things - closer economic co-operation: it is already all but certain that such efforts will, at best, produce verbal agreement not worth the hot air with which it is accompanied.

For all but those states who are utterly dependent on Russia - the central Asian states are - Russia now makes a bad partner. It has taken over all of the institutions of the former Soviet Union, including the banking and financial institutions: it thus controls the printing of money and the advancing of credit, and has said that it intends to be strict with both.

As the weekly Kommersant newspaper noted yesterday, "Ukraine is like the plug in a dyke: if it leaves the Commonwealth, the dam will burst."

For Ukraine, the Common-

wealth was at most a minimal structure: an attempt to ensure that its neighbours, especially Russia, did not trouble it too much. Even the Commonwealth's core function, the retention of strategic nuclear weapons under a unified and centralised command, is now questioned: in an interview with the evening paper Izvestia on Wednesday, Mr Leonid Kravchuk, the Ukrainian president, rejected the Russian interpretation that it was he who had made it clear that he was commander-in-chief of all military forces on his territory, also commanded the tactical nuclear weapons.

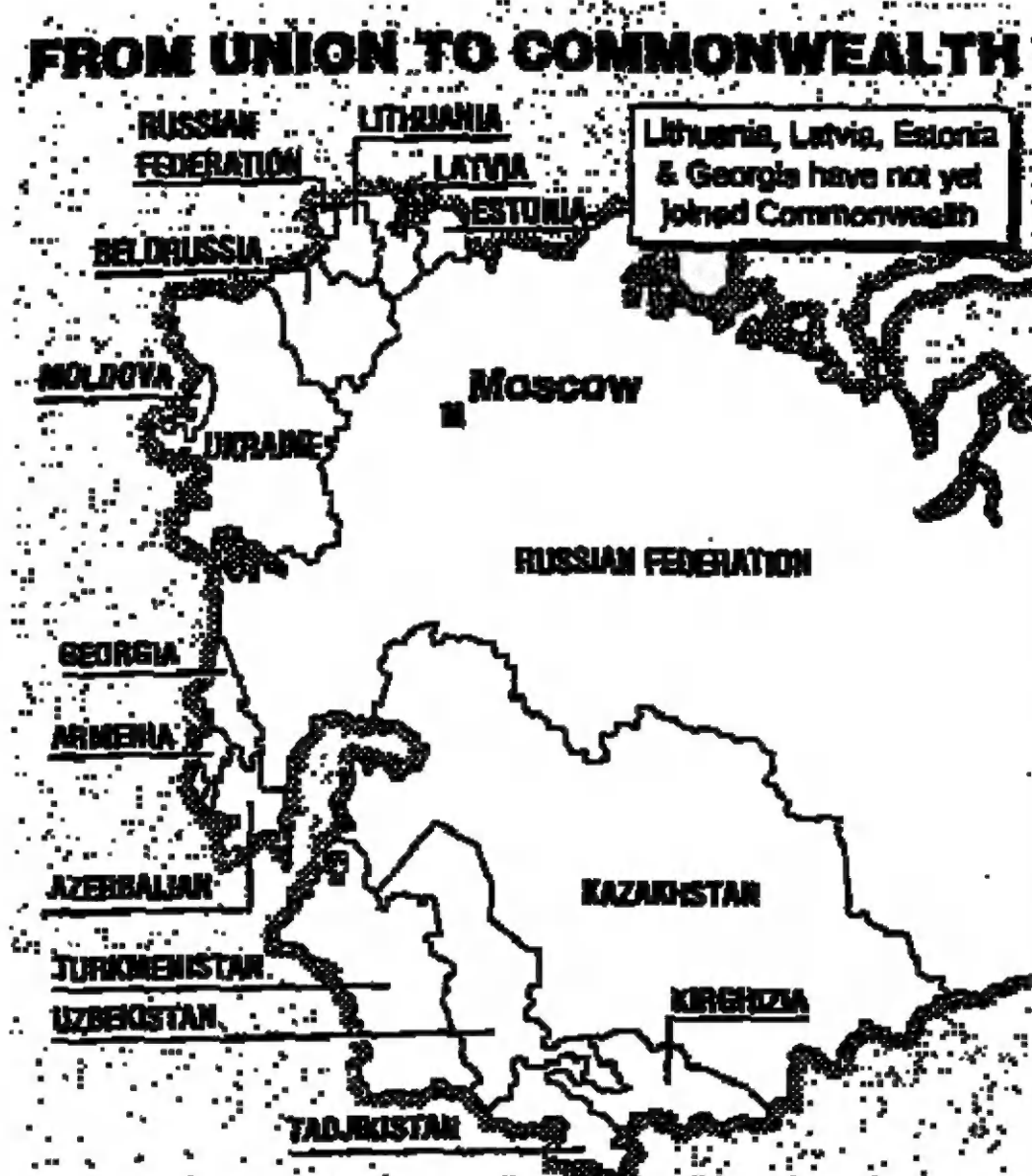
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For Ukraine, the Common-



Source: IMF, OECD, UNCTAD, EC, Economic and Social Commission for Europe, Yerevan.

Official exchange rates Jan. 1, 1990: \$1 ruble = 1.50, 100, 1.51

Thus these states, which have declared themselves independent, have no effective control over the central mechanisms of monetary policy: they are thus forced either to concede some control to Russia, or to break free from its influence by creating their own currency and banking systems.

It is precisely this which Ukraine is preparing to do, with Belorussia, at least, following suit. The national problems, now written in blood across the Caucasus, are also not amenable to solution under the new post-Soviet Commonwealth - any more than similar such conflicts were soluble by the British, post-imperial commonwealth.

Azerbaijan and Armenia are both members, but the killing continues in and around the enclave of Nagorno Karabakh which is in dispute between them. Moldova and Russia are

	RUSSIA	UKRAINE	BELOARUSIA	LITHUANIA	LATVIA	ESTONIA	MOLDOVA	GEORGIA	ARMENIA	AZERBAIJAN	KAZAKHSTAN	UZBEKISTAN	TADJIKISTAN	KYRGIZIA	TURKMENISTAN
1989 GDP	148m	52m	10.3m	2.7m	2.7m	1.8m	4.4m	5.4m	3.9m	7.1m	16.7m	20.3m	5.2m	4.4m	3.4m
% of total	51%	18%	3.6%	1.3%	0.9%	0.5%	1.5%	1.9%	1.1%	2.5%	5.8%	7.0%	1.8%	1.5%	1.3%
1989 pop.	119	80	117	110	118	117	81	85	80	70	74	47	43	53	61
1989 trade	3.8m	1.8m	3.1m	0.4m	0.3m	0.2m	0.6m	0.8m	0.6m	2.0m	-5.4m	-3.8m	-1.1m	-0.5m	-0.2m
1989 balance	-2.4m	-7.7m	-2.8m	-0.7m	-0.6m	-0.4m	-0.9m	-0.9m	-0.7m	-0.8m	-2.1m	-0.1m	-0.1m	-0.7m	-0.2m
1989 deficit	55m	5m	2m	-	-	-	-	-	-	-	25m	3m	-	-	6m

Trade balances are at domestic prices. At world prices, Russia shows a surplus with the other republics of 24.5m rubles. With the rest of the world and of world prices, Russia has a surplus of 12.5m rubles.

This month, the president of the Russian Oil and Gas Corporation gave figures that indicated oil production from the former Soviet Union had fallen by 15% since 1989.

critic of his own government. "The old system," said Mr Gorbachev in his farewell address, "fell down before the new one started working. The crisis of society deepened... the collapse of statehood is the most ruinous thing in this crisis. Today I'm concerned that our people are losing citizenship of our great country and the consequences may be very grave."

These are the words of a losing politician: for all that, the former President is right to point to the fact that life is likely to be hard, even dangerous, for those former Soviet citizens who claim one kind of ethnicity to find themselves a minority in the state of another.

The Russians of the Baltics face clearly discriminatory citizenship legislation: the many hundreds of thousands of Caucasians in Moscow face growing resentment because of the activities of the Mafia gangs disproportionately staffed and led by their fellow countrymen; the central Asians who have fanned out across the Soviet Union to escape from the workless poverty of their villages and towns will now - at a time of rising unemployment - be seen not just as strangers, but as foreigners who have their own countries to get back to.

Ms Okhama Dmitrieva, an expert on ethnicity at the IMEMO foreign affairs think tank in Moscow, says that "there is no way of solving" the nationalities question, or even of keeping it at its present level. It will worsen. All that can be done is to hope to understand and moderate it.

The forecast of many of those who supported the continuation of the Union - some 30 per cent, according to a poll published on Wednesday in the

demand which they wish to see satisfied at someone else's expense, or blame which they wish to lay on other leaders.

The experience of the creation of the European Economic Community shows how sophisticated are the political horse trading and compromises needed to get into incremental agreements on a relatively restricted range of issues, and these negotiations are carried on between rich and advanced states with skilled and well-trained bureaucracies and with stable borders.

With Russia as a partial exception, the members of the Commonwealth of Independent States have small, unskilled bureaucracies, endless claims on each other and are daily getting poorer.

One senior (former Soviet) foreign office official, who wished his name withheld, said yesterday that "in every republic foreign office there are perhaps one or two diplomats who know a little about the world and how diplomacy works: there are a few more in Ukraine. The level of competence is very low indeed. None of them is trying hard to attract people like us to work there: they will prefer their own people. It is not being proud on my part to say that it will be a terrible mess."

The best that can be hoped for from the Commonwealth is that, after a period in which it means very little, it is granted greater powers by members who realise inter-republican brawling is a zero sum game.

Says Ms Dmitrieva: "Logic, common sense, is now on the side of the nationalists. For them independence is the best bet: it is after all being recognised by the West, which for them is like a great prize. They do not yet know that the prize is worth nothing much in hard cash."

Family emotions mixed over Gorbachev's demise

By John Lloyd in Moscow

THE three generations of the Starke-Krupchinka family, by profession and leaning at the very core of support for Mr Mikhail Gorbachev, the former Soviet president, were by turns sympathetic, gloomy and indifferent about Mr Mikhail Gorbachev's 12 minute speech of resignation.

"He left power in a most civilised way," said Natasha Starova, the grandmother of the family, a strong, strongly-built woman in her sixties. "The republics will want him back as president soon," said Mr Nikolai (Kolya) Krupchinka, her son-in-law.

The adults are intellectuals, working at the Moscow State University (Mr Gorbachev's alma mater). Natasha, the philology department, Nikolai, teaching economics, their daughter Marina as an administrator.

All had been Party members, leaving earlier this year. In past months, they had been scathing about the late Soviet president on Wednesday night, Natasha at least was generous. "He did it very well. He explained why he could not remain, he said he was against the Commonwealth but said he would support it."

Natasha Starova has seen a good deal of terror and war in her life. She was a teacher afterwards, marriage to a military lawyer who was proud of his role in rehabilitating "enemies of the people" in Khrushchev's thaw.

She has supported Yeltsin for the last year, attending a few rallies and eagerly reading his speeches, laughing at her own new enthusiasms, she says: "I'm Yeltsin's girl."

Phoning her friends yesterday, she found they had shared her feelings. "We thought his (Gorbachev's) worst mistake was not to support the last reform plan, the Yavlinsky one - that was the worst mistake for him and for the country. There were many mistakes. But we all agreed that we were grateful to him for what he began."

Mr Nikolai Krupchinka, in his mid-forties, is a new Russian man: an academic turned entrepreneur, leaving a 400,000 ruble a month job as economics lecturer to become a founder member of a new association of commodity exchanges specialising in metals.

"People in power in the republics need still to be civilised - but often they don't behave so. The difference between the republics is very great: they are not natural partners in many cases. I believe the Russian economic reforms (due to be announced on January 2) will make things worse."

PROSPECTS FOR THE NEW PARTNERSHIP

AGREEMENTS signed by 11 of the 12 Soviet republics in Alma Ata, capital of Kazakhstan, on December 21 formally created a Commonwealth of Independent States as successor to the Soviet Union. But those agreements will do nothing either to halt the collapse of the old Soviet economy or to replace it by workable new arrangements.

Mikhail Gorbachev may have made a poor job of economic reform, but he is likely to prove an accurate prophet of coming economic disaster. For when he says that the Commonwealth's proponents have failed to create the mechanisms of economic co-ordination, he is telling no more than the truth.

The economy of the Soviet Union was in the process of decline as the central planning system collapsed and huge budget deficits, at both the

Union's successor an economically empty shell

By Martin Wolf

centric and republican levels, were filled by the printing of paper rubles.

What is needed is a new system of co-ordination, which can only be on the basis of the market, and new monetary arrangements, which can only be on the basis of money that has real purchasing power.

The need for both is greatly increased by the interdependent nature of the old Soviet economy, with there often being only one supplier of a given product in the whole huge land-mass. Russia is relatively self-sufficient, with exports to other republics equal to only 18 per cent of net material product in 1989. But other republics are far more

dependent on trade with one another, and, above all, with Russia.

Ukraine, for example, sent 39 per cent of its NMP to other republics in 1988 and Belorussia sent 66.6 per cent. For the old Soviet Union, inter-republican exports exceeded external exports by a factor of four to one.

New monetary arrangements are equally important. Until now Gosbank, the old Soviet State Bank, has simply monetised all republican deficits. In this situation it made no sense for anyone who could avoid it to offer goods for rubles, since one could obtain them for nothing.

Apart from creating both

new trading relationships, which would require market-oriented reforms in each participant, and a new set of monetary institutions, the Commonwealth has to solve two other problems: how other republics (apart from relatively oil-rich Kazakhstan and Azerbaijan) are to pay for their imports of oil, most of which will come from Russia; and how they are to service the Soviet Union's hard currency external debt, currently estimated at over \$80bn (\$42.6bn).

Despite the enormous importance of these tasks, the protocols and agreements setting up the Commonwealth say nothing either about the common

mechanisms of economic policy or about the path to economic reform, apart from pledging "allegiance to the formation and development of a common economic space".

There is not even an agreement on a common raising of prices, which is planned by the Russian government for January 2. It is self-evident, however, that a single economic space cannot have different prices for the same commodities. So far as money is concerned, Mr Yeltsin has claimed that the rouble will remain the common currency. But the Ukraine has said that it will introduce its own currency in the middle of next year, while Belorussia has said it would

introduce coupons - only valid within Belorussia - to replace up to 60 per cent of the value of all pay packets.

Moreover, Mr Andrei Nekuchayev, the Russian first deputy prime minister, said before the presidential summit in Russia would move over to world prices for inter-republican transactions in the new year.

It would also keep republican budget deficits to a maximum of 3 per cent and interest rates high by using its effective control of the former Union financial and banking institutions. How other republics are to pay for the deficits that would result from other pricing of oil is far from obvi-

TAKING THE REINS OF POWER IN RUSSIA

Boris Yeltsin at centre stage left to face the music alone

By John Lloyd in Moscow

MR Boris Yeltsin enters into his kingdom, no longer haunted by the increasingly ghostly shadow of Mr Mikhail Gorbachev, or much encumbered with effective checks and balances on his power. Though he is the first ruler of Russia ever to get a mandate for his rule from the people, he succeeds to the legacy of the Soviet Union with few institutional or legislative inhibitions.

In taking over the nuclear button on Wednesday evening from the former Soviet president, he effectively controls the nuclear "umbrella" for all of the former Soviet Union, theoretically minus the Baltics. In insisting that Marshal Yegor Gerasimov, the former Soviet defence minister, remains head of the Soviet military, he has his own man at the top of the army, in standing in the head of a government which intends to institute radical reform from next Thursday, he has set out a course forcing other republics to follow him in raising prices - or take the consequences.

In being master of Russia, Mr Yeltsin is part-master of what was the Soviet Union. In interviews given before his resignation, Mr Mikhail Gorbachev has warned that his supplanter may not be wholly democratic in his approach to future problems (a remark which, though it should not have come from an unelected president about an elected one, may nevertheless have some truth in it).

When, at the end of October, he told the deputies of the Russian parliament he needed new powers to push through reform, he got them: for the immediate future, he need not worry overmuch about parliamentary constraints on him: he is, in the phrase that was

used of the British parliamentary system, at the head of an elective dictatorship.

With Mr Gorbachev gone from the presidency - though not, as he repeated yesterday at a reception for foreign correspondents, gone from the scene - he becomes the ruler of the Kremlin. All the tensions and frustrations now being suffered by the people of Russia, and the drop in living standards they are already experiencing, will centre on

him alone.

These will include - first, the rise in prices from January. Most commodities have already gone up in price, as free markets and "commercial shops" replace the bare state shops for available food and other goods. However, the release of most prices will plunge more sections of the community into poverty, and will almost certainly stimulate protest action and strikes in the worst hit areas.

Mr Yeltsin has, in the past week, reorganised the security services and the Ministry of the Interior into a formidable force: many commentators see these preparations as being made against the possibility of popular disorder.

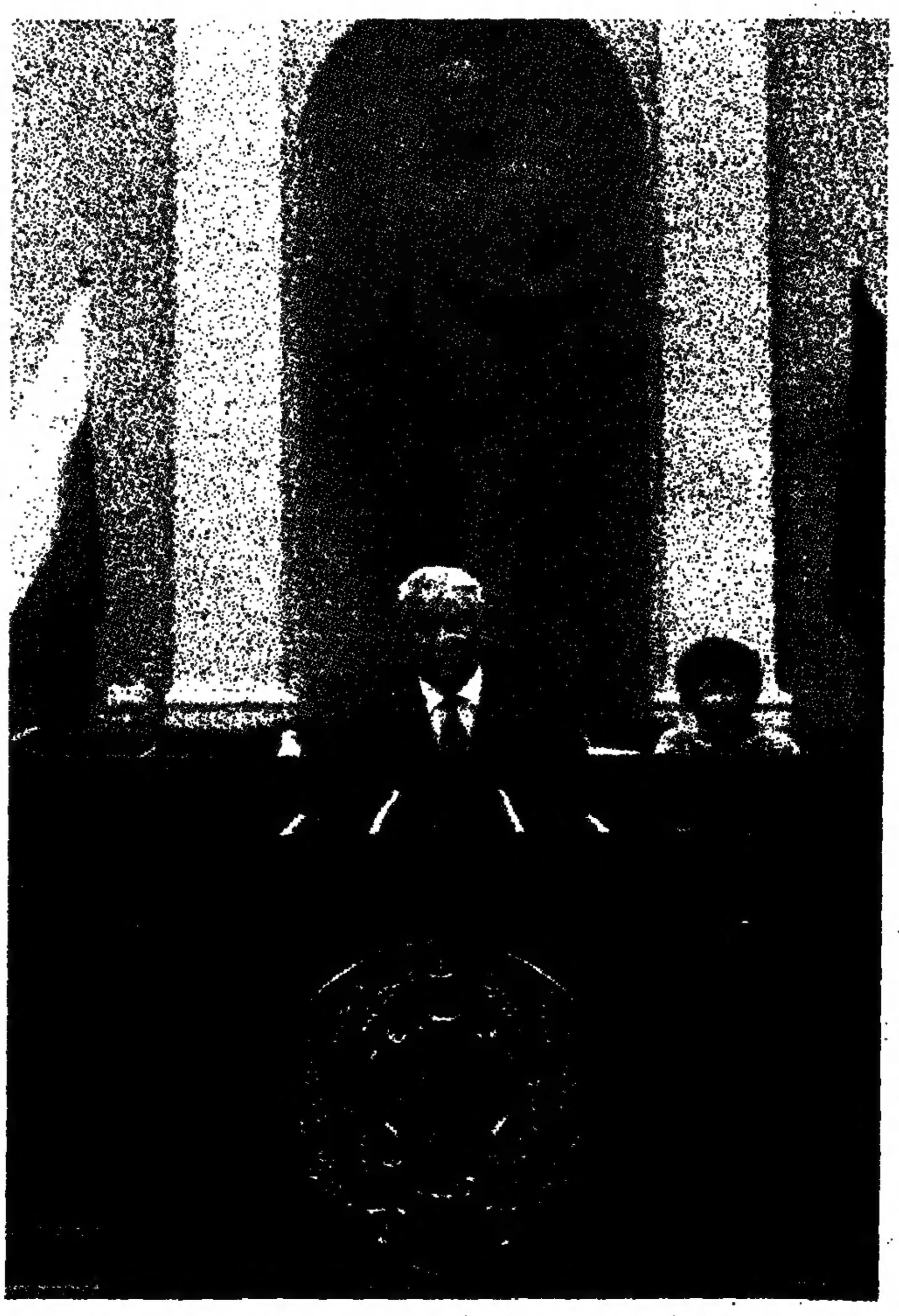
Second, the autonomous republics in Russia are, in

some cases, claiming more power and independence than Mr Yeltsin wishes them to have. He has appointed plenipotentiaries in a number of the Russian regions: it will not be long before their powers are tested against the powers and authorities of the local administrations - especially those, as in the republic of Tatarstan, the oil-rich region of Tyumen and areas in the Russian Far East, where relative prosperity has meant a deliberate loosening of the ties with Moscow.

Mr Yeltsin has tended to encourage those who have withheld taxes and hard currency earnings from the Soviet centre: now he must ensure that they no longer disobey the new powers in Moscow if it is to balance his budget in the first quarter of next year, as is his government's aim.

Third, the ethnic Russians who live outside the borders of Russia constitute a diaspora which may force him into conflict with the newly independent republics if they are seen to suffer discrimination. Populist orators such as Mr Vladimir Zhirinovskiy and Colonel Victor Alkms are active in making that cause their own: Mr Yeltsin cannot afford to let them keep it.

Finally, he must produce signs that his policies are producing a better life. For that, he needs both foreign assistance and foreign investment: he again voiced his frustration that little of the former was forthcoming in a Christmas Day interview with the CNN network. To get the latter, he needs stability: to get stability, he needs economic success. Breaking into that closed circle will be a political trick more demanding than any he has taken on in the course of his extraordinary career so far.



Boris Yeltsin, Russian president, addresses the Congress of Russian People's Deputies in the Kremlin. He needs to produce signs that policies are leading to a better life

Georgia's president brings in Chechen help

GEORGIAN rebels besieging the republic's parliament to try to oust President Zviad Gamsakhurdia, have now moved into the republic to fight for him, reports from Tbilisi.

Mr Tengiz Kitovani, leader of the rebel National Guard, said gunmen from the Chechen-Ingush republic north of the Caucasus chain were now infiltrating the capital Tbilisi. Mr Gamsakhurdia supported the tiny tribal region's independence bid in November against Russia and Mr Kitovani said they were coming to repay their debt to the president. "His friends from Chechnya are coming to help him," Mr Kitovani said, making his way to the base of the Hotel Tbilisi where some of his soldiers are based.

Mr Gamsakhurdia, under siege in the basement of the parliament building, denies accusations by political opponents and his own National Guard of stifling democracy. At least 34 people have been killed in five days of fighting around the building.

Mr Kitovani said his men had seized an aircraft which flew into Tbilisi from the Chechen capital, Grozny, on Wednesday. Aboard were the Chechen interior minister and 10 armed bodyguards. Local journalists said the opposition guardsmen exchanged fire with loyalist police at the airport after the plane had arrived but succeeded in disarming the Chechens.

"They do not have the right to interfere in our internal affairs," Mr Kitovani added. "Gamsakhurdia is asking for help from the Chechens. Why is he asking for help from Moscow?"

Georgia, with some 5.4m people, is overwhelmingly Christian.

Japan surplus

Further growth

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INTERNATIONAL NEWS

Japan current account surplus quadrupled

By Steven Butler in Tokyo

JAPAN'S current account surplus was up more than four-fold last month, reaching \$7.26bn compared to \$1.88bn a year ago. The trade account alone, which excludes invisible items such as insurance or tourism, nearly doubled to \$3.63bn, compared to \$1.49bn. The sharp rise in external surpluses are proving a growing embarrassment to Japan, particularly before the visit to Tokyo of President George Bush of the US, who is to arrive on January 7.

Trade issues are likely to be a prominent element of his visit, although bilateral trade and current account balances with the US have been broadly stable with Europe and south-east Asia shouldering the brunt of the increases.

A decision by leaders of the ruling Liberal Democratic Party in recent days to reject calls to liberalise the Japanese rice market could also sour the visit. LDP leaders have rejected out of hand a draft agreement submitted by Mr Arthur Dunkel, director-general of the General Agreement on Tariffs and Trade, and aimed at breaking an impasse

in the Uruguay Round of international trade negotiations. The draft calls on all countries, including Japan, to drop non-tariff import barriers on agricultural items in favour of tariffs. The US has repeatedly called on Japan to end its exclusion of all rice imports. Although Japan has hinted it may allow a small volume of rice imports, it has resisted moving to a tariff system.

The sharp increase in the trade surplus arose from a 4.9 per cent increase in exports and a 14.4 per cent decline in imports. The slowdown in the Japanese economy has dampened demand for imported goods, while giving Japanese companies a stronger incentive to seek overseas markets.

Japan's long-term capital account also swung back into the black again in November, with net long-term capital imports at \$381m, compared to capital exports of \$2.95bn last year. The account was in deficit by \$1.45bn in October, having been in the black for most of the year. Japanese net purchases of foreign bonds fell from \$14.26 to \$4.31bn month-on-month. Foreign purchases

of Japanese securities also declined, from \$14.62bn to \$7.5bn.

Japan's invisible trade deficit declined from \$2.45bn a year ago to \$1.15bn in November. The most important factor behind the drop was an increase in income through foreign direct investment, from \$1.39bn to \$2.29bn.

The net deficit for travel was nearly unchanged at \$1.76bn, in spite of expectations of a recovery in Japanese international travel after the Gulf War.

The persistent rises in Japan's external surpluses this year have stoked fears of increased trade friction.

The Bank of Japan, however, has argued that the increase is an aberration in a long-term trend by which Japan's trade and current account surplus are expected to decline gradually.

Bank economists argue that the large declines registered in 1989 and 1990 were distorted by Japan's easy-money policies, and that today the increases are distorted by the rise in the value of the yen and the decline in commodity prices.

Further indications of slower growth from most sectors

By Emiko Terazono in Tokyo

KEY indicators are reflecting a further slowing of the Japanese economy, and government officials acknowledged that the deceleration in growth had become evident in most sectors of the economy.

October figures for the leading diffusion index, which indicates expected economic strength for the near term, and the coincident diffusion index, a measure of current economic strength, simultaneously registered zero per cent for the first time since 1987.

The figures, out this week, are expected to increase pressure, from the government and corporations, on the Bank of Japan to ease the official discount rate. The Economic Planning Agency said that the two key measures of the country's economic strength showed that Japan was no longer "in an expansionary phase".

The cut-off line for a growing economy is at 50 per cent for both indexes. The coincident index fell from 54.5 per cent in September, while the leading index dropped from 46.2 per cent.

All 13 items which comprise the leading index - such as machinery orders, inventory-related figures, and shipments of durable goods - showed negative performances compared with those of three

months earlier. The leading index fell to zero for the first time since September 1980, the coincident index last stood at zero in February 1982.

However, Mr Yasuhiro Mieno, Bank of Japan governor, said the slowing was gradual, and the economy was supported by steady corporate capital spending and personal consumption. Mr Mieno added that the diffusion index fluctuated frequently and, although it reflected the direction of the economy, it did not indicate the level of economic activity.

The EPA, said in a report yesterday that, while Japan's economy is slowing moderately and economic activity was at high levels, a more balanced macro-economic management was needed to stop further deterioration of business confidence.

Meanwhile, industrial output figures for November, announced yesterday, indicated that production had yet to adjust to slowing demand. Industrial output fell 0.6 per cent from a year ago, while inventories rose sharply by 11.4 per cent.

The Ministry of International Trade and Industry (MITI) said the industrial production index for mining and manufacturing industries rose 0.4 per cent month-on-month. Shipments

grew by 1.3 per cent and the inventory index rose 1.2 per cent.

MITI also said the industrial output index for the full year was likely to be 2.4 per cent - the lowest growth rate since 1986, when Japanese companies were hit by a sharp appreciation of the yen.

Housing starts for November fell 19.4 per cent year-on-year, the construction ministry said yesterday. A total of 111,447 housing starts was registered last month. Starts on rental housing fell 24.6 per cent to 51,857, while houses and condominiums for sale totalled 21,012, a decline of 57.4 per cent. Owner-occupied dwellings rose 7.9 per cent to 36,141.

Exports of motor vehicles in November rose 2.9 per cent from a year ago, the first year-on-year rise in four months, thanks to a surge of shipments to the Middle East.

According to the Japan Automobile Manufacturers' Association, 482,827 units of four-wheeled vehicles were exported last month, of which 375,817 units were passenger cars.

Although exports to the US fell 5.3 per cent and 16.9 per cent to Europe, shipments to the Middle East surged by 39.9 per cent after the sharp setback caused by the Gulf War.

Bush names businesswoman as Commerce Secretary

By George Graham in Washington

PRESIDENT George Bush yesterday named Mrs Barbara Franklin, a Washington-based management consultant, as Commerce Secretary.

Mrs Franklin, a fund-raiser for Mr Bush's political campaign, will succeed Mr Robert Mosbacher, who is to step down in order to chair the president's re-election committee next year.

The new appointee, who worked in the White House under President Richard Nixon, heads her own consultancy firm and sits on the board of various big companies, including American Life and Casualty, Dow Chemical and Black & Decker.

Trade has moved to the top of the US administration's agenda in recent weeks as Mr Bush has sought to highlight his concern for domestic economic problems, playing down the foreign policy expertise which had seemed only a few months ago, his strongest suit for the electoral race.

The White House has tried to depict the president's foreign trips as forays to open markets for US exports and so create US jobs.

His visit next week to Japan, Australia and the Far East - postponed in a moment of panic after the Republicans had lost a Senate by-election in Pennsylvania last month - has been hastily recast as a trade mission, accompanied by Mr Mosbacher and a delegation of US businessmen.

The president even turned part of his Christmas Day television address, which was mainly to mark the departure of President Mikhail Gorbachev and to recognise new republics in place of the old Soviet Union, into a statement of his concern over the sputtering US economy.

Warning his compatriots not to retreat into isolationism, Mr Bush said that a free and prosperous world would mean jobs and economic growth right here at home.

"I am committed to attacking our economic problems at home with the same determination we brought to winning the Cold War," he said.

Mr Bush has been criticised for having left main foreign policy statements to his Secretary of State, Mr James Baker. The president has come under fire, not only from the opposition Democrats, but also from members of his own Republican party, such as Senator Richard Lugar of Indiana, for having been too slow to come to terms with the collapse of the Soviet Union.

US orders for durable goods rose by 1.2 per cent to \$124.7bn in November, the Commerce Department reported. The increase surprised stock market economists who had been predicting a drop in new orders.

The department said strong orders for new aircraft had more than offset a drop in orders for motor vehicles.

Spanish coal miners strike for new jobs

MORE than 20,000 coal miners in northern Spain began a strike yesterday to push for new jobs in place of those phased out by a government plan to streamline the heavily subsidised industry, AP reports from Oviedo.

The strike was called by 36 union leaders who continued an underground protest in the state-owned Runosa mine at the town of Mieres. The union leaders had locked themselves in a mine shaft on Monday.

Yesterday, police tore down barricades the miners had built across several roads and (picture right) at least one miner found himself downed and beaten after clashes with the police.



French unemployment at record high

By William Dawkins in Paris

FRENCH unemployment rose to a record 2.82m last month, 29,500 more than in October, confirming the seriousness of the embattled government's main economic headache.

This brings the unemployment rate to 9.8 per cent, well above the European average, and is partly due to the continuing job losses at many French companies, said Mrs Martine Aubry, labour minister. A sharp growth in the active population also contributed to the rate rise, she said.

The figures follow the publication of a trade surplus in November, for the second month running. This was France's first two-month surplus for five years and a lift to hopes of an

export-led recovery. The FF500m (\$50.9m) trade surplus last month is compared with an unusually large FF6.5bn surplus in October, and brings the trade deficit for the first 11 months of the year to FF26.3bn - well below the FF40.6bn in the equivalent period of 1990, said the finance ministry.

It estimates that the full-year deficit should fall to FF35bn, from FF50.1bn in 1991. Strong growth in civil industrial exports, up 5.1 per cent in the first 11 months, was led by increased sales to Germany.

France's deficit with Germany reached FF41bn in the equivalent period last year, its largest trade shortfall with a single country, but shrank to

FF5bn in 11 months to November. Italy, too, has been buying more French goods. France's deficit there has fallen from FF16.6bn in all of last year to FF9bn in the first 11 months of this. However, France's deficit with the US continues to increase, from FF34bn in the whole of 1990 to FF45bn in the first 11 months of this year, reflecting heavy purchases of Boeing aircraft and the brake on imports to the US caused by recession there.

The overall deficit on civil industrial sales fell to FF45bn from FF77bn in the first 11 months, though the surplus on sales of defence equipment also fell, to FF14bn from FF27bn over the same period, in line with the fall in arms

sales throughout the world. Despite their success in export markets, French companies still feel "a certain pessimism" over recovery prospects, a home, said a survey by Insee, the state statistics body. However, when questioned about the outlook for their individual companies, directors expected activity to stabilise in the next few months and said the outlook was better.

The French Government yesterday forecast a slight increase in its borrowing plans next year. It said it will issue about FF135bn worth of OAT government bonds and FF125bn of BTAN treasury notes in 1992, as against FF117bn and FF110bn of each in 1991.



Algeria voted in the opening round of its first multi-party general election yesterday, when long queues of voters formed in Algiers. President Chadli Benjedid (left) was easily re-elected at the ballot box, but two of his fellow citizens remained veiled. The main contenders were expected to be the governing FLN party and the Islamic fundamentalist FIS, among 48 parties. The second round run-offs will be on January 16.

Extradition move on Iranian

By K K Sharma in New Delhi

A FRENCH magistrate has started extradition proceedings for an Iranian arrested in Switzerland in connection with the murder of former Iranian prime minister Shapur Bakhtiar, France's justice ministry said yesterday, Reuters reports from Paris.

A ministry official said the first part of the extradition request for the unidentified embassy official had gone to Swiss authorities. The suspect, who has no diplomatic status, was arrested on Monday outside Iran's embassy in Bern on a warrant from Paris.

France has 15 days from the arrest to complete the request. Iran has demanded the suspect's immediate release and warned Switzerland not to hand him over to France.

A justice ministry official has said that French police, who questioned the suspect in Switzerland, believe he helped Bakhtiar's killers to escape after they stabbed the former prime minister and his secretary to death on August 6.

Indian PM starts to trim numbers in civil service

By K K Sharma in New Delhi

THE FIRST large-scale reduction of civil service jobs since India launched its economic reforms programme six months ago has been announced by Mr P. V. Narasimha Rao, prime minister. He told the National Development Council, the country's highest economic decision-making body, that 1,000 jobs in the offices of the chief controller of imports and exports are to be abolished. Also, there would be a "significant reduction" in the number of posts occupied by joint secretaries and above. A joint secretary is the third in order of seniority in all government departments.

The announcement means a large reduction in the number of senior civil servants. The government has decided on this because its policies of deregulation have caused various redundancies in ministries and departments, particularly those responsible for economic decision-making and administration. The dismantling of a

web of licences in the ministries of commerce and industries is said to have led to jobs being set for abolition. Also, there is a need to cut government expenditure, particularly on administration, so as to trim the fiscal deficit. The government aims to reduce the deficit to 6.5 per cent of gross domestic product this year and to 5 per cent next.

Calling these "austerity measures", Mr Rao announced plans for cuts in travel expenditure. Ministers and officials have been told not to travel first class. Also, all government offices have been asked to surrender 10 per cent of their telephone connections.

A committee of senior officials will report on other ways to cut expenditure by February 28, the day the budget is to be put to parliament. The prime minister has appealed to the states to take similar measures to reduce expenditure. All chief ministers of the states are members of the National

Development Council. Reuters reports from Ludhiana: At least 47 people were killed and 40 injured yesterday when suspected Sikh militants stopped a train in Punjab and opened fire on passengers, senior officials said. Militants armed with AK-47 rifles stopped the train at Sohian in Ludhiana district, boarded two carriages and fired at passengers, a local magistrate said.

Sikh militants fighting for an independent state in Punjab killed 100 people six months ago in two attacks on trains in Ludhiana, in some of the worst violence of the decade-long insurgency.

The magistrate said witnesses had told him that four militants inside the train pulled a chain to operate the emergency brake, then stalked the carriages, apparently shooting at random at Hindu passengers, before fleeing into the night.

All but two of the victims were Hindus, he said.

BCCI man to help prosecutors

By Alan Friedman in New York

US PROSECUTORS are hoping to make further progress in their investigation of the Bank of Credit and Commerce International (BCCI) affair through a former BCCI executive who has agreed to co-operate with authorities.

The Federal Reserve Board said that, in exchange for his help, it has dropped administrative charges against Mr Khurro Elley, a former head of BCCI's New York office and a former senior executive at First American Bank of New York. He is expected to provide information in various areas, including the circumstances of BCCI's secret and illegal control of First American Bank.

The agreement with Mr Elley does not imply any admission of guilt. Last week, liquidators of BCCI pleaded guilty on the bank's behalf to fraud and racketeering charges, and agreed to turn over about \$550m of the bank's US assets.

Israel to spend more on settlements

By Hugh Carnegie in Jerusalem

THE Israeli Government has promised to increase spending on Jewish settlements in the occupied West Bank and Gaza Strip as part of the price for securing support from extreme right-wing factions in the governing coalition for a key budgetary vote in parliament.

Opposition parties denounced the pledge, agreed on Wednesday night. They said it could jeopardise Israel's request for US loan guarantees to back \$10bn in borrowing to finance mass immigration from the former Soviet Union. The issue is to go before Congress at the end of next month.

The Bush administration has already linked the loan guarantee request, which is integral to Israel's budget planning over the next five years, to the Middle East

peace process and is especially sensitive over the Israeli government's refusal to curb settlements in the occupied territories.

In a separate move, the government signalled its approval for the establishment of armed "civil guards" by Jewish settlers to protect their settlements. Palestinians fear this will lead to officially approved vigilantes operating against local Arabs.

Mr Yitzhak Shamir, prime minister, and Mr Yitzhak Mordechai, finance minister, agreed to an additional \$5m shekels (\$6.7m) in settlement funding, plus an increase in the building of Jewish houses in the territories by several thousand beyond the 7,500 originally planned. This was part of last-minute budget bargaining

and was to ensure that Moledet and Tehiya, two extremist factions in the Likud coalition voted with the government to defeat a move to scrap special budget allocations for ultra-orthodox religious parties. If the special allocations had been dropped, the religious parties would have voted against the government on the budget, threatening its downfall.

Finance ministry officials said yesterday they had yet to calculate the full cost of the late deals to the 1992 budget, which already incorporates a steep deficit and faces further hurdles before final parliamentary approval by the end of the year. However, the officials denied opposition claims the cost could run to hundreds of millions of shekels.

Yugoslavia's debt 'may not be paid'

By Laura Silber in Belgrade

THE Serb-dominated federal government of Yugoslavia yesterday warned it may not repay the country's foreign debt if the European Community recognises "in haste" the independence of the country's republics.

The government said Yugoslavia's international obligations would be called into question if the status of the republics were changed before an agreement on the share of the debt - about \$16bn - and other international payments, yesterday reported Borna, the Belgrade daily.

Bayan Jaber of the Supreme Assembly of the Islamic Revolution of Iran, said representatives would seek, on January 3, to plan a national conference of the fragmented opposition groups. Jaber is co-director of the 20-group Iraqi Opposition Committee, based in Damascus.

ing its own bank notes and inhabitants of Belgrade, the Serbian and federal capital, yesterday queued to swap their federal dinars for the new Serbian currency. The new 100, 500 and 1,000-dinar notes will be effective immediately and no longer bear the names of the six Yugoslav republics.

Mr Ivan Vujacic, a Belgrade economist, said: "In anticipation of inflation, people will now buy real goods. But, in three months, stores will be empty. The republics are financing the war by printing money. There is no concept of public debt." The rate of inflation over the past two months is about 270 per cent.

Meanwhile, although fighting appeared to ease in Croatia, the radio there said two people were killed and 15 wounded in overnight shelling at Osijek, the embattled eastern city in Croatia.

Kenya minister quits over murder probe

By Julian O'Zanne in Nairobi

THE ruling Kenya African National Union (KANU) appeared to be in deeper disarray yesterday as one of the most influential members of the government explained his resignation from the cabinet.

Mr Mwai Kibaki, one of the most powerful and long-serving government members and a prominent member of the influential Kikuyu tribe, said in a letter to President Daniel arap Moi yesterday he had quit as health minister over Mr Moi's decision to halt an inquiry into the murder of a former foreign minister, and over evidence of election-rigging by KANU.

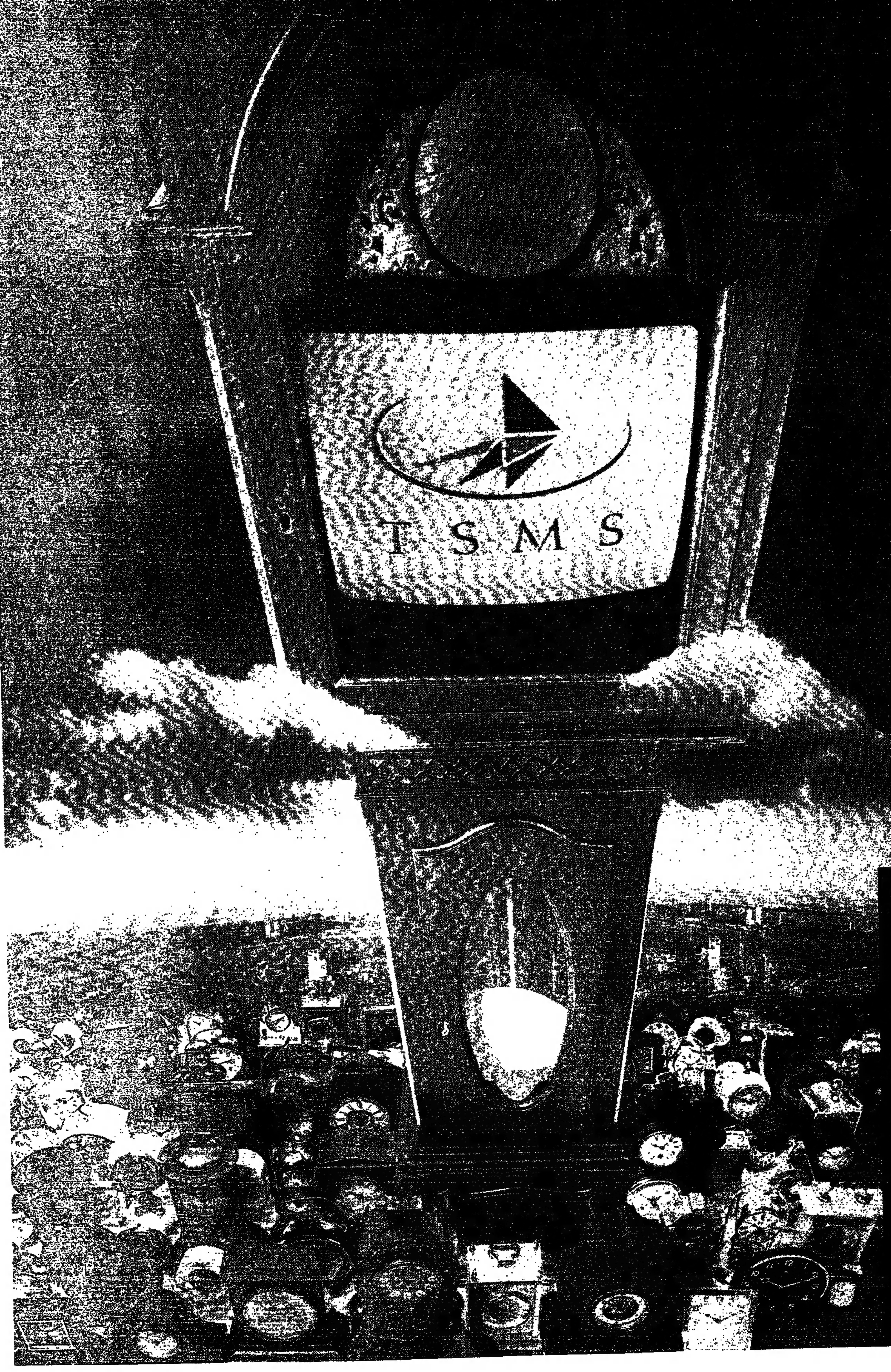
Mr Kibaki's resignation on Wednesday, after more than 20 years in the cabinet, has further highlighted the failure of KANU to reform the party to gain broad support among Kenya's tribes before the first multi-party general election since 1963, expected next year.

Political observers now believe KANU has become a victim to a handful of conservative hawks and is facing the possibility of electoral defeat by the new opposition party, the Forum for the Restoration of Democracy (FORD).

Mr Kibaki's resignation came four days after Mr Peter Aloo Aringo, a political heavyweight from the Luo tribe, one of Kenya's largest, was sacked by Mr Moi from his ministerial post. Both outgoing men had been calling for a thorough reform of KANU, including new party elections to produce better and more representative leaders.

It is still unclear whether Mr Aringo and Mr Kibaki will defect from KANU to FORD. Kenyan politics are based on tenuous tribal loyalty and there are many predictions that the elections will be determined by how the parties build a tribal coalition.

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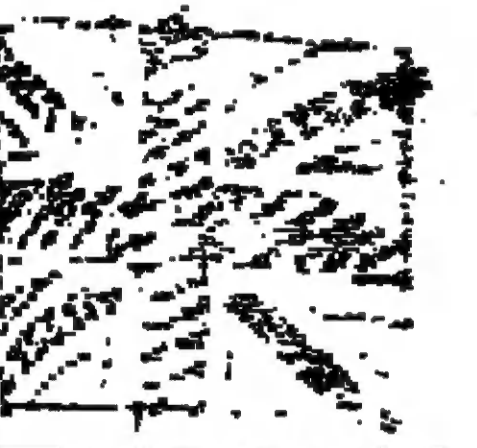
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BRITAIN IN BRIEF



UK bullion trade blocks metric scheme

UK has failed to move forward with the introduction of a metric system for bullion trade. The London Bullion Market Association (LBMA) has rejected the proposal to switch to the metric system, citing the need for consistency with international standards. The LBMA is a leading industry body for bullion trading in London.

Land owners face new costs

Landowners in England and Wales will face new costs for the removal of asbestos from their properties. The new regulations require landowners to ensure that asbestos is properly managed and removed from their land.

We will ne



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TO THE ARMY BEN

مكتبة الدوحة

EC regional funds at risk warns Labour

By Ivo Dawney, Political Correspondent

LABOUR yesterday warned that the UK could lose £500m in European Community regional funding if a long wrangle with Brussels over how the money is distributed is not resolved rapidly.

The so-called "additionality" row has already put Mr Michael Heseltine, the environment secretary, in conflict with colleagues over how Britain responds to Community demands for more transparency as to how funding is passed on.

Yesterday, Mr Gordon Brown, Labour's trade spokesman, called on Mr John Major, the prime minister, to force his ministers to reach an acceptable compromise, warning that failure to do so would risk losing the extra resources.

So far, some £105m in regional funds - EC money aimed at helping redundant coal mining communities diversify - has been held up in the dispute. The EC says Britain must supply details showing that the

cash is reaching its targets, hinting that the UK is not abiding by rules requiring it to be used "in addition" to national programmes and not in place of them.

Earlier this month Mr Brown revealed a letter from Mr Heseltine to Mr Norman Lamont, chancellor of the exchequer, and Mr Peter Lilley, trade secretary, urging that the government accept the EC's requirements. Now, he says £500m in regional funding could also be at risk.

In a letter to the prime minister, he argues that Mr Major "must either repudiate Mr Heseltine's remarks or give in over the Rechar issue and end the unacceptable delays now causing increasing anger in mining communities."

Trade and treasury officials have argued, however, that recently revised terms for the distribution of regional funding do not apply to Britain as it was not a beneficiary of the increased grants.

Teachers resigning because of poor morale says survey

By Diane Summers, Labour Staff

POOR MORALE is leading one in 10 teachers to resign, with the majority opting for new careers, early retirement, or leaving because of ill-health, according to a survey of more than 400 schools published today.

Just two out of five of those who resigned went to other jobs in state schools, found the study of teacher resignations during 1990. Teaching qualifications were not found to be attractive to employers in other sectors: almost half of the ex-teachers who took up new work became self-employed.

The report's authors, Dr Pamela Robinson and Professor Alan Smithers of Manchester University School of Education, warned that, although more people were now choosing to become teachers, action was needed to ensure they remained in the profession once the recession lifted and the jobs market improved.

Poor teacher morale is blamed in the study on overwork, low pay, discipline problems with children and a lack of public appreciation.

Over a third of vacant teaching posts attracted three or fewer applicants during the year, found the report. In the south-east of England nearly two-thirds of posts attracted three or fewer applicants because of high property prices.

Research by Professor Smithers published in the summer found that two-fifths of head teachers believed their schools were under-staffed and a quarter were able to fill vacancies only with "great difficulty" last year.

Last month a survey of 800 schools jointly carried out by six teaching unions and a sixth of head teachers believed that teacher turnover had increased markedly in the past three years, especially in London. It found that only 46 per cent of primary and 56 per cent of secondary teachers had been at their schools for five years or more.

Lloyd's syndicates in reinsurance deal

By Richard Lapper

THREE SYNDICATES at Lloyd's of London, the insurance market, have struck one of the largest contracts with an overseas party for reinsurance.

The syndicates managed by Merrett Group, one of the biggest agencies at Lloyd's of London, have struck one of the largest contracts with an overseas party for reinsurance.

The contract illustrates the increasing importance for Lloyd's of the capital strength which is provided by international insurers and reinsurers.

Over the past 15 years Lloyd's syndicates have provided a substantial proportion of reinsurance needs for each other. However, as Lloyd's

capacity declines so more syndicates are looking to link up with overseas companies. Capacity at Lloyd's is expected to fall to under £10bn in 1992 compared with £11.4bn in 1991.

Mr Dennis Purkiss, chief executive of Merrett Group, and an architect of the Centre Re deal, said: "We are kidding ourselves if we remain isolated. We need access to this sort of market in order to compete."

The deal is the most ambitious of a type of reinsurance contract which is becoming increasingly popular with Lloyd's syndicates. It is termed financial reinsurance or finite risk reinsurance.

The premiums paid under such contracts are much

higher than would be payable in most reinsurance transactions, reflecting the certainty of both parties that claims will emerge. Names on three Merrett syndicates - 1063, 1067 and 1068 - are covered for liability insurance claims of between \$150m and \$237m that are expected to emerge over the next 10 to 20 years.

In technical terms the policy is an aggregate excess of loss cover which means it comes into effect over and above the reserves already established by Merrett with its reinsurers to close - the standard mechanism by which a Lloyd's syndicate reinsures exposures arising from one year into a subsequent year.

The three syndicates have inherited the exposures of syndicate 799 - one of the biggest syndicates at Lloyd's with over 5,000 Names and £220m in premium capacity - which was divided following the retirement of underwriter Mr Robin Jackson in 1988. Syndicate 799 was one of the leading underwriters of US liability business, and its successors carry a heavy exposure to claims arising from pollution and asbestos.

Such business is described as long-tail since the claims often emerge many years after the inception of a policy.

Mr Purkiss says that members' agents, who handle the affairs of Names and channel them to particular syndicates, have been warning about the dangers of joining syndicates carrying exposures to US liability claims. "Names are scared stiff of the tails," says Mr Purkiss.

The development also reflects the increasing importance of reinsurers outside the Lloyd's market for Lloyd's syndicates.

Via its newly acquired Pinnacle subsidiary Zurich also underwrites a large part - perhaps as much as a third - of another type of financial reinsurance policy - the time and distance policy.

T&D policies, which have been increasingly common at Lloyd's since the mid-1980s, respond to claims only at the end of a set period.

This is in contrast to the new contract agreed by Merrett which will pay as and when claims emerge.

Life continues amid onslaught of terrorism

Firebomb blitz shows no sign of ceasing writes our Belfast correspondent

LIFE in Northern Ireland this year has ended as it began - with a concerted IRA firebomb blitz which has cost the economy tens of millions of pounds and hundreds of jobs.

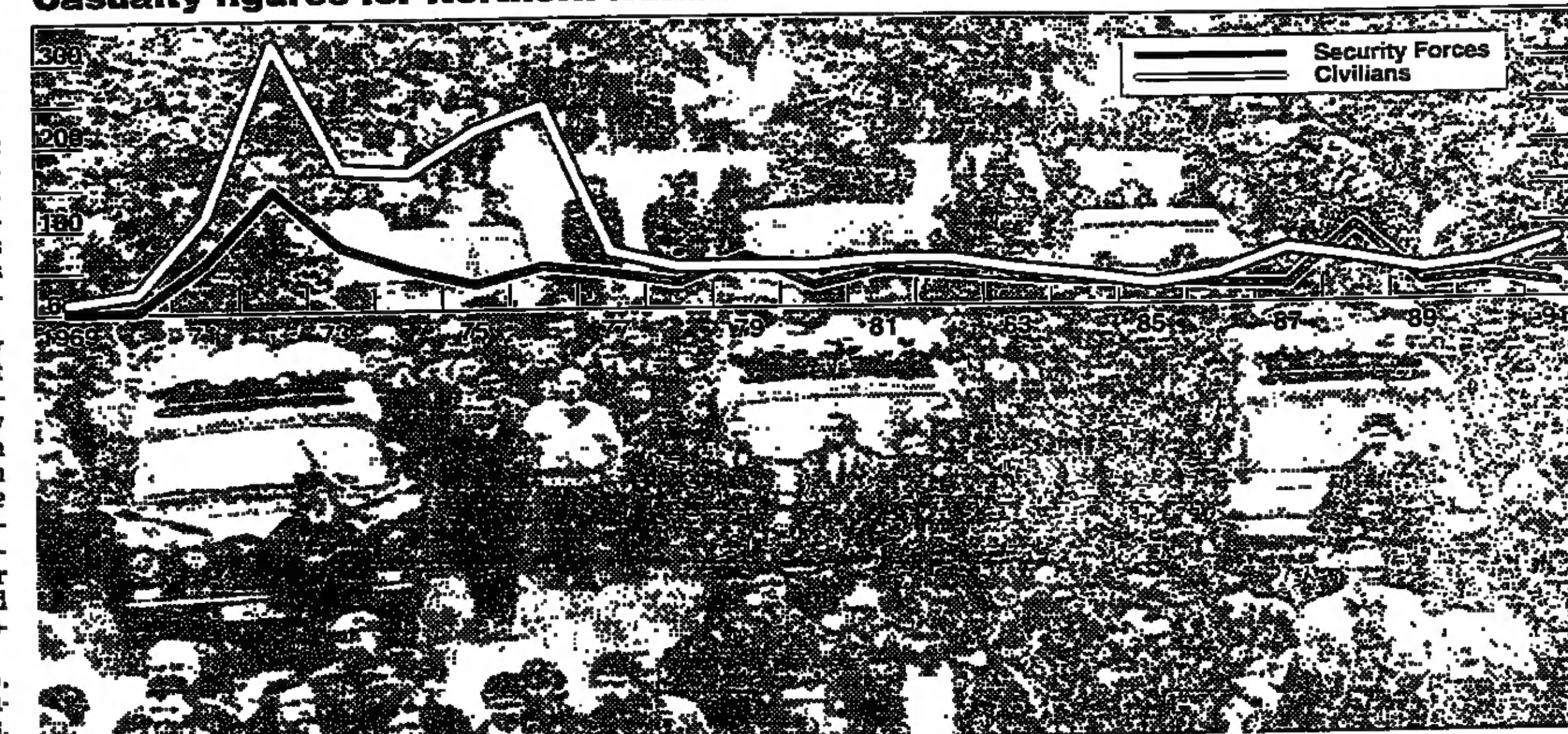
A moratorium on public spending projects in the province until next April underlines the seriousness of the terrorist onslaught. The money is needed to compensate business owners blasted out of existence.

Hardly a week has gone by without a serious incident recently. An attack on a hospital, a bomb inside a jail, a baby shot, loyalist grenade attack on fans attending a football match - all incidents which have appalled a community hardened by over 20 years of violence. Police believe well over 200 firebombs have been used in the campaign against economic targets this year.

Compact and easily-hidden, they can be planted by relatively inexperienced terrorists. They are usually placed during busy mid-afternoon shopping hours and timed to explode after closing.

Security forces are working on the theory that the devices are being partly produced in bulk in the Republic of Ireland and smuggled into Northern Ireland and Britain where they

Casualty figures for Northern Ireland



are finally assembled.

Over the past month the Royal Ulster Constabulary has blocked off dozens of main roads leading to Belfast city centre. The measures have affected commercial life and led to lengthy traffic disruption.

but have been generally welcomed by the community.

However the bombs are still getting through. Last week the Royal Courts of Justice, one of the best guarded buildings in the province, was rocked by another huge IRA device.

Already 94 people have been killed in the province this year, the worst casualty toll since 1982. Five people were killed at the weekend. The terrorist situation has been exacerbated this year because loyalists have significantly stepped up

their activities and are operating on virtually the same level as the IRA. There have been appeals for local politicians to get back to the negotiating table. But few are pinning their hopes on such a scenario ending the bloodshed.

Export licence list is published

By Ralph Atkins

THE government has responded to concern over past failures in controlling the export of goods with military uses, particularly to Iraq, by publishing for the first time a list of sensitive destinations subject to extra scrutiny.

Applications for export licences to countries on the list are given "special consideration." Mr Tim Sainsbury, trade minister, has told MPs. The 33 destinations include Iran, Israel, Czechoslovakia, Argentina as well as Iraq. The list has been drawn up by the Department of Trade and Industry after taking into account strategic concerns and

fears about proliferation.

Other criteria included the risk of goods being re-exported to a subsequent destination without proper export control, Mr Sainsbury said in reply to a parliamentary question.

The inclusion of a destination on the list, which is reviewed regularly, does not preclude the granting of an export licence.

The low-profile announcement follows widespread alarm at the failure of the export control division at the DTI to stop British companies exporting goods which have since been discovered to have been used for military purposes.

Nurseries go private

A third of all workplace nurseries are now run by private contractors, according to the latest report from the Working for Childcare group. However the group also found that the growth of nursery contractors of the late eighties has been hit by the recession and at least 48 childcare centres have closed in the last two years. To assist in the growth of "contracting-out" of nursery care Working for Childcare has just published a guide to "Contracting and tendering for quality childcare".

TUC attacks government

The government is accused today by the TUC of exaggerating employers' enthusiasm for further industrial relations reform. An analysis of the views of the five principal employers' organisations shows that none of the government's main proposals for labour laws received universal welcome. The TUC says in a briefing being circulated to unions today. The main proposals, put forward in July, were to make collective agreements legally binding, to require seven days' notice of strike action, to require postal ballots on strikes, to widen choice on which union workers may join, and to require employers to give annual permission for check-off payments.

The government is putting more money into developing housing schemes in rural Wales, and is speeding up disposal of houses owned by the Development Board for Rural Wales, the body set up in 1977 to rejuvenate the economy. The board owns over 1,200 houses, mostly in Newtown, the "capital" of the area, which has seen several new companies arrive over the past 15 years. The government proposes that these houses be transferred to housing associations, bodies set up by the tenants or housing authorities.

Setback for Heathrow shops Heathrow Airport's efforts to recruit well-known retailers for Terminal Three has suffered a setback this week with the withdrawal of Marks and Spencer. The clothing and food retailer, which was intending to set up a 30,000 sq ft store, considered it had not been allocated enough air-side space.

BRITAIN IN BRIEF



UK bullion trade blocks metric scheme

The UK has fought off a move to bring the bullion trade into the metric system. The European Commission, as part of its harmonisation policy, had been pressing for all measurement to be in metric units. Germany suggested it would be logical to move the bullion business away from troy weight measurements. The Bank of England and the London Bullion Market Association argued that the rest of the world mainly uses troy ounces when pricing bullion, and that a change to the metric system would put London, a premier gold centre, at a disadvantage.

Land owners face new costs

Owners of land contaminated by pollution could face clean-up costs of between £100,000 and £1m an acre under regulations to be enforced in the new year, according to a report. Companies could be liable for the cost of clearing the effects of "noxious gases or liquids" over 15 years ago and they were not responsible.

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DKB ECONOMIC REPORT

December 1991: Vol. 21, No. 12

Personal Consumption – A Key Factor in Japan's Economic Outlook

Growth in capital investment in Japan is currently stagnant, with shipments of capital goods (excluding transportation equipment) in the July-August period posting only a modest 0.1% increase over the April-June period. Capital investment, which played a major role in fueling the most recent period of economic expansion, has now noticeably lost its zest. Build-up of inventory seen recently in capital goods and construction goods is further proof of sluggish capital investment growth.

The deceleration is expected to continue because machinery and construction orders have been showing negative growth since mid-year compared to the same period last year, and corporate earnings are expected to remain lackluster for some time to come.

Personal Consumption Warrants Concern

A glance at personal consumption, another pillar of the economy, reveals that real consumer spending per household posted steady year-to-year increases of 1.8% in the April-June quarter and an average growth of 2.9% in July and August. However, some worrisome trends have arisen recently. Car sales are down from last year, and growth in supermarket sales is slackening. Of large-scale retail outlets, department store sales have substantially declined since last year end, due mainly to stalling demand for high-grade articles and goods for corporate use. Sales at supermarkets, on the other hand, have been showing firm growth because their customers consist of individuals with comparatively steady income, and because they sell mainly daily necessities unlike department stores. The smooth growth in sales at supermarkets, however, headed downward in the July-September quarter, particularly in sundries and household electric appliances (Figure 1).

Looking ahead, wages are expected to grow at a slightly slower rate because of a decrease in the number of overtime hours worked this year and a slight easing of the labor shortage though it remains tight.

The labor supply-demand situation has returned to its level seen in early

1990, although the ratio of effective job offers to applicants remained as high as 1.34 times in September. Two factors are responsible for easing the labor shortage. First, on the supply side, the number of job applicants increased, registering positive year-to-year growth after a period of negative growth. Second, on the demand side, the number of job offers posted a year-to-year decrease following a year-to-year increase, indicating a decline in the number of companies which require additional manpower (Figure 2).

Against this backdrop, growth in nominal income is expected to decelerate. This, in turn, will enhance the impact of consumer prices on the economy. With abnormally high vegetable prices resulting from bad weather, the October increase in consumer prices in Tokyo's 23 wards (preliminary) proved higher than that for September. Although the inflation rate of items other than perishable food is becoming sluggish as a result of the more relaxed supply-demand situation, it remains to be seen how the bad weather will affect prices in the future, and there appears to be little reason for optimism.

Especially now that a further decline in capital investment seems inevitable, it is essential to carefully monitor trends in personal consumption and consumer prices in order to identify the future course of the economy.

Figure 1. Decelerating Growth in Supermarket Sales

Note: Year-on-year growth rate in sales by total value growth rate in commodity prices based on the consumer price index.

Source: Ministry of International Trade and Industry, Management and Coordination Agency.

Figure 2. Easing Labor Supply-Demand Situation

Note: The number of effective job applicants and the number of effective job offers are quoted in terms of their respective base in 1989=100 growth ratios.

Source: Ministry of Labor.

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Tokyo, Japan

The next DKB monthly report will appear Jan. 21.

MANAGEMENT

Ian Wylie spent three years as the head of a company in Japan. He points out the pitfalls to unsuspecting westerners heading east.

A gaijin at the top



Although there are around 8,000 foreign executives in Japan, there are not many lone foreigners at the top.

In 1988, I was appointed head of the Japanese subsidiary of Croda International, the chemicals group, where I was charged with setting up a management team, modernising the plant, and improving the marketing effort.

I found myself in an unusual position. As a business foreigner (gaijin), I was treated with great courtesy and hospitality, but kept somewhat at arms-length.

However, as the sole non-Japanese, I had to perform a dual role. As chairman (kachō) - the organisation's face to the outside world - I was treated respectfully. But as president (shachō) - the hands-on business leader - I was subjected to the cut and thrust of the market, which often broke through with a surprising directness.

One day I might be expected to officiate at a director's funeral, giving the Japanese oration and greeting 300 mourning-clad guests with great formality and courtesy. The next, I could be visiting one of the funeral guests, a customer, and expressing sincere apologies for a flow of abuse for supplying a very modestly (at least, in western eyes) substandard product.

I could be making the lead speech at the traditional family wedding of an employee, with women in elaborate kimonos and men in morning dress, and later, as MD, have to approve the probation or dismissal of the same employee.

In my three years with Croda Japan, I found that much of the conventional wisdom about Japanese work practice is not true - or not altogether true.

Japanese employees are often regarded as docile and regimented, but in fact have widely diverse attitudes and abilities, so that personnel management is just as demanding and rewarding there as elsewhere.

Neither is it true that in Japan a job is for life. While lifetime employment is the goal, it is not so common in smaller companies - like Croda - which are closer to the harsh reality of the market. Management is responsible for ensuring the best job "fit" for an employee, and the commitment is returned in loyalty and effort by the worker who is then accepted as a team member.

I found that Japanese work-

ers do conform, but through a subtle system of management and peer pressure, rather than by force. Too much opposition from any employee results in ostracism and, finally, even resignation. Dismissal is the ultimate sanction, but is regarded as failure by all parties, and is avoided by natural wastage or by giving employees new assignments. This means long-term personnel planning, but is more socially acceptable and maintains group loyalty. This way, Croda escaped the trauma associated with redundancies that many western companies have had to bear.

Women's role in business, though changing, is still controversial, with only the best able to advance, and usually trading a family life for preferment. Most settle for junior positions before marriage, or take on part-time work later in life. Croda appointed a woman

as senior manager, based on ability, and is likely to have a woman director in due course.

One thing I found particularly challenging was the need to offer continually improved benefits to the staff. Annual pay increments of several points above inflation have become the norm in Japan, which means a continuous drive to improve productivity and introduce new or modified products.

What about price increases? In the UK, just holding prices for a 6 month period is thought virtuous, while the Japanese expect a price reduction when an item has been produced for a year, due to increased efficiency and better use of raw material. Competitive pressure forces the supplier to comply, but makes annual productivity pay increases a demanding, though positive management discipline.

Some of the clichés about

doing business in Japan are resoundingly accurate, meanwhile. It is true that the Japanese customer is king and demands service of a high level. This can result in over-engineering and unnecessary frills but is a commercial fact of life that can catch out the unsuspecting foreigner.

As a leading supplier of a particular vegetable-origin product, Croda regularly shipped a bagged, white powder from the UK. Some 90 per cent of the bags in one shipment were marked and labelled in the same colour and style, while the rest carried the same information in a different style, since the original bags had run out. The Japanese customer rejected the shipment: if the bags could not be quality controlled, how did he know if the contents met his tight specifications?

The Japanese consensus approach is not always fully

understood. Their famous long meetings differ from those in the west. All present from the president to the newest recruit have the same right of contribution and can be equally criticised. While seeming long-winded and repetitive, general familiarity with the topic leads eventually to consensus followed by concerted action.

For example, when Croda decided to upgrade one of its specialised production processes, the design stage involved frequent meetings, often lasting late into the evening, with every aspect investigated within the cost and quality parameters.

This took considerably longer than in the west, but when the final design was installed, it worked from the outset with up to 40 per cent productivity gain. For those of us used to a three to six month "teething" period, this came as a pleasant

surprise. Cross-cultural communication is a key export manager function and pitfalls are legion. A simple example is found in a soft drink - Pocari Sweat. The name in Japan conveys a positive, healthy, thirst-quenching image making it a top seller. The connotation of sweat as a soft drink name is somewhat less appealing to the western consumer.

The concept of "efficiency" can also cause problems: it is usually related in the west to the best use of time, whereas the Japanese interpretation is more of final effectiveness.

In Japan, customers expect suppliers to be able to answer a long series of questions about the product without any delay. We found that heavily trained local competition can answer the client with instant response 18 hours a day. By contrast, a foreign principal will likely save the queries until all answers are available, then reply in one "efficient" shot during an eight-hour working day. Misunderstanding, frustration and lost business can result.

The stable base which underpins this highly dynamic, successful market is provided by relationships. The tightly woven matrix of cross-shareholdings, inter-company networks and employee teamwork is maintained and nourished by company leaders. Although quality, service, price, stability and continuity are all critical, without strong relationships, a business will not survive.

Above all, producers need stable sources of supply. Unfortunately, non-Japanese suppliers still have problems to overcome. They are perceived to offer fluctuating quality, unreliable service, price and currency risk, product redundancy and instability. "Short-termism" and frequent ownership changes are seen to reflect the culture of western financial markets, and conflict with Japanese business' long-term outlook.

While foreign products and ownership have become much more accepted, old attitudes run deep and the hard, emphasising the importance of developing long-term relations, with a strong preference for local production.

Of course, putting all this into practice can be easier said than done. However Croda found that by adopting Japanese-style long-term programmes and involving employees at all levels, substantial business benefits could be obtained.

Christopher Lorenz

A plague on all your faxes



NEW YEAR'S resolutions tend to be two-day wonders, lasting little longer than a festive hangover.

But here's a resolution for 1992 that deserves to stick put yourself on a fax diet.

The arrival of the ubiquitous facsimile transmission machine, as it used to be called, was supposed to be a boon, both in the office and at home. But it is fast becoming the bane of many people's lives. It certainly is of mine.

In the office, scarcely a day passes without a flood of supposedly urgent fax messages. Unlike the crisp, clearly-headed letters whose place they usurp, they are smudged, slip on to the floor, fade if exposed to sunlight and crumple when filed.

Most maddening of all, these often interminable missives are hardly ever pressing. Except for those from Australia, Italy, eastern Europe or South America, the vast majority could easily have been posted by mail.

Within Britain, most would have arrived the next day, adorned by those colourful corporate letter-heads and logos which were designed to be distinctive - not to be greyed into anonymity by some crude machine. Even from America they would have arrived within about five days, which is plenty of time for most written communications.

As it is, Americans are peculiarly prone to sending a fax (or five) when a letter would do. Worst of all are those technology-mad US companies which transmit their faxes automatically, by computer. On one occasion this year my fax was bumped up for hours as I received, five times over, the first nine sheets of a 10-page fax, simply because the line kept breaking down on the 10th page. There was no way of switching off the repeat transmissions. I sympathised strongly with the over-taxed line.

So why this lemming-like

use of the fax? At certain times of day it can actually be cheaper than sending a letter, especially when one takes the cost of saved envelopes into account. In effect, faxes shunt part of the stationary cost on to the recipient for the private user, decent fax paper can cost \$5 a roll.

Faxes obviously offer a cost-effective way of speeding genuinely urgent communications to their destination - like a modern version of the telegram, but much less expensive than a courier. The provision of automatic answer-back codes also gives useful, if not fail-safe, evidence that one's communication has arrived.

But for most of us, the fax machine panders to our innate laziness. It is far easier to sling a letter or a memo on to the machine than to go through the laborious process of putting the missive in an envelope, writing the address for a second time, sticking on a stamp, and then posting it.

The most pernicious factors, however, are our instinct for spurious immediacy and our wish to impress.

The urge to get letters or memos off our hands, and rush them into those of the recipients by "leap-frogging" their incoming mail, is understandable but usually misguided. When the seventh fax of the day turns out to be even less urgent than the first six, any busy person is bound to suffer a crescendo of annoyance.

For my part, I've decided that the only remedy is to tell the world that, from New Year's Day, I am unleashing a plague on all your faxes. Any which is not really urgent, and any of more than a page, will be placed at the very bottom of my "pending" tray. There it will join all those letters from attention-seeking public relations consultants marked "private and confidential".

Unassuming letters, on the other hand, will be answered very much first and foremost.

As for faxes sent to my home, I should warn you that anything longer than a page already ends up in an undelivered roll on the floor. From now on, my vicious but obedient dog will be under strict orders to shred it.

INVITATION TO BID

1. The Republic of Turkey has received a loan from the International Bank for Reconstruction and Development (IBRD) and part of this loan will be applied to eligible payments under the contract for which this invitation to bid is issued.

2. The Turkish State Railways (TCDD) now invites bids from local and international markets for the supply of:

- 22 units for floating cranes
- 80 units for MSM-type transainers
- 39 units for MSM-type container cranes
- 286 units for Belotti-type container cranes
- 32 units for Lansing-type, 10-12 tonnes container forklifts
- 38 units for Lansing-type, 40 tonnes container forklifts
- 68 units for Lansing-type, 5 tonnes forklifts
- 64 units for Fanuzzi-type, 10-12 tonnes container forklifts
- 21 units for Saizgitter Kocks-type gantry cranes

3. This invitation to bid is addressed only to suppliers from member countries of IBRD, Switzerland, Taiwan and China.

4. All bids shall be accompanied by a security of 2% of the total bid value.

5. a) The cost of bidding documents is US\$100, or its equivalent Turkish currency converted on the exchange selling rate of the Turkish Central Bank valid on the date of buying.

b) The bidding documents may be purchased from the address below:

- Cashiers of the 1st Regional Management in ISTANBUL
- Cashier's Office of the 2nd Regional Management in ANKARA

6. a) The cost of bidding documents by mail (included) is US\$125 or its equivalent Turkish currency converted on the exchange selling rate of Turkish Central Bank valid on the mailing date of the request letter.

b) The bidding documents may be provided by mail from the address below:

TCDD İstisnâ Genel Müdürlüğü
Maizeme Dairesi Başkanlığı
Lim. Sipariş Şb.Md.
Gar, ANKARA/TURKEY

7. TCDD Cashier's receipt shall be included in the bidding file to verify that bidding documents have been purchased from TCDD. Bids without receipts shall be disregarded. Bids which do not have cashier's receipt will be considered provided that these bids be sent within three days of the date of bidding.

8. The subject of the bids shall be written on the bid envelopes.

9. The bidding documents may be provided as from 15.1.1992 as per articles 5 of above. The bidding deadline and opening of bids is 15.00 hours on 25 Feb. 1992.

B-33938

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EUROPE'S BUSINESS NETWORK

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All change on the opera front

Max Loppert looks back on a year when British opera seemed to be in an unparalleled state of flux

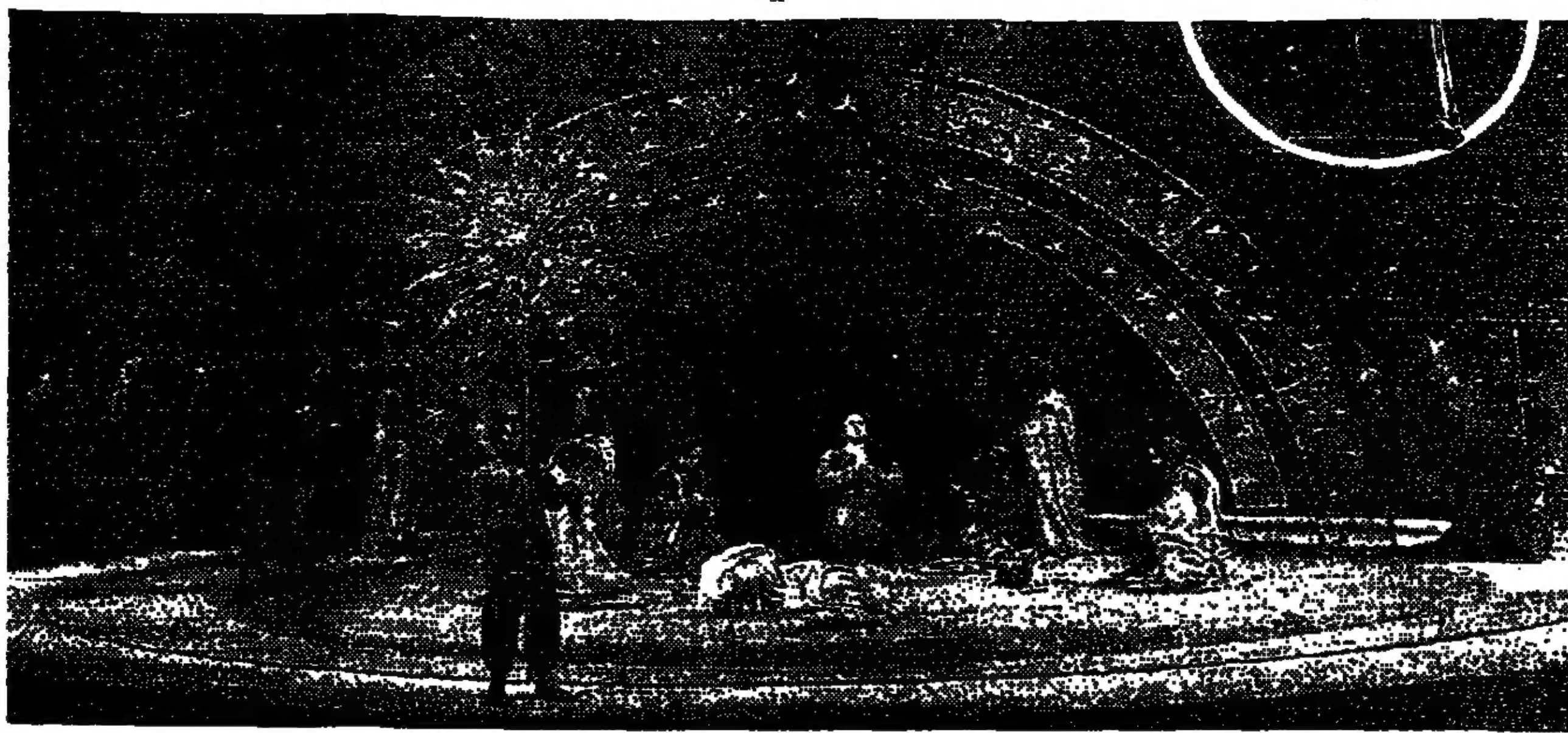
This was the year of departures and arrivals, the year when all the main British opera companies released news of changes at the highest levels of management. There was something altogether extraordinary about the situation - whether coincidental or not, the monthly roll-call of momentous resignations and appointments added up to a picture of British opera in an unparalleled state of flux.

It may be helpful to remind readers exactly who went out and who came in. This, in chronological order, was the way it happened:

English National Opera announces the departure of its General Director, Peter Jonas, when his contract expires at the end of the 1992-93 season (at which point he takes over as GD of the Bavarian State Opera, Munich). Shortly afterwards it is announced that the company's Music Director, Mark Elder, will be leaving at the same time. The Welsh National Opera's Music Director, Charles Mackerras, plans to relinquish his post in July 1992; Carlo Rizzi is named his successor.

The WNO Managing Director, Brian McMaster, announces his departure (in the autumn he takes over from Frank Dunlop as Director of the Edinburgh Festival). In June the Scottish Opera Managing Director, Richard Mantle, leaves office in great haste (leaves after the event suggest that Mr Mantle's departure has been engineered, in circumstances that do the chairman of the company and his board little credit). The Royal Opera's Principal Conductor, Jeffrey Tate, asks to be released from duties; Edward Downes steps in as Associate Music Director and Principal Conductor.

The Royal Opera announces that the Opera Director, Paul Findlay, will not be renewing his contract in July 1993. Matthew Epstein, Vice President of Arts and Special Consultant to the American Artists' agency Columbia Artists Management, is named McMaster's successor at WNO (and takes office almost immediately, while continuing his professional association with CAML, not to mention those already forged with the opera houses of San Francisco, Chicago and Amsterdam).



Birtwistle's 'Gawain', the premiere of which at the Royal Opera House was the highlight of the year

all of this becomes a source of some controversy.

Nicholas Payne, General Administrator of Opera North, succeeds Findlay as Covent Garden Opera Director. Dennis Marks, head of music programmes for BBC Television, succeeds Peter Jonas at ENO. Richard Jarman, previously Managing Director of English National Ballet, steps into the empty post of Scottish Opera Managing Director. Stan Edwards follows Mark Elder as ENO Music Director. Only the successors of Pountney at ENO and Payne at Opera North are still to be appointed.

Change, even when the formula and personnel being changed are models of proven success, is never in itself a bad thing. "Tutto declina" sings Pountney - but only after being dunked in the Thames and before being cheered up by a glass of wine.

Are there larger patterns to be drawn out of this amazing sequence? Probably not. It was inevitable that some of the long-serving opera officers - such as McMaster at WNO, in many ways the bringer of radical opera-production to Britain - would move on, eventually. Inevitable too that sooner or later the ENO partnership of Elder, Pountney and (after the retirement in 1983 of Lord Harwood) Jonas, which will surely come to be seen as one of

the most stimulating and purposeful in British operatic history, would have to end.

And among the list of arrivals there are names that immediately spell good news. Covent Garden seems to have the best of them. Downes, owner of one of the world's safest pair of operatic hands, started his career at the house nearly 40 years ago; his return to a fixed appointment there is a cause for cheering.

Nicholas Payne is another formidable Royal Opera acquisition - and, therefore, a formidable Opera North loss. He is a man of enormous knowledge and experience in all the departments of opera (including production - does anyone remember his 1972 Oxford student-staging of the two Gluck *Ipheigènes* operas?).

His decade at Opera North has been one of steady development, brilliant repertoire co-ordination (in spite of continuous budgetary agonies) and a series of sparkling artistic coups. Among the latter, this year alone, have been *The Jewel Box*, the novel, sophisticated, highly diverting Mozartian pastiche devised by the critic Paul Griffiths; and the first British production of Chabrier's *L'Etoile*, an event that had, and other Leeds audience members, whooping with delight. Hopes must be high that he will bring to Royal

Opera planning the intellectual coherence and rigour it has so long lacked. Payne is well placed to aid Jeremy Isaacs in confronting head-on all the storms and tempests that currently assail the house.

Otherwise, however, it is (in the words of an editorial in the November issue of *Opera*) "curious that the remaining appointees should not be exactly central to the operatic world - a television man, a dance man, and an agent. Mr Epstein apart, possible candidates from Europe or the US - not to mention some in the UK - would probably have been seen just how far traditional funding structures had been eroded over the past ten years and how politically charged the subject if approached. None of the appointees is funded at the level necessary to do the job required, and there is little prospect of change in that direction in the foreseeable future."

(Apropos, the government's recent, much-touted increase in Arts Council money, welcome though it is, will do little to address that erosion. Those commentators who muttered darkly about the recipient arts companies' lack of "gratitude" in the face of this supposed windfall might have done better to examine the whole situation in depth before letting loose their familiar cries of "whingeing". The threat of production cancellation, not to mention the prospect of other even more serious reductions in the performance schedule, continue to hover over the schedules of all the opera companies - and, in the case of the long-awaited 1993 Scottish Opera *Tristan*, the threat has recently become a disgraceful reality.)

One would not dream of playing the part of Carabosse at the christening of these new management appointees, but wishes them all equal amounts of luck. The case of the ENO seems particularly ticklish. It is, of course, far too soon to know whether the "clean-sweep" departure plans of the current team will come to be reckoned a dazzlingly bold decision or (as I must admit to fearing) a reckless piece of rashness.

Something similar could be said of the new *Simon Boccanegra*, produced by Elijah Moshinsky, conducted by Georg Solti, and with a cast by noble baritone Alexandru Agache and Kiri Te Kanawa (making amends for her waning *Capriccio* Countess). The staging, not self-advertisingly conceptual, was never lacking in



Willard White as Wotan for Scottish Opera

cool intelligence; the combination of musicality and dramatic sobriety was peculiarly apt to the work's greatness. *Mitridate*, the Royal Opera salute to the Mozart bicentenary, was a delight - visually, vocally, and in the way that the mounting of an opera seria by a 14-year-old (albeit of genius) afforded pleasure beyond the highest expectations.

The house's conducting strengths were exemplified in Bernard Haitink's first-ever complete *Ring* cycles. The production itself was another clapped-out borrowing from Berlin, and the cast, led by James Morris's vocally magisterial, dramatically bland Wotan, sound rather than inspiring (apart from the Siegmund of Foul Elming, a notable newcomer); so the power of Haitink's Wagnerian music-making was crucial, and heroically sustained.

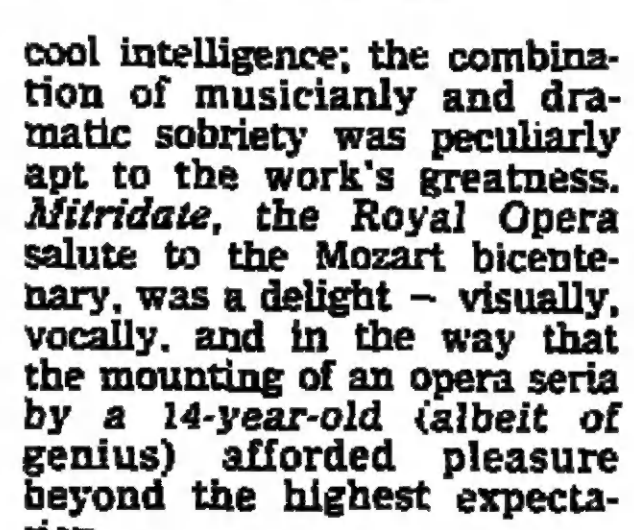
The long-delayed return of Gennady Rozhdestvensky proved wonderfully rewarding; *Boris Godunov*, the opera he conducted here 21 years previously, was revived with Paata Burchuladze thunderous in the title role, and was utterly enthralling. Among the other 1991 singers, the 63-year-old Alfredo Kraus (in *Hoffmann*), Mara Zampieri (in *Fanciulla del West*), Richard Leech (single truly bright spark of the dim *Huguenots*), and the entire *Mitridate* team - Ford, Murray, Kenny, Kowalski, Watson, Power, Fugelle - will be remembered with particular gratitude: "international" performers lending seriousness to the whole preposterous business of international opera.

The ENO ended in June its brave 1990-91 season of 20th-century opera - a season critically garlanded, financially underwritten by the *Masked Ball* revival, a darkly arresting David Alden production charged with its own highly individual theatrical intensity; and by the beautifully lean, restrained new *Figaro* produced by Graham Vick, with its witty Jeremy Sams translation and clean, unforced performances from Joan Rodgers, Anthony Michaels-Moore and Bryn Terfel.

There was also the horrible new ENO *Flenderman*, a grotesquely over-egged pudding in which stylish acting and singing were the main casualties. Comedy demanding observation of character and situation is, I guess, the Achilles-heel area of the producer, Richard Jones. The contrast with the Jones approach to Tchaikovsky's *Mazepa* at this year's Glyndebourne Festival and then the second instalment of his Scottish Opera *Ring* could not have been more marked.

For these are two of the most remarkable feats of modern opera production - eye- and ear-focusing, simple in their devices, colourful in their stage properties, revelatory in the stylistic ellipses. Any producer able to draw out such magnificently concentrated, sustained singing-acting performances as Sergey Leiferkus's *Mazepa* and Willard White's *Walküre* Wotan is no mere visual-tricks merchant. Mr Jones's right to do whatever he likes must be defended to the death; but how incomprehensibly vast the gulf between his successes and his failures!

Mozart was, of course, everywhere in 1991. The Covent Garden *Mitridate*, ENO *Figaro* and Opera North *Jewel Box* have been mentioned; to the list of noteworthy Mozart events should be added the WNO *Idomeneo*, a highly skilful collabo-



Philip Langridge as Grimes in the new ENO production

ration between Howard Davies as producer and Charles Mackerras as conductor that I found dexterously self-conscious and arty. Glyndebourne devoted the whole of its festival schedule to Mozart-worship - four revivals (including surely the last-ever appearance of Peter Sellars's irredeemable *Magic Flute*), two new productions. Trevor Nunn's joke-encrusted *Dames at Sea* version of *Così* was a cruel disappointment, though there was fair compensation in Simon Rattle's keen conducting of a period-instrument band. My admiration for the severe new *Clemenza di Tito* production by Nicholas Hytner designed by David Fielding was unmitigated, though not universally shared. The standard-bearers of Glyndebourne Mozart singing included Keith Lewis and Carol Vaness (in *Idomeneo*), Diana Montague and Martine Mahé (in *Tito*), and Kurt Streit (in *Così*).

It was a good year for new, recent and out-of-the-way operas. I went to Houston for *Aïda*, the zany, magical, entirely *sui generis* opera by the performance artist Meredith Monk, and to Brussels for the keenly awaited unveiling of *The Death of Klinghoffer* by the *Nixon in China* team of John Adams (music) and Alice Goodman (libretto); imposing of facade, hollow-centred.

Scottish Opera undertook the first British showing of Marc Blitzstein's uneven but musically fascinating *Regina* (1946-8). The brilliant City of Birmingham Touring Opera revival of Stephen Oliver's 1984 *Beauty and the Beast*, an expertly finished piece of lyric-theatre entertainment, increased my already considerable sadness that *Timon of Athens*, Oliver's big new piece for ENO, should have so comprehensively missed its mark.

For Opera North Robert Saxton's *Calanchoe* must be defended to the death; but how incomprehensibly vast the gulf between his successes and his failures!

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Willard White as Wotan for Scottish Opera

Langridge gave as Captain Vere the performance of his life - as did, one felt, everyone else on stage and in the orchestra.

It is quintessential ENO company shows of this sort that make one nervous for the future. The kind may change: the level of corporate excellence cannot afford to be lost. In the current season's programme, filled as it is with "safe" repertoire choices to balance the economic risks of '90-91, the point has again been underlined by the *Masked Ball* revival, a darkly arresting David Alden production charged with its own highly individual theatrical intensity; and by the beautifully lean, restrained new *Figaro* produced by Graham Vick, with its witty Jeremy Sams translation and clean, unforced performances from Joan Rodgers, Anthony Michaels-Moore and Bryn Terfel.

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Opera North's wonderful production of Chabrier's 'L'Etoile'

INTERNATIONAL ARTS PREVIEW & EXHIBITIONS

Royal Opera divides its activities over the next 10 days between its Covent Garden home and the Wembley Arena, where it is presenting a mega-staging of Andrei Serban's spectacular production of *Turandot* (December 29 to January 8, with a matinee on January 4). The production, designed by Sally Jacobs with choreography by Kate Flatt, was first seen in Los Angeles during the 1984 Olympics, and has since become one of the company's most popular stagings. Multiple casts have been engaged for the Wembley run, with Grace Bumbry, Ghena Dimitrova, Gwyneth Jones and Eva Maron among the sopranos due to sing the title role. Nicola Martinucci and Dennis O'Neill will sing Calaf, and Lyuba Kazarnovskaya and Judith Howarth will sing Liu. Edward Downes will conduct most performances.

Performances at Covent Garden continue over the New Year period with a well-cast revival Johannes Schaeff's production of *Le nozze di Figaro* and Peter Wright's staging of *The Nutcracker*. The

next major event at English National Opera is David Pountney's new production of Humperdinck's *Königskinder* (first night on Jan 30). The ENO repertory next month also includes *Die Fledermaus*, Rimsky-Korsakov's *Christmas Eve* and a revival of Nicholas Hytner's popular staging of *Xerxes*, starring Ann Murray.

The Madrid opera season opens on January 21 at the Teatro Lirico Nacional La Zarzuela with a rare production of *La Duenna* (1947), a brilliant setting of the Sheridan play by the Spanish composer Roberto Gerhard (1886-1970). It will be conducted by Antoni Ros Marba and staged by Jose Carlos Plaza, with a cast including Richard Van Allan, Felicity Palmer and David Rendell (five performances till Jan 30, followed by a run at the Liceu in Barcelona in February). This will be followed by the acclaimed Paris production of Lully's *Atys*, with William Christie conducting his French period instrument group Les Arts Florissants (Feb 15). (429 8225).

EXHIBITIONS GUIDE

AMSTERDAM Van Gogh Museum Edgar Degas: Sculpture. Degas put only one of his sculptures on show during his lifetime. The fourteen-year-old dancer, this exhibition presents 73 bronzes which were cast from a large number of wax and clay models found after the artist's death. The themes are bound up with Degas' work, such as young dancers in action, horses, women bathing and drying themselves. Ends Feb

23. Also L'Estampe Originale: artistic print-making in France 1893-1985. Nine albums providing a survey of the event in art in the late 19th century. Ends Jan 26

Rijksmuseum Rembrandt: a major exhibition bringing together paintings from museums in Berlin, Amsterdam and London, and capitalising on the latest developments in Rembrandt research and attribution. Ends March 1. A companion exhibition of 40 drawings by Rembrandt and his pupils, plus 40 etchings, ends on Jan 19

Stedelijk Museum Wandelierder: A Journey through the New Europe. Eleven artists give their response to the sweeping political changes in Europe and the new socio-cultural perspectives which have opened up for the visual arts. Ends Feb 9

Altes Museum Martin Schongauer: Engravings. An extensive exhibition marking the 500th anniversary of the death of Schongauer, the first great engraver of German art. Ends Feb 19

Nationalgalerie Otto Dix: A major retrospective marking the centenary of one of the towering figures of 20th-century German art, renowned for the bitter realism of his portraits, brothel scenes and visions of war. Ends Feb 4

Palazzo Pitti Caravaggio: Birth of a Masterpiece. The exhibition includes important foreign loans of Caravaggio paintings, including the Kimbell Museum *Card-sharper*, never previously exhibited in Europe, and *Crowning with Thorns*, from Vienna. Ends May 17

FRANKFURT Schirn Kunsthalle Guercino: an exhibition of more than 80 paintings and 80 drawings, marking the 400th anniversary of the birth of one of the finest 17th-century Italian painters. Ends Feb 9

GENEVA Musée d'art et d'histoire Magnificent Switzerland: a selection of about 80 important Swiss views in oil and watercolour by major European artists of the 18th and 19th centuries, including Turner, Corot and Bierstadt. Ends Feb 2

LONDON Tate Gallery Francis Bacon's Second Version of *Triptych* 1944, recently presented to the Tate by the artist, is included in a room which offers visitors the chance to study the development of Bacon's work since 1944. Ends Jan 12. Also Giorgio Morandi (1890-1964): 48 etchings by one of the great figures in modern Italian art. Ends Feb 9. Also Gerhard Richter (b1932): first

major survey in Britain of one of Germany's most eminent living painters. Ends Jan 12. Also Anthony Caro (b1924): new and recent work by the British sculptor. Plus Turner's *Rivers of Europe*. Ends Jan 12

Royal Academy Katsushika Hokusai (1760-1849): sketches, paintings and 150 printed works by the most celebrated Japanese artist in the West. Ends Feb 9

Hayward Gallery Toulouse-Lautrec. Ends Jan 19

National Gallery Paula Rego: Tales from the National Gallery. The exhibition, comprising six acrylic paintings and more than 30 small works on paper, stems from Rego's time as the museum's first associate artist in 1990. Ends March 1. Also *The Queen's Pictures*. Ends Jan 19

Victoria and Albert Museum The Magi and The Gift: the tradition of Christmas giving seen through French Renaissance stained glass windows, Italian majolica, illuminated manuscripts and etchings by Dürer and Rembrandt. Ends Jan 12

MADRID Centro de Arte Reina Sofia Lyubov Popova: more than 100 paintings and works on paper by a leading figure of the early 20th-century Russian avant-garde. Ends Feb 17

NEW YORK Metropolitan Museum of Art French Architectural and Ornament Drawings of the 18th century: 130 items, mainly decorative drawings and watercolours for candelabra, clocks, furniture, carpets and hotel facades. Ends March 15. Also

Stuart Davis (1894-1964): the first retrospective of the American modernist for more than 25 years. Ends Feb 16. Also a major Seurat exhibition and another devoted to his neo-impressionist followers. Ends Jan 12

Whitney Museum of American Art Alexander Calder (1898-1976): more than 60 works by the innovative and popular American sculptor. Ends Feb 2. Also Alexis Smith (b1949): a mid-career survey of the Californian artist who has re-invigorated American collage in the past 20 years. Ends March 1

PARIS Centre Pompidou Max Ernst retrospective, with 250 collages, paintings and drawings showing the great Surrealist painter reveling in the subconscious. Ends Jan 27

Musée des Arts de la Mode Elegance and Fashion in 18th century France: sumptuous materials and dazzling craftsmanship characterise the 80 exhibits from French Regency to the Revolution. Ends March 31 (107 rue de Rivoli)

Musée d'Art Moderne de la Ville de Paris Alberto Giacometti (1901-66): exhibition of work by the Swiss sculptor and painter. Ends March 15 (11 ave President Wilson)

Grand Palais From Watteau to David: 70 works from the school of 18th-century painting. Ends Jan 8

Grand Palais Géricault: retrospective marking the 200th anniversary of the artist's birth. Ends Jan 6

Louvre Three exhibitions of German art from the Gothic to the Renaissance, showing the homogeneity of sculptures, engravings and drawings of the period. Ends Jan 20 (Hall Napoleon and Pavillon de Flore)

Tulleries Dairin: more than 60 works by one of the original Fauves, focusing on his early years. Ends Jan 20

ROTTERDAM Museum Boijmans-van Beuningen Prints by Stefano della Bella (1610-1684). At the height of his popularity, della Bella was a favourite of the Florence and Paris courts, but later sank into oblivion. His versatility is shown in etchings of ceremonial festivities, scenes from daily life, vedute, landscapes and designs for ornaments. Ends March 8. Also Paintings from 89 cities by On Kawara, plus an exhibition by two ceramicists, Alison Britton (b1948) and Claudi Casanovas (b1956). Ends Feb 2

WASHINGTON National Museum of Women in the Arts *Voices of Freedom: The Women Artists and the Avant-Garde 1880-1980*. The exhibition, the first in the US of these works, includes every major movement from realism to expressionism, nationalism to abstraction.

National Gallery of Art Walker Evans: classic documentation of American life during the Depression, including New York subway photographs. Ends March 1. Also Albert Bierstadt: the most comprehensive collection of work ever assembled of the epic American landscape painter of the 19th century. Ends Feb 17. Also Circa 1492: Art in the Age of Exploration. Ends Jan 12

Farewell to the USSR

A television trap avoided

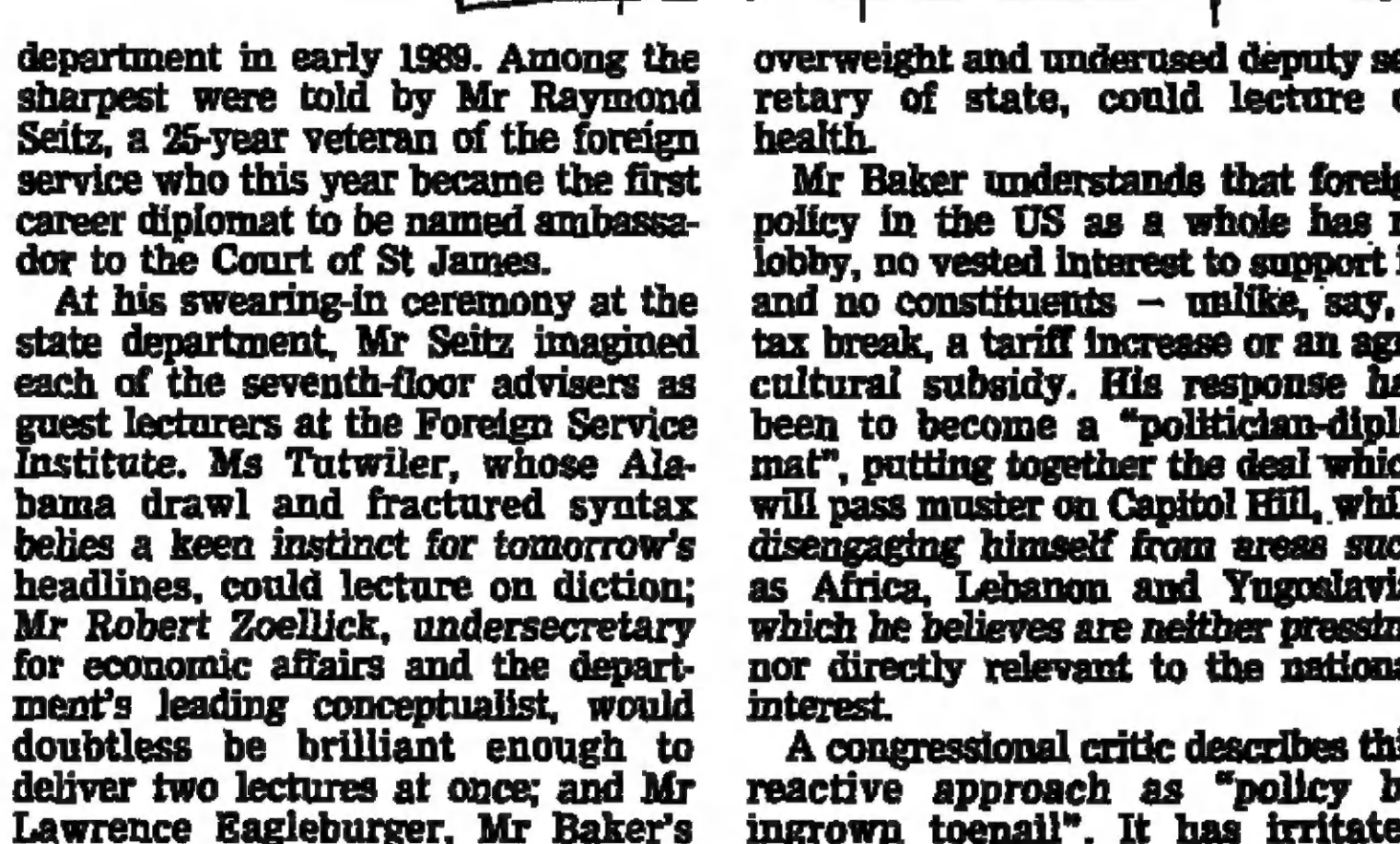
Prospects for HD-Mac, supposedly the EC's eventual HDTV format, also look

One advantage of last week's agreement is that it should give Thomson and Philips a bigger incentive to try to meet market demand, rather than to manipulate it in favour of themselves. A bigger advantage still is that, by effectively throwing open the whole question of the future development of HDTV, it gives the EC the opportunity to return to what should have been the starting-point for policy: giving consumers the most advanced services at the lowest possible cost.

Desert d

James Baker, US secretary of state, is the FT's choice as Man of the Year. **Lionel Barber** explains why and interviews him

All the world has been his stage



Mr Baker has also been careful to secure his own power-base at the state department. Jokes abound about the tight-knit, talented group of aides led by Ms Margaret Tutwiler, chief spokeswoman, who arrived at the

department's leading conceptualist, would doubtless be brilliant enough to deliver two lectures at once; and Mr Lawrence Eagleburger. Mr Baker's

A congressional critic describes this reactive approach as "policy by ingrown toenail". It has irritated

Post-war Europe is not the same as post-communist Russia, James Baker is no George Marshall, and the US is running a \$900bn budget deficit. But in 1992, the world will soon learn whether the US as the sole superpower intends to put its money where its mouth is, and whether Mr Baker, a presidential candidate in the making in 1996, can make the transition from politician-diplomat to statesman.

Desert dug-outs Down Under

If there is a frontier town left in Australia, this is it. To get to it, you drive 850km north from Adelaide, or a bit less south from Alice Springs. Alternatively, you fly for two and a half hours by small air.

lunar landscape of bare orange earth pockmarked by piles of white spoil interspersed with hidden shafts which can kill the unwary. The names of the fields tell their own story: Dead Man's Gully, Hopeful Hills.

han bungalows. And the Stuart highway to Adelaide and Alice Springs now has a bitumen surface, which attracts tourists in numbers greater than the hardy few who used to brave the old dirt road.

Kevin Brown

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Kevin Brown

solutions to a
problems
around them

[illegible]

Ministry of Defense has recently proposed amendments to the law on the exemption of the exchange of the alternative for the purpose of being charged or sentenced when they are not to give relief for the conditions. The main duty from an approval law would remain the same: income is not to

The other choice is to let pension funds, which already been taxed from the further tax on an employee's pension after retirement. This change would allow the pension funds to make funding arrangements with the government and have the added benefit of the consequent reduction in the tax on the contributions.

to Tompkins.
Wm.
House sub-committee
Division of Consulting
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هكذا من الأهل

A moment in the sun for the south

Patrick Blum on what EC membership means to Portugal as it prepares to take on the presidency

Opposite the Jeronimos monastery, Lisbon's finest example of early 16th-century architecture, day and night building workers are racing to complete the "bun-
as locals unfatteringly call the Centre which will be the headquarters for Portugal's first ever spell in the rotating presidency of the European Community from January 1.

In stark contrast to the monastery's elegant stonework, the new Jeronimos (E118m) centre squats gracefully on a patch of ground which conservationists argue would have been better left empty. But to enthusiasts, it is the clearest possible symbol of Portugal's newfound optimism about its future within the Community.

The next six months represent the country's moment in the sun - a time for the Portuguese to reflect on the immense changes EC membership has wrought in their society and economy over the last five years. But they also signal the start of a new phase of European integration that will be more exacting for Portugal - in which it may find the attention of some of its partners turning increasingly to the financial and political needs of eastern, rather than southern, Europe.

The testing nature of this new phase can be gauged from the range and scale of tasks facing the Portuguese presidency. It will have to start implementing the economic and political union treaty agreed at the Maastricht summit, start a new and contentious debate on the Community budget, push through an equally controversial reform of the Common Agricultural Policy; seek to maintain the momentum of legislation to create a barrier-free European market by the end of the year; and cope with mounting economic and political problems in the countries to the east of the Community.

What is not in doubt is that Portugal will be an enthusiastic participant at all levels. So far, EC membership has proved overwhelmingly popular in Portugal. According to a recent survey by the weekly newspaper *Expresso*, 79 per cent of those polled thought Portugal was better off as a result of its EC membership.

It is not hard to see why. For generous Community aid has helped in helping Portugal to modernise, standards of living and expectations are rising. Since 1986, the country has received about Eec500m a year in EC funds - representing 6 per cent of foreign and domestic investment. Another Eec900m is earmarked between now and 1993.

The result: a sustained economic upsurge and the transformation of the country's infrastructure. Between 1986 and 1990, Portugal's growth rate of more than 4 per cent a year was among the highest in the Community, though it has slackened this year to 2.5 per cent. The Portuguese have become avid consumers, and shops are full of the latest hi-fi products, computer games and other electronic gadgets. New car sales are growing by more than 10 per cent a year and traffic in Lisbon and Oporto, the country's second-largest city, is made chaotic by constant road works to install new sewers, water mains, telephone, electricity and gas lines.

It seems hard to believe that it is less than 30 years that Portugal shook off four decades of military dictatorship and embarked on an uncertain and unstable political transition. In Portugal as much as Spain, which joined at the same time, EC membership has done precisely what it was intended to do: helped to anchor democracy and political stability.

As Mr Anibal Cavaco Silva, the prime minister and democratic Portugal's longest-serving head of government, explains: "EC membership was decisive for the development and modernisation of the country. It helped to create a climate of confidence that was crucial for foreign and domestic investment, and it was important as a source of pressure on the government to make a serious effort to reform."

When Mr Cavaco Silva, a centrist social democrat, came to power in 1985, he inherited a sluggish economy dominated by an inefficient state sector, unemployment above 8 per cent and inflation of more than 25 per cent. Since then, the economy has been liberalised, several public sector companies have been sold off, and legislation has been brought gradually into line with EC requirements. Mr Cavaco Silva's second general election victory in October was an important milestone. With an absolute majority and the



Prime Minister Cavaco Silva: 'climate of confidence'

socialist opposition in disarray, the prime minister has a free hand for the next four years to implement a tough economic programme.

The real challenge for the government now is to keep Portugal's economy growing quickly at a time when some other EC countries are in recession - and when demands for Community assistance for eastern European countries are on the rise.

It is not that there is an imminent danger of EC funds being diverted from Portugal towards such candidate EC members as Poland, Czechoslovakia and Hungary. Indeed, Portugal was well placed with the results of the Maastricht summit, which agreed to set up a new "cohesion" fund to provide assistance to the poorer EC economies.

But there is much still to do. In 1990, Portuguese per capita incomes were still only 56 per cent of the EC average, up from 33 per cent in 1986. And

this figure conceals sizeable regional disparities. Poverty is still much in evidence in shanty towns in and around Lisbon and Oporto. The government hopes substantially to reduce such disparities in the next four years, but it will not be easy.

The going will be all the tougher as a result of the rigorous economic programme being pursued by the government to prepare Portugal for the adoption of a single European currency and the third stage of economic and monetary union (Emu) by 1993. To meet the EC's conditions for economic "convergence", the government's aims between now and 1995 include bringing down inflation, now 11.4 per cent, to about 5 per cent, and reducing the budget deficit from its present 5.5 per cent of GDP to 3 per cent - all the while seeking to maintain annual growth of 3.4 per cent.

Privatisations will be accelerated, public expenditure will be

tightly controlled and the government will seek to moderate wage inflation, certainly keeping settlements well below the 17 per cent being sought by some public sector unions. "These objectives are very ambitious, but if they are fulfilled Portugal will be among the first group of countries to move to Stage Three of Emu," said Mr Henrique Christopher, EC commissioner for economic affairs.

Whether Portugal can maintain this pace will depend in part on continuation of its recent success in attracting foreign investment. Capital inflows from abroad are playing an increasingly important role in helping to modernise the economy, as well as providing new jobs to replace those being lost in textiles and agriculture, both of which face a deepening crisis as EC barriers fall.

Since 1986, direct foreign investment has doubled each year and is expected to reach close to Eec1,000m this year. The bulk has gone into the financial sector, real estate and tourism, but close to 30 per cent of foreign investment is now going into manufacturing - boosted this year by a E2.5bn investment by Ford and Volkswagen in a joint venture to make a new multi-purpose family vehicle for the European market. According to ICEP, the investment promotion institute, the plant could generate about a quarter of all Portugal's exports and substantially reduce the trade deficit by the mid-1990s. EC membership, bringing with it generous cash subsidies, was of course crucial in clinching the deal.

Another important factor in attracting investment must be Portugal's wage levels, which are among the lowest in Europe. Here lies a potential worry, for the high investment level, while helping to cut unemployment to about 5 per cent of the workforce, is also causing substantial upward pressure on wages. Many businesses complain of a shortage of skilled workers. In the liberalised financial sector, salaries have risen rapidly.

If this were to become a more widespread trend, it might weaken Portugal's attractiveness for investors - although the government argues that it does have other important attractions: a relatively strong productivity level, for example, and an absence of strikes in the private sector.

Portugal still has a long way to go to catch up with the Community's richer members, but the government is in a hurry, sensing that the opportunities currently facing it may not recur any time soon.

Stars of screen, 1990s-style

Alan Cane on the virtuosos of the video game

Mr Archer MacLean is one of a new breed of superstar; the video games virtuoso. He has written four blockbusters in eight years. Each has reached top spot in the charts. At the UK games industry's annual bazaar last week he was honoured twice - for technical merit and for his outstanding contributions to the business over the years.

In an industry which is increasingly using production line techniques to satisfy the demand for sophisticated electronic fantasies, he and a handful of talented colleagues, including the British designers Mr Geoff Crammond and Mr David Braben and the American Mr Sid Meier, are soloists. They have distinctive trademarks. As a game designer, for example, is a master of simulation; his latest work, two years in the making, recreates every aspect of a Formula One Grand Prix. It is possible to achieve on screen.

Mr MacLean adds humour to accuracy. The snooker balls in his latest, "Jimmy White's Whirlwind Snooker", are likely to stick their tongues out if the player is overlong in lining up a shot, but they rebound according to exact mathematical rules.

These authors work alone, originating the idea, developing the story line, creating the graphics and sound effects. Finally, they write the computer program and sell it to a software publisher such as Virgin Games or US Gold. MacLean does everything but write the music for his games: "I could if I tried," he says.

Now almost 30, MacLean's life story could be the inspiration for a computer game in itself. A "nightmarish" childhood resulting from his parent's broken marriage gave him a steady determination to succeed. By the age of 14 he was building computers. A degree in electronics at Lancaster Polytechnic followed but he never made use of it. Instead he took two years off to write his first bestseller, *Drop Zone*. Another two years work led to *International Karate* which topped the charts here and in the US.

He enjoys the trapping of his success: a Warwickshire mansion in 10 acres of land, complete with tennis courts and swimming pool, a Ferrari and a Porsche. MacLean and his like, able to earn six-figure sums for each successful game they create, are the aristocrats in a business rapidly outgrowing its cottage industry origins. Estimates put the worth of the total UK market at E250m a year. The US market may be worth four times that figure.

Since the first elementary games were produced for Commodore Pets and Sinclair Spectrum computers in the early 1980s, the market has segmented sharply. Today, software authors have a choice of

resembles a cross between the music business and conventional publishing. Large software publishers - Virgin Games, US Gold, Microprose and Electronic Arts, for example - have emerged. They use their own games designers and production teams to manufacture the product. Cygnus Software works for many of the large software publishers as well as creating its own products. It may put work out to freelance computer specialists. Mr Nigel Kenward, for example, once a jeweller, now creates game screen images under contract to Cygnus. An industrial designer by training, he finds it a diversion while he looks after his daughter - giving his wife the freedom to follow her teaching profession.

An example of a development house which has shot to prominence after making its own game ideas is Core Design of Derby. It has had a string of hits including "Corporation", "Crack Rock" and "Thunderhawk". Its latest offering, "Helmfall", a gothic adventure, is high in the rankings this Christmas. Less than four years old, the company is already turning over E4.5m annually.

A good designer should earn at least E50,000 from a successful game but as new ideas become scarce it is less easy to earn an instant fortune. And designers have to protect themselves with a cast iron contract. As in the record business, games software is rife with stories of designers who say they have been cheated by unscrupulous publishers.

Another gripe is lack of recognition from the more traditional end of the software business. Mr Paul Moodie, sales director of Microprose, which specialises in simulation games, emphasises the expertise and sheer computing know-how necessary to create the cockpit of a Stealth bomber or the finer elements of a game of golf.

Mr MacLean says he had to resort to "unfathomable" depths of programming ingenuity to give his snooker game his characteristic gloss and pace. But it took his publisher, Virgin Games, from 3 per cent to 25 per cent of the market in a year.

The industry itself now

three principal kinds of hardware to write for: home computers such as the Commodore Amiga and the Atari ST, personal computers of the IBM variety and games consoles developed by the Japanese makers Nintendo and Sega.

Sales of the Nintendo and Sega consoles, however, are a credit to Japanese packaging and marketing. One in four US households already owns a Nintendo machine; one in three in Japan.

Games for consoles, moreover, are supplied on hard-copy cartridges, making them virtually piracy-proof, so offering a solution to a problem which once threatened to destroy the games software business. MacLean reckons that for every legitimate copy of his games in circulation there are six illegal copies.

Epics: one of a new genre of electronic fantasy games

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The industry itself now

LETTERS

Solutions to a pensions conundrum

From Mr Peter Tompkins.

Sir, John Dick (Letters, December 20) draws attention to the tax rules for "top-up" schemes and the lack of security if there is no properly segregated pension fund. The main problem with the tax system is that pensions are taxed as "annual payments", even if the contributions were taxed when they were funded.

The Association of Consulting Actuaries has recently put forward solutions to this conundrum in a submission to the Chancellor of the exchequer. One alternative is for tax to continue to be charged on all pensions when they are paid but to give relief for the contributions. The main distinction from an approved scheme would remain that investment income is not taxable.

The other choice is to exempt pension funds which have already been taxed from paying further tax on an employee's pension after retirement. This change would, at a stroke, make funding a "top-up" pension scheme sensible and have the added advantage that tax would be paid immediately on the contributions made for the employee to the fund.

Peter Tompkins, chairman, taxation sub-committee, Association of Consulting Actuaries, Norfolk House, Wellesley Road, Croydon, Surrey

Lasmo move unfair to private shareholder

From Mr Derek Pearce.

Sir, Lasmo clinches its win of Ultramar. How does it do it? Not through the two offers it has made to ordinary shareholders. No, it makes an "astute" cash purchase of 3.55 per cent of Ultramar shares from institutions. As an ordinary shareholder of Ultramar I deplore the fact that I was not offered 30p for my shares. I have to be content with Lasmo paper.

Clever though Lasmo and

the institutions may feel, the fact is their conduct, although within the rules, is unethical and unfair to private shareholders. Their behaviour spirals further the descending standards of the City. Self-regulation is proving a farce. If the City cannot be ethical it must have the tougher laws it deserves.

Derek Pearce, Oakes Farm, Kerdston, Beapham, Norfolk NR10 4RP

Customers and takings deciding factors on Sunday trading

From Ms Charlotte Smallman.

Sir, Mr John Saunders' letter (December 21) was a breath of fresh air in a debate clouded by emotion, hypocrisy and self-interest.

As a small independent toy and gift retailer struggling to cope with sharply rising rents and the effects of a recession in turnover (in itself an inapplicable combination) my approach to the subject is very simple.

A scientific sort of brain teaser?

From Mr T I Perkins.

Sir, I refer to the maths level of Andrew Adonis' ("One in four pupils struggle in maths and reading tests", December 20).

If 90 per cent of the science pupils were in level 2 or above and 23 per cent in level 3,

where were the rest - or was this the start of a new Christmas brain teaser? T I Perkins, Cobble House, Forstall Road, Aylesford, Kent ME20 7AG

Understanding cultural market

From Mr Simon Mundy.

Sir, Perhaps the main reason why the newly-created media giants have failed to be limitless moneyspinners is their misunderstanding of the cultural market ("Headline Makers", December 17). To assume that just because the whole world buys cinema tickets or CDs the world likes the same film or artists is only partly vindicated. The lowest common denominator is quickly satisfied. There are only a few Pavarottis, Michael Jacksons or Total Recalls to go round.

In reality cultural tastes are far more diverse and specialised than the Time Warner or News Corporation accountants find convenient. That is why, as Brownie Maddox points out, they still remain strongest in their home markets. It is also why at exactly the moment when the giant corporations are floundering, the smaller record companies, medium size publishers and nationally based film producers are still holding on. They may not be making in the money but they are quietly expanding catalogues and exploiting the yearning for strong regional cultural identity.

Simon Mundy, director, National Campaign for the Arts, Francis House, Francis Street, London SW1

Fax service
LETTERS may be faxed on 071-573 5835. They should be clearly typed and not handwritten. Please set out margins for the facilitator.

Inconsistency on the question of independence for Croatia

From Ms Irene Lipp.

Sir, Is it only by standing on one's head that one can understand your leader on the EC and Yugoslavia? ("The EC and Yugoslavia", December 19)? Is there any communication between your leader and your regular contributors, Samuel Brittan and Edward Mortimer? Already this summer Samuel Brittan argued furiously for early recognition of Slovenia and Edward Mortimer demonstrated a profound understanding of the ethnic fault line that exists between the Croats and the Serbs going back more than 1,700 years. Edward Mortimer concluded

his article (Foreign Affairs) on December 18: "With hindsight it seems a great pity that this approach (ie recognition) was not tried when Slovenia and Croatia declared independence before the serious fighting started." Yet only one day later your leader writes that recognition is only of peripheral importance at the heart of the problem is the protection of rights of ethnic minorities.

At the heart of the present problem in Croatia is Serbian expansionism using, as a smokescreen, the defence of rights of ethnic minorities. You are either guilty of naivety or

willful misrepresentation. The Serbian minority represents 12 per cent of the population in Croatia yet already occupies 33 per cent of Croatia. By withholding recognition the Serbian-led federal army is given a spurious legitimacy to carry on with the slaughter in areas totally inhabited by Croats. There is an inconsistent approach by the US, Britain and France in their hurry to acknowledge the dissolution of the Soviet Union yet a distinct reluctance in coming to terms with the break-up of Yugoslavia.

Sadly, I can only draw one conclusion: that we are back to

1914. The right of self-determination is considered sacrosanct but it is only allowed to happen when it fits into a pattern of power politics. To grant recognition to the separate republics in Yugoslavia is perceived to grant too much influence to Germany from the Baltic to the Adriatic. In the meantime the apathy and indifference in Britain to the suffering of Croats is in sharp contrast to the reaction to the suffering of the Kurds or the Kuwaitis last year.

Irene Lipp, Southview, Woodhill, Sheffield

Weekend FT

You obviously know "how to make it" - you're reading the weekday FT.

At the weekend however your attentions turn to other things, as indeed do ours. Having "made it", how for instance do you best "look after it?" Well, Weekend FT's "Finance and the Family" pages cast an expert eye on all aspects of personal finance.

We identify investment opportunities, assess and compare your options and discuss your problems.

Along with the more serious business of "looking after it" we focus our minds on how to enjoy it, or in *Lucia van der Post's* case, quite unashamedly "How to Spend it" - on which, incidentally, she's never short of ideas. Our property pages feature, along with some sound advice, many of the most interesting homes on the market.

How to make it. How to look after it. How to spend it.

We get out to the exhibitions and auctions, out for a test spin with *Stuart Marshall* behind the wheel, out in the garden with *Robin Lane Fox* and more often than not with *Jancis Robinson* were out in the vineyards of France or Italy or wherever her expert nose leads her.

All this and our weekend has barely begun. Order your copy of the Weekend FT from your newsagent this Saturday and join us.

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INSIDE

Lasmo hopes to sell Ultramar Canada



Lasmo, the oil and gas group, intends to establish Ultramar Canada as a separate company as a first step in its disengagement from downstream activities after its recent takeover of Ultramar. A detailed review of the Canadian business is underway and a range of divestment options are being considered, including trade sales and public flotations. Lasmo hopes to sell the business within a year. Page 14

Bullers shares suspended

The shares of Bullers, the loss-making UK giftware, decoration and fine arts products manufacturer, were suspended on the London stock market on Tuesday at 3.5p as some of its creditors agreed to convert its debts into equity and subscribe for new shares. Page 14

Isuzu suspends payout

Isuzu, the Japanese vehicle-maker in which General Motors of the US holds a 37.4 per cent stake, has suspended its dividend payment after plunging into the red in the year to the end of October, posting a pre-tax loss of ¥48,380m (\$382.4m), compared with a profit of ¥15,370m last year. Isuzu blamed the loss on weak demand for vehicles in its principle markets, particularly the US and Japan. Page 15

An angry man

Mr Andrew Smith is an angry man these days. The former managing director of Mr Robert Maxwell's London and Bishopsgate international investment management says he is "disturbed" that there should be any questions raised about him or any "guilt by association" with the Maxwell group. Page 14

IBM to supply Hitachi

IBM, the computer company, has agreed to supply Hitachi, the Japanese electronics group, with its latest Japanese language personal computers for sale on an original equipment manufacturing basis. Page 15

Market Statistics

Size leading rates	24	London traded options	16
FT-4 indices	18	London traded options	16
FT-4 index	28	Managed fund service	20-22
Financial futures	17	Money markets	17
Foreign exchanges	17	World commodity prices	16
London recent issues	16	World stock mid indices	25

Companies in this issue

Anglo Irish Bank	14	Merck	14
Blenheim	14	Mirror Group Newspapers	14
Bullers	14	Moss Bros	14
Chicorp	15	Peak	14
Co Generale des Eaux	14	Petroluem	14
Hill Samuel	14	Pietre Glass	14
Hitachi	15	Proton	14
Hunter Saphir	14	Platmigan	14
IBM	15	S African Breweries	15
Isuzu	15	SmithKline Beecham	14
La Cinq	15	TV3	15
Lasmo	14	Ultramar	14
		Warburg (SG)	14

Agnelli bid for Exor set to be cleared

By William Dawkins in Paris

FRANCE'S stock market authorities were yesterday set to clear the Agnelli family's FF5.6bn (\$1.03bn) bid for Exor, the holding company which controls the bottled water-Roquefort cheese group.

The bid had run into a potentially expensive technical hitch, and had also encountered opposition from farming unions in Roquefort, unwilling to see con-

trol of Perrier pass into entirely non-French hands. Exor controls 35 per cent of Perrier, prime property in Paris, and owns Château Margaux, the distinguished claret, though the family shareholders are expected to retain at least management control of the vineyard.

This marks a significant extension of the Agnelli family's French industrial interests,

which also include 5.8 per cent of BSN, the food group which owns Badoit, the main competitor to Perrier.

The stock exchange watchdog, the Commission des Opérations de Bourse, yesterday approved the bid documents under its disclosure rules.

This cleared the way for the Société des Bourses Françaises, the market executive, to allow

the bid formally to open - the final regulatory hurdle.

The move follows an announcement by the Conseil des Bourses de Valeurs (CBV), the stock exchange regulator, that Exor would not after all have to bid for two-thirds control of Perrier. That would have seriously complicated the offer for Exor being made by Ilt, the Agnelli's foreign holding com-

pany. Ilt had already decided to enlarge its original offer for two-thirds of Exor to include all of the shares, after minority shareholders complained they were being given unfair treatment.

Speculation ran high last week that Ilt would have then to bid for Perrier as well as for Exor. This was because of a CBV ruling that Exor in concert with

others had bought more than one third of Perrier in 1990. In theory, that meant Exor must make a two-thirds bid for the bottled water group, in line with the 1989 takeover law that introduced the 33 per cent trigger. The CBV changed its mind when it heard Exor and its allies had crossed the bid threshold in 1987, before the new law took effect.

Robert Peston finds the most senior manager at Midland braced for a grim new year

Giving pride to the people in grey suits

He bank manager is going to make a comeback in 1992 - or at least that is the fervent hope of Mr Brian Pearse, chief executive of Midland Bank.

During the past year, bank managers have been pilloried by the government for being insensitive to the needs of small and medium sized businesses.

At the same time, they have been lambasted by companies and individuals alike for overcharging. Some may say only the police now have a worse public image.

However Mr Pearse's counter-intuitive solution to the problem of how to improve the performance of banks - both their financial performance and their relationship with the public - is to give more responsibility to 200 senior branch managers.

He believes that Britain's banks owe some of their difficulties to their long-standing tendency to centralise decision-making.

In other words, it is banks' head offices - not their branches - which must take much of the blame, for laying down ordinances on lending and charging which were followed mechanically by demoralised branch apparatchiks.

Mr Pearse is trying to restore a sense of pride to the archetypal grey-suited person. He wants the branch manager to be born again as a "traditional banker", a figure of authority in local communities, serving companies as well as taking responsibility for personal customers.

The plan is to close down Midland's business centres, which were created to take responsibility for dealing with all but the bank's biggest corporate customers.

Within a year, their functions should be transferred to "200 old-style branches".

But Mr Pearse said the plan may take longer to implement, because of a scarcity of suitable candidates for the post of senior branch manager. Under the previous chairman, Sir Kit McMahon - who resigned in March following pressure from the Bank of England - Midland pensioned off many of its most experienced managers, as part of its attempts to cut costs.

"We lost a lot of people aged

between 50 and 60", said Mr Pearse. "Those are the people I want."

However, Mr Pearse is on the whole complimentary of Sir Kit's attempts to restore Midland's profitability. Mr Pearse was headhunted from Barclays by the Bank of England to take on Sir Kit's executive functions at Midland. Sir Peter Walters, former chairman of BP, succeeded Sir Kit as Midland chairman.

"The cost-cutting measures were initiated by Sir Kit", Mr

possibility of forming a close link. An alliance with an insurer could help Midland extend its range of insurance products and also improve its selling techniques.

In the event, however, Midland has decided to "go on alone in insurance". All negotiations with insurers have been dropped.

Mr Pearse's stress on Midland's independence is slightly surprising, given that it already has a life insurance joint venture with Commercial Union, the big com-

It is banks' head offices - not their branches - which must take much of the blame, for laying down ordinances which were followed mechanically by demoralised branch apparatchiks.

Pearse said, "128 branches have been closed this year", leaving the bank with 1,670.

"There is not much more we can do to cut costs in the branch network", Mr Pearse added.

However he said there is considerable scope for reducing head office overheads.

But if profits are going to grow significantly in the coming years, Midland will have to push up income. Mr Pearse admitted that Midland has been less successful than Barclays, Lloyds and the TSB Group in selling life insurance products to its branch customers.

Midland spent much of the autumn talking to life companies - including BAT Group's subsidiary, Allied Dunbar - about the

posite insurer.

However, CU's share of the joint venture is currently around 20 per cent and will eventually fall to nothing, according to Mr Pearse. Management of the operation rests almost entirely with Midland already.

He hopes that Midland's customers will, in the longer term, appreciate the bank's techniques for selling insurance, which are less aggressive than rivals'. Unlike other banks, Midland's insurance salesmen are not remunerated just from commission - though from January they will receive 40 per cent of their earnings from commission. The effectiveness of this strategy will be difficult to measure for years. In 1992, Midland's

profits will be determined by one factor alone - "the level of bad debts".

On this painful issue, Mr Pearse defers to his deputy, Mr Brian Goldthorpe, who is in charge of Midland's lending. When Mr Pearse joined, there were concerns at Midland that there might be tensions between the two.

Mr Goldthorpe is a long-standing Midland banker with a track record similar to Mr Pearse's - in careers spanning 40 years, both men moved from branches in the north of England to management positions in City head offices.

But there is no sign that Mr Goldthorpe resents him as an interloper. Colleagues say they work well together.

"In the autumn, there were signs of an improvement in bad debts", said Mr Goldthorpe. "But we always feared that one swallow did not make a summer."

So it has proved. Recoveries and liquidations appear to be rising again, Mr Goldthorpe said. He stressed however that the bad debt charge in the second half of the current year may turn out to be less than in the first half to June, when Midland made a record provision for losses on UK corporate lending of £309m (\$562m). Nonetheless the collapse of the late Mr Robert Maxwell's business empire augurs ill for any improvement, since Midland had loans to all Maxwell companies of £130m.

Analysts are forecasting that Midland will make a pre-tax loss of around £100m for the year. Mr Pearse refused to comment on these dire predictions, which would prevent the bank from paying a final dividend.

Midland would be the first UK clearing bank ever to disclose losses in a full financial year due to problems in its domestic operations rather than from bad loans to less developed countries. Mr Pearse will not be blamed. He is a newcomer and Midland has been in decline for years - probably since the 1980's.

But if its customers take fright at the poor figures and transfer their business elsewhere, his plans for reviving the bank will receive a serious setback.

The most senior manager at Midland is braced for a grim new year.



Brian Pearse: aims to give authority to branch managers

UK government may sell rest of BT shares

By Roland Rudd in London

THE UK government plans to sell the rest of its shares in British Telecom at the earliest opportunity, if it is returned to power at the next general election, which is due in 1992.

According to government advisers, ministers believe there is no reason to hold on to the rest of the government's holding.

The prospectus in the recent £8bn (\$10.92bn) BT share sale said the government would not sell any of its residual shareholding before March 1993, when the third and last instalment of

the partly-paid shares is due.

The government's percentage of BT stock has fallen from 47.7 per cent to 25.9 per cent, and is expected to fall to around 22 per cent after bonus shares are taken into consideration. Many commentators had expected the government to hold on to the rest of its BT holding for longer. But ministers believe hurdles preventing a final sale will have been surmounted by early 1993.

Ofitel, the industry regulator, is to bring out its consultative paper on

tightening the regulatory regime in January. Its conclusions are likely to be presented to BT in the autumn. A refusal by BT to accept Ofitel's findings would prompt the regulator to refer the issue to the Monopolies and Mergers Commission. But such a referral would be expected to finish by March 1993.

The government may also sell or obtain a listing for the £2.2bn BT unsecured loan stock it controls. It is repayable at par at various dates between March 31, 1992 and March 31, 2006. The government will only be able to

put into effect its plans over its remaining BT shareholding if it wins the general election.

However, many analysts also believe a Labour government would find the temptation of selling the residual BT holding too difficult to resist.

Mr Laurence Heyworth, telecommunications analyst at Robert Fleming Securities, said: "There is little reason for the government - whatever its political complexion - to continue holding BT shares after March 1993." Lex, Page 12

UK finance directors contemplate a rapid re-writing of accounts

die, chairman of the ASB.

It is an issue to which he attaches considerable importance. Hence the ruling from Urgent Issues Task Force, which was established last July to deal with pressing accounting concerns and has

Standard on acquisition accounting, which should be issued in draft form next year, and may be in place sometime in 1993.

In the meantime, the task force's "abstract" clarifies SSAP 22, the old Accounting

which have generated higher profit figures by writing off goodwill in reserves include: ● Grand Metropolitan, the international food, drinks and retailing group, declared an extraordinary profit of \$61m (\$838m) before tax in the year

to September 30, 1990, generated from a series of disposals. However, note 25 in the accounts, which details movements on balance sheet reserves, records a loss of £37m on the transfer of goodwill on disposal. Deducting this loss would produce an extraordinary profit of only £83m for the year under the new regulations.

● Saatchi and Saatchi, the advertising group, showed a loss on the sale of subsidiaries

already made two other pronouncements. "It is a temporary holding device to stamp out an accounting fiddle," said Mr Tweedie.

"Goodwill is one of the thorniest areas that we have, and we are out of step with most of the rest of the world," said the technical partner at one of the Big Six firms.

The ASB intends to undertake a more comprehensive analysis of goodwill in a forthcoming Financial Reporting

Accountancy Notebook

By Andrew Jack in London

YOU could benefit from an offshore investment in Swiss Francs

Lower interest rates can make it difficult to secure real long-term rates of return, but many investors are now recognising the opportunities provided by bond investments.

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Further details are available to investors and advisers from B.I.A. representatives, International Investment Consultants Ltd., who have approved this advertisement.

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UK COMPANY NEWS

Bullers suspended at 3.5p as creditors agree deal

By Bronwen Maddox

THE SHARES of Bullers, the loss-making giftware, decoration and fine arts products manufacturer, were suspended on the stock market on Tuesday at 3.5p as some of its creditors agreed to convert its debts into equity and subscribe for new shares.

At the same time the group announced that receivers were to be appointed to Jonathan Poole Galleries, set up in late 1990 to sell Soviet sculpture, and that a provision of £100,000 would be needed to cover trading losses in the second half of 1991 and the costs of closure.

The group has been incurring losses since shortly after its rights issue and ambitious expansion plan early in 1990, although it managed to reduce losses in the first half of 1991. Gamblestead AB, a Swedish financial institution which owns 3.4 per cent of the group, will subscribe for £500,000 new equity at 2.5p. It will also convert its £274,787 debt into equity at 2.5p a share, and allow its holding of variable rate preference shares to be converted at 6.5p a share into 11.5m ordinary shares.

These moves will give it a

total holding of 48.44 per cent, and it will nominate the board's chairman and one other director.

The Takeover Panel has agreed to waive the normal requirement for Gamblestead to bid for the remaining equity, although this dispensation will need approval by independent shareholders.

Other creditors, including Mr David Abramson and Mr Brian Schneider, directors of the group, will allow liabilities to them of £500,000 to be converted into ordinary shares at 2.5p.

The creditors' moves are conditional on approval of shareholders on January 16 1992, and on the lifting of the suspension of the shares. The group said that the suspension would last until the two Gamblestead directors had been named, "pending clarification of the company's continued suitability for listing", but that it expected it to be lifted soon after the shareholders' meeting.

At a separate shareholders' meeting on January 13 the company will also approve for two disposals: Tal-

ix Morris Singer, the US art foundry acquired early in 1990, for \$575,000 to Mr Richard Polich, a former director, and Talix Morris Singer, one of its UK branches, for \$270,000 to a trust which has members of Mr David Abramson's family as potential beneficiaries.

The group reported that trading conditions at the two proposed disposals had been "very difficult" in the past year, but that the remaining business, Talix Morris Singer (Birmingham), was trading profitably.

However, at Glenomond, the Scottish manufacturer of wooden fire surrounds acquired for £2.4m in early 1990, trading "is well below expectation in the run-up to Christmas" because of the loss of staff to local competitors and a shortage of working capital, even though order levels have been "stable".

The Britannia Collection, the giftware division, has been profitable since July. Gamblestead and the board have resolved to consider whether "further orderly disposals" or acquisitions would restore profitability.

Lasmo to set up Ultramar Canada as separate company

By Roland Rudd

LASMO, the oil and gas group, intends to establish Ultramar Canada as a separate company as a first step in its disengagement from downstream activities after its recent takeover of Ultramar.

A detailed review of the Canadian business is under way and a range of investment options are being considered, including trade sales and public floatations. Lasmo hopes to sell the business within a year.

Mr Jean Gault, chief executive of Ultramar, has agreed to remain with the company to help with the downstream disengagement in both Canada and the US.

Lasmo is committed to fitting Ultramar's upstream activities into its own exploration and production, and selling refineries in California and Canada.

Mr Norman Davidson Kelly, said: "The refining and marketing activities in eastern Canada, where Ultramar has a leading market position, are of crucial importance. We firmly believe that there is a good future for these companies operating independently."

Ultramar's sizeable interests in Quebec and Nova Scotia have led the two Canadian provinces to express concern about the sale.

The Quebec and Nova Scotia authorities are understood to have made their concerns known to investment Canada, the federal agency which reviews foreign investments. The assets include a 120,000 barrel-per-day refinery in Quebec City, a small Halifax refinery and a chain of 1,500 petrol stations in eastern Canada. Ultramar also has a refinery and petrol stations in California.

Analysis believes the Canadian and Californian refineries will be difficult to sell. Mr Mark Dixon of UBS Phillips and Drew estimates that the Canadian assets are worth US\$400m (£230m).

Moss Bros buys formalwear business

Moss Bros Group, the menswear concern, has acquired the Dornie Formalwear business from Sears Menswear for £775,000.

The business is being bought free of debt.

Trying to escape the Maxwell maze

Alan Friedman looks at the problems of a New York fund manager

MR ANDREW Smith is an angry man these days.

The former managing director of Mr Robert Maxwell's London and Bishopsgate International Investment Management (LBIM) says he is "disturbed and pissed off" that there should be any questions raised about him or any "guilt by association" with the Maxwell group.

Mr Smith has not been accused of any wrongdoing, but his stated desire to distance himself from the Maxwell empire is complicated by a key role in forming LBIM and its network of related companies.

The businesses are now the subject of inquiries by Britain's Serious Fraud Office over the withdrawal of more than £400m of Maxwell pension fund money by Mr Maxwell.

Mr Smith, 36, a graduate of the London School of Economics and former Oxford lecturer, is vice-chairman of London and Bishopsgate International Incorporated (LBII), the New York money manager that is 60 per cent owned by Maxwell's family.

Despite the similarity of names, there appears to be no direct connection between LBII and LBIM other than their common ownership by the Maxwell family.

Federal officials say they are examining LBII's dealings in the context of their larger probe of foreign exchange transactions by Maxwell companies. Mr Smith says he has not been contacted to date by investigators.

Goldman Sachs, the New York investment bank which is under separate investigation in the US and UK over its share dealings with the Maxwell empire, has said it engaged in a number of foreign exchange trades earlier this year with LBII.

But Goldman Sachs declined to discuss details of these transactions.

Although LBII also declines to comment on these transactions, it has been learned that they were foreign exchange transactions with a nominal value which reached a peak of several hundred million dollars earlier this year.

That is less clear is the nature of the transactions - and thus the financial risk to the parties involved. It is also not clear what portion of these foreign exchange dealings were executed by LBII on behalf of Maxwell-related companies.

LBII's foreign exchange

transactions with Goldman Sachs on behalf of Maxwell's and the Official Airline Guide, subsidiaries of Maxwell Communications Corporation, one of Mr Maxwell's two public companies, are said by financiers to have amounted to only \$20m.

But these financiers say that LBII also engaged in foreign exchange transactions worth more than \$100m with Goldman Sachs on behalf of a Channel Islands vehicle called LBII Trading Guernsey. The Guernsey company is owned by Headington Investments.

Another LBII client was the Netherlands Antilles-based London and Bishopsgate International NV, an offshore mutual fund that was named "Hedge NV" by LBII and by traders at Goldman Sachs.

LBII is understood to have engaged in foreign exchange transactions of more than \$100m for Hedge NV, with at least 10 per cent of Hedge's money believed to have come from Mr Maxwell's Guernsey company.

LBII advised on the hedging of currency risk and executed foreign exchange trades of around \$100m with Goldman Sachs on behalf of Donohue, the Canadian paper company that is 26 per cent owned by Mirror Group Newspapers (MGN), Mr Maxwell's other public company.

On his commercial relations with Donohue, Mr Smith says that "we have nothing to do with their pension funds and they are not a Maxwell-related company."

The unwillingness of both LBII and of Goldman Sachs to discuss the foreign exchange dealings of Guernsey, Hedge NV and two other LBII clients involved in a further \$100m of foreign exchange transactions last spring makes it difficult to assess the extent of the New York money manager's foreign exchange dealings with Maxwell companies.

Mr Smith's attempt to "just get on with my life" and avoid what he considers unfair guilt by association is complicated by three other factors - his close past business association with Mr Larry Trachtenberg, who appears to have been a central figure in the Maxwell pension funds affair; a related UK investigation into the affairs of Mr Sheldon Aboff, a former member of LBII's board of directors and associate of Mr Maxwell; and nervousness on the part of LBII clients, some of whom have withdrawn \$90m



Larry Trachtenberg had to surrender passport

of funds from Mr Smith's firm since Mr Maxwell died.

Mr Smith's career has been closely intertwined with that of Mr Trachtenberg, a fellow American who has emerged as a leading figure in Mr Maxwell's withdrawal of money from Maxwell pension funds.

The two first joined forces in 1985 to form Global Analysis, a London consultancy Mr Robert Maxwell bought in 1987.

In 1988 Global was transformed into LBII, which at first received £20m of Maxwell company pension funds to manage; these grew to \$50m by 1990. Mr Smith became managing director of LBII while Mr Trachtenberg was executive director in charge of finance and administration.

He says that in 1989, with Mr Maxwell's blessing, he set up LBII in New York, partly because Mr Smith's investment strategy based on stock indices were not well received in the City and it was thought US clients would be more receptive.

Mr Smith says he left London in March 1990, but he was still registered as a board member of LBII until December 1990. "I thought I had resigned in March," he says, explaining that he was listed as a director until the end of 1990 because of "sloppiness" by the company secretary.

Mr Smith declines to comment at length on Mr Trachtenberg, who has been forced by UK authorities to surrender his passport and was recently ordered by the High Court in London to provide information about the pension fund transfers.

Asked to describe his relationship with Mr Trachtenberg, he first terms him "a good

working associate." When pressed, he calls Mr Trachtenberg "a friend, but not a close friend."

When asked about Mr Trachtenberg and the pension fund transfers, Mr Smith replies: "I know nothing, absolutely nothing about that. Mr Maxwell kept things compartmentalised."

He says he last spoke with Mr Trachtenberg a few weeks ago. "I asked Larry if he knew the whereabouts of our [LBII] share certificates because we could not find them. We could not find them because we were working on the management buy-out. I didn't ask Larry about the pension fund allegations."

Mr Smith, meanwhile, says he knows nothing about Mr Aboff, a former member of LBII's board and the close associate of Mr Maxwell who is being investigated in the UK over his receipt of a £3m loan, allegedly from Maxwell pension funds, to buy shares in MGN and MGN.

Mr Aboff - whose UK assets have been frozen by court order - was one of a handful of directors named personally to the LBII board last September by Mr Maxwell. LBII's request, along with Mr Kevin Maxwell, Mr Maxwell's son who served as chairman of LBII.

Mr Smith blames the publicity over the Maxwell affair as the reason why some of his clients recently withdrew \$60m of funds, reducing LBII's portfolio to around \$50m. He says he will win these funds back if he and LBII managers are permitted by Arthur Andersen, the court-appointed administrator of part of the Maxwell empire, to go ahead with a management buy-out of the 60 per cent of LBII owned by Mr Maxwell's Holdings.

Mr Smith says that he is "legally clean" and that LBII, which manages about \$20m of Maxwell-related pension funds, has had nothing to do with LBII or with the Maxwell pension fund transfers.

"I am very disturbed and pissed off that people are trying to make something of this. I genuinely have nothing to hide," he says, seated at his desk on the 26th floor of Maxwell Communications Corp's Manhattan headquarters.

Mr Smith adds he feels betrayed by the late Mr Maxwell. LBII is "just a normal money manager," he says, with just one rub: "Our majority shareholder is under investigation."

Hunter Saphir disposes of Butterkist

By Peggy Hollinger

HUNTER SAPHIR, the herb, spice and food produce group, has disposed of Butterkist, the loss-making coffee, popcorn and snack foods business, for \$2.9m. Hunter purchased the company for more than \$15m four years ago.

Butterkist has been sold to Portfolio Foods, formed 18 months ago through a management buy-out of Hazlewood Foods' coffee, popcorn and snack foods business. It now claims to have 90 per cent of the \$25m UK market.

Mr Nicholas Saphir, chairman of Hunter, said yesterday that write-downs in recent years had already negated the loss over the original purchase price and an additional expense would be incurred this year. The cost of 100 redundancies at the Butterkist factory - announced late on Friday - would be taken off the proceeds.

Mr Philip Courtenay-Luck, chief executive of Portfolio, said Butterkist's purchase would be transferred to the group's existing popcorn factory in Dagenham, thus wiping out "large overheads". Portfolio plans to invest a further £700,000 in combining Butterkist with Bard Brothers, its own popcorn business.

Hunter will retain the Butterkist factory and site - valued at \$700,000 - while Portfolio has taken the fixed assets and brand name. The Butterkist brand accounted for £1.5m of the purchase price.

Mr Courtenay-Luck said he expected Butterkist, which incurred a loss of \$500,000 in the first three quarters of the year, to return to profit this year. "Next year it should make a considerable contribution," he added.

Butterkist is one of three businesses which Hunter was determined to sell as it refocused on herbs and spices. The other two are Matthew Walker and Emile Tiesco.

Ziff Trust sells 11.5% holding in Blenheim

By Bronwen Maddox

BLENHIM GROUP, the international trade exhibitions and conferences group, announced that the Ziff 1989 Trust, a trust set up by Mr William Ziff, the US publisher, had sold its 11.5 per cent stake in the company which it had bought in February.

Mr Neville Buch, Blenheim chairman, said: "I had expected Ziff to be a long-term holder and I admit I was a little surprised that they decided to sell - but it will not be an obstacle to the long-term trading relationship which the companies have had."

La Compagnie Immobilière Phénix, a subsidiary of Compagnie Générale des Eaux, the French utility and media group, bought 2.98m shares of these shares, or 3.3 per cent of Blenheim, taking its stake to 16 per cent.

The balance of the stake was placed at 385p with about 20 large institutions between Wednesday and Friday by Blenheim's brokers Barclays de Zoete Wedd and Credit Lyonnais.

Mr Ziff, chairman of Ziff Corporation, the New York publishing company which he founded, had bought the 11.5 per cent stake in early 1991.

from Mr Lawrie Lewis, deputy chairman and co-founder of the group, when he resigned in May.

Ziff did not consult Mr Buch about that purchase, although Blenheim said subsequently that it regarded the move as friendly, and hoped it would help develop Blenheim's publishing business.

The Ziff 1989 Trust, one of several trusts set up by Mr Ziff for his children out of the proceeds of sales of his US businesses, paid \$37.4m in May - equivalent to 275p now after the August scrip issue.

Phénix acquired its first 4 per cent stake in the market in early July. Later that month it bought a further 8 per cent when Blenheim issued shares to finance the \$36.5m (£19.5m) acquisition of Jewelry Shows, one of the leading US jewellery exhibitions. It paid the equivalent of \$10p, a 10 per cent premium to the market price at that point.

Blenheim's plans for strategic co-operation with Phénix include the nomination of hotels in Paris owned by CGE for delegates at its Blenheim conferences and exhibitions, through which Blenheim would get a commission.

SmithKline and Merck link

By Daniel Green

TWO OF the world's biggest drug companies, Merck of the US and SmithKline Beecham of the UK are jointly to promote a Merck anti-cholesterol drug simvastatin, sold as Zocor.

Sales of anti-cholesterol drugs exceed \$1.5bn (£900m) a year, but fierce competition means that the impact on company revenues will not be great, according to analysts.

The move signals a closer relationship between the two companies, although it is not unprecedented: in 1990, Merck

joined forces with SmithKline to sell a hepatitis vaccine. Details of this week's deal were not disclosed. The companies said that Merck would have future co-promotion rights to a SmithKline product.

SmithKline Beecham shares rose 15p to 80p on Tuesday, following the announcement. Zocor is a reduplicate inhibitor, which lowers blood cholesterol levels by inhibiting the activity of an enzyme vital to the liver's manufacture of cholesterol.

Scargill says NUM should buy Mirror

THE National Union of Mineworkers pension fund should buy Mirror Group Newspapers, Mr Arthur Scargill, the union's president, has recommended to the fund's trustees.

"I am satisfied that such a purchase would be an excellent investment and over the next few years bring an excellent return," Mr Scargill, who is vice president of the pension scheme, said in a recent letter to the 10 trustees.

His recommendation came despite the sustained campaign of the Daily Mirror against him over the alleged disappearance of union funds following the 1984 pit strike.

Mr Scargill said buying the paper would "allow our pension scheme to have ownership of a newspaper group which would have full editorial independence."

Only 50.1 per cent accept Pict rights issue

Pict Petroleum, the small UK oil exploration company, announced that only 50.1 per cent of its £12m rights issue had been taken up by shareholders by 3pm on December 23.

Most of those acceptances were from Pict's 48.46 per cent shareholder, Amerasia Hess,

the US oil group, which is subscribing in full.

The two-for-five issue has been fully underwritten by Noble Grossart and sub-underwritten by Pict's existing institutional shareholders. The latter have taken up all the unsubscribed shares.

Mr John Lander, managing director, said "we are not surprised at the low level of acceptances in view of the currently depressed market through the whole oil sector." The group plans to use the cash to finance exploration in the UK and overseas so that production levels will not taper off towards the end of the decade.

£30m purchase for Anglo Irish Bank

Anglo Irish Bank Corporation is to acquire the Irish merchant bank subsidiary of Hill Samuel, Hill Samuel (Ireland), for an estimated £30m (£23m).

The transaction, which is subject to the approval of Anglo shareholders, completion by Anglo of the normal due diligence process and receipt of regulatory approvals, was agreed on December 24.

Anglo, which raised £25m in a rights issue earlier this month, will increase its total assets by 60 per cent to £12.5bn in the deal described by its chief executive, Mr Sean Fitzpatrick as the most "momentous occasion in our corporate history."

Anglo is now the biggest merchant bank in Ireland and the country's fourth biggest bank overall.

Hill Samuel (Ireland) specialised in lending to middle market, corporate and personal customers.

Parmigan holds acquisition talks

Parmigan Holdings, the food manufacturer, has announced that it is in talks with a third party which may or may not lead to a significant acquisition.

The company will make a further announcement not later than the end of next month and will at the same time produce its preliminary results for the year ended June 30 1991.

Peek expands traffic side in Scandinavia

Peek, the international traffic and field data systems company, is acquiring the road traffic operations of EB Signal for Nkr60m (£5.3m).

Nkr60m will be paid in cash.

BOARD MEETINGS

The following companies have notified dates of board meetings in the last 24 hours. Such meetings are usually held for the purpose of considering the Chairman's Report on the company's performance and the auditors' report. The dates are not necessarily held on the same day as the shareholders' meeting.

FUTURE DATES	
arks (Sidney C)	Jan. 8
est Higgs.	Jan. 17
roperty Security Inv.	Jan. 7
arden Trust	Jan. 7
lexanders Higgs.	Jan. 8
ondon Scottish Bank	Jan. 15
egin Health & Beauty	Dec. 31

INTERNATIONAL COMPANIES AND CAPITAL MARKETS

IBM to supply Hitachi with language PCs

By Steven Butler in Tokyo

INTERNATIONAL Business Machines (IBM), the world's biggest computer company, has agreed to supply Hitachi, the Japanese electronics group, with its latest Japanese language personal computers for sale on an original equipment manufacturing (OEM) basis.

The agreement marks an important step for IBM in its efforts to seek broader market acceptance in Japan for computer architecture standards agreed earlier this year with 22 Japanese companies which joined the IBM-led Open Architecture Developers' Group (OADG).

The operating system, known as DOS/V, is a derivative of the MS-DOS operating system used in IBM-standard personal computers elsewhere in the world. It is capable of running software written for ordinary IBM PCs as well as Japanese language applications.

Although IBM has been aggressively advertising products using DOS/V, it has remained unclear to what extent it will actively promote the world's fastest-growing market in the years ahead.

The fragmentation of the market among different operating systems has driven up the cost of both software and hardware.

IBM has hoped to spur growth in the market, and to improve its own sales, by promoting common standards.

Citicorp write-offs to be 'in line with expectations'

By Alan Friedman in New York

CITICORP, the biggest US bank that is struggling to contain losses and cut costs, said its loan write-offs had met expectations for the fourth quarter. The bank's management expects to follow an inspection by federal bank examiners from the Office of the Comptroller of the Currency.

The unusual announcement, which did not go into specific details, appeared to be an attempt by the bank to quell a series of stock market rumours of new losses. The bank's stock plunged to a 1991 low of 84¢ a share last week as a result of the rumours; yesterday, the

US Treasuries remain steady in quiet trading

LAST week's cut in the US discount rate continued to provide support for US Treasury bond prices, but prices of US government securities were little changed in quiet post-Christmas trading, writes Alan Friedman.

Traders said the absence of many market participants and hesitancy to make any substantial trades so close to the year-end reduced volatility.

The release of weekly initial unemployment insurance

GOVERNMENT BONDS

claims - down 20,000 to 478,000 in the week of December 14 - had little impact, as did the Federal Reserve's early intervention in the money market.

The benchmark 30-year Treasury bond was up by just 1/8¢ at 105 1/8¢ yesterday, yielding 8.06 per cent. Two-year notes were unchanged yesterday, yielding 4.84 per cent at 100 1/8¢.

French government bond prices shrugged off news that the country's unemployment rose to another record high in November, and finished a dull session with slight losses, Reuters reports from Paris.

The Labour Ministry announced that the seasonally-adjusted jobless total rose to 2.85m in November, a rise of 25,500, or 1.1 per cent, from October. The unemployment

level, compared with a 2.42m operating loss in 1991.

Isuzu sales fell by 4.2 per cent to ¥1.146bn. Domestic sales rose by ¥6.2bn to ¥618.8bn, while exports were off by 9.2 per cent to ¥528.9bn. In the domestic market, small and large trucks and buses both showed gains, while cars and light vans declined.

Exports were hit hardest. Total vehicle sales were 498,579, with all but 1,799 of the 75,795 unit decline coming out of exports, which totalled 299,615. While truck and bus sales gained in Japan, exports of small trucks and buses were off by 21 per cent to 180,104 units. Total vehicle exports fell by 19.3 per cent to 299,615 units.

Isuzu said it expected sales of large trucks and passenger cars to continue declining, although it projected that a rise in the sales of small trucks and buses would lift total vehicle sales to

the software is rewritten.

The balance of the market is fragmented among a number of manufacturers which use a variety of operating systems.

Hitachi, a member of the OADG group, said yesterday it would begin marketing IBM-manufactured notebook computers, the PS/55, under its own label in the spring. The initial sales target is 2,000 units a month.

"We recognise the operating system of the OADG organisation is superior," Hitachi said.

The company said it has decided to market an IBM-made machine rather than develop its own OADG standard computer in order to save on costs. This will be the first time for Hitachi to market OEM equipment.

Hitachi will continue also to support computers using its own proprietary operating system and its Flora series, which is compatible with IBM AX computers.

The penetration of personal computers in the Japanese market is low compared with the US or Europe, although Japan is expected to be one of the world's fastest-growing markets in the years ahead.

The fragmentation of the market among different operating systems has driven up the cost of both software and hardware.

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LONDON SHARE SERVICE

INVESTMENT TRUSTS - Cont.

Share	Price	1991	1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994	993	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● Current Unit Trust prices are available on FT Cityline. Calls charged at 48p per minute peak. For more information on Unit Trusts, see the Guide Booklet ring (071) 926-2126.

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هكرامن الأصل

● Current Unit Trust prices are available on FT-Cityline. Calls charged at 48p per minute peak and 36p off peak, inc VAT. To obtain your free Unit Trust Code Booklet ring (071) 925-2126.

هكذا قالوا

● Current Unit Trust prices are available on FT Cityline. Calls charged at 48p per minute peak and 20p off-peak, inc. VAT. To obtain your free Unit Trust Code Booklet ring (071) 925-2128.

The image shows a page from the Financial Times, characterized by its dense, vertical columns of text. The masthead at the top reads "FINANCIAL TIMES". The page is filled with financial data, including stock prices, market reports, and possibly interest rates. The text is highly contrasted, appearing as black marks on a white background, which makes it difficult to discern specific figures or names. The layout is organized into multiple columns, a common format for financial news to present large amounts of data efficiently. The overall appearance is that of a historical or archival document, given the high-contrast, almost binary nature of the image.

مكdam الأصل

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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar firmer in light trade

The dollar recovered ground on the foreign exchange markets on Tuesday, although trading volumes remained extremely light and the true position of the US currency may not become clear until after the year-end holiday period.

The US currency weakened overnight in Tokyo trading, having closed in London at DM1.5135 on Monday, already down 2 pence and close to the lowest levels of the year. At one point the dollar hit a low of DM1.5115 in the Eastern trading before professional dealers stepped in to provide support.

This proved enough to prompt a mild rally through European and the early hours of US trading. By late afternoon in London, the dollar stood at DM1.5205.

However, currency economists think that the interest rate differential between the US and its main trading competitors is extremely high by historic standards following the 1 per cent cut in the US discount rate to 5.5 per cent. The German discount rate was increased to 8 per cent last week.

While the two rates are not directly comparable in function, the wide differential could attract investors out of dollar financial assets in the New Year.

C IN NEW YORK

Dec 26	Low	High	Prev
1.0000-1.0000	1.0000	1.0000	1.0000
0.9999-0.9999	0.9999	0.9999	0.9999
0.9998-0.9998	0.9998	0.9998	0.9998
0.9997-0.9997	0.9997	0.9997	0.9997

Forward premiums and discounts apply to the US dollar

STERLING INDEX

Dec 26	Low	High	Prev
93.00	92.80	93.20	93.00
93.00	92.80	93.20	93.00
93.00	92.80	93.20	93.00
93.00	92.80	93.20	93.00

Forward premiums and discounts apply to the US dollar

CURRENCY MOVEMENTS

Dec 26	Bank of England	Market
US Dollar	92.80	93.00
100 Yen	160.00	160.00
100 Swiss Franc	1.5000	1.5000
100 Japanese Yen	160.00	160.00

Merger Guaranty changed: average 1980-1992-100 Bank of England index (Base 1980-1992-100)

CURRENCY RATES

Dec 26	Bank of England	Market
US Dollar	92.80	93.00
100 Yen	160.00	160.00
100 Swiss Franc	1.5000	1.5000
100 Japanese Yen	160.00	160.00

Bank rate refers to central bank discount rates. There are not quoted by the UK, Swiss and Italian.

European Commission calculates: All EUR rates are for Dec 23

OTHER CURRENCIES

Dec 26	Bank of England	Market
US Dollar	92.80	93.00
100 Yen	160.00	160.00
100 Swiss Franc	1.5000	1.5000
100 Japanese Yen	160.00	160.00

Bank rate refers to central bank discount rates. There are not quoted by the UK, Swiss and Italian.

European Commission calculates: All EUR rates are for Dec 23

EXCHANGE CROSS RATES

Dec 26	Bank of England	Market
US Dollar	92.80	93.00
100 Yen	160.00	160.00
100 Swiss Franc	1.5000	1.5000
100 Japanese Yen	160.00	160.00

Bank rate refers to central bank discount rates. There are not quoted by the UK, Swiss and Italian.

European Commission calculates: All EUR rates are for Dec 23

MONEY MARKETS

London rates steady

The Bank of England moved early to soothe the nerves of the London money market on Tuesday, against the background of sterling's continued weakness within the European exchange rate mechanism and fears that UK interest rates may have to rise.

The Bank forecast a £750m liquidity shortage and immediately relieved any potential pressures for higher money rates by stepping in with a £776m round of early assistance. It bought back £1 billion of bills at 10 per cent and bank bills at 10 per cent and bank bills at 10 per cent.

UK clearing bank base lending rate 14.5 per cent from September 4, 1991

A flurry of activity in late morning saw the forecast liquidity shortage increased to £850m, but again the bank moved quickly to provide liquidity, buying £100m bank bills, again at 10 per cent.

Against this background money market interest rates were stable, with the volume of transactions extremely light. However, the Bundesbank's decision to raise its interest rates last week, followed by every other member of the ERM except the UK, has fuelled expectations of higher sterling interest rates in the new year.

Year when portfolio investors decide first quarter asset allocations. This could add to the weakness of the US currency.

The dollar was also firm against the Japanese yen on Tuesday, closing in London at around ¥187.55, up from ¥186.50 on Monday.

The Japanese authorities do not appear concerned by the current strength of the yen, even though it makes Japanese exporters relatively less competitive.

Mr Tsutomu Wata, finance minister, commented overnight in Tokyo that current exchange rates are not a negative factor for the Japanese economy.

Current account data for November, released on Tuesday, confirmed this picture. The current account surplus in the month reached ¥7.26bn, compared with just ¥1.68bn in November 1990. A 4.8 per cent increase in exports was accompanied by a 14.4 per cent decline in imports, as the slowdown in the Japanese economy has dampened demand for imported goods.

Within the European exchange rate mechanism, sterling was stable against the D-Mark and other currencies, following a steady decline in London trading on Monday.

The UK currency stood at DM2.34 by Tuesday's close, little changed from Monday's closing level. The floor against the German currency is currently DM2.335, determined by the relative strength of the other currencies in the system, in particular the Spanish peseta, the strongest currency.

While the Spanish, French and Italian governments all raised interest rates on Monday to defend their currencies following the Bundesbank's decision to increase rates to 8 per cent last week, the UK authorities did not act.

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FINANCIAL FUTURES AND OPTIONS

LIFE LONG GILT FUTURES OPTIONS

Dec 26	Low	High	Prev
1.0000-1.0000	1.0000	1.0000	1.0000
0.9999-0.9999	0.9999	0.9999	0.9999
0.9998-0.9998	0.9998	0.9998	0.9998
0.9997-0.9997	0.9997	0.9997	0.9997

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WORLD STOCK MARKETS

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FINANCIAL TIMES
ECONOMICS & BUSINESS NEWSPAPER

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

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The FT pr
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NASDAQ NATIONAL MARKET

Stock	Pf	Sh	High	Low	Last	Chng	Stock	Pf	Sh	High	Low	Last	Chng	Stock	Pf	Sh	High	Low	Last	Chng	Stock	Pf	Sh	High	Low	Last	Chng			
Alcoa	0.40	26	391	377	384	1/2	+	OH Tech	0.10	10	32	10 1/2	9 1/2	5 1/2	LODS A	0.23	208	27	20 1/2	27	27	+	East	0.10	139	148	148	37 1/2	37 1/2	
ACC Corp	0.16	35	28	27	27	0	0	OH Tech	0.46	16	311	308	311	3	+	LA Petrol	0.12	26	26	26	26	26	+	SA Co	0.18	19	149	148	27	23 1/2
Accumax	0.10	10	10	10	10	0	0	OH Tech	0.10	10	311	308	311	3	+	LA Petrol	0.12	26	26	26	26	26	+	SA Co	0.18	19	149	148	27	23 1/2
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3:00 pm prices December 26

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The FT proposes to publish this survey on
February 18 1992.
It will be of particular interest to the 130,000 directors and managers in the
UK who read the weekday FT. If you want to reach this important
audience, call

Hugh G. Westmacot

Tel: 0532 454969

Fax: 0532 423516,
Baymont House

Permanent House,
The Headrow,

Leeds, LSI 8DF.

Data source: BMRC Businessman Survey 1996

CHESHIRE

The FT proposes to publish this survey on
January 23 1992.
The Financial Times is Europe's Business Newspaper read by decision makers in government, industry and finance. To reach this important audience by advertising in the survey contact:
Ruth Piacentini
Tel 061 834 9381
Fax 061 832 9048
or alternatively write to her at
Alexandros Buildings,
Queen Street,
Manchester M2 5LF.

ET SURVEYS

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AMERICA

Dow continues to strengthen as laggards recover

Wall Street

PRICES ROSE moderately in light post-Christmas trading yesterday, with investors showing some preference for stocks that have been out of favour in recent months, writes Alan Friedman in New York.

The Dow Jones Industrial Average gained 15.43 to 3,056.41 by 1.30 pm, within 11 points of its record high set in October.

In trading volume of 94.97m shares on the New York Stock Exchange, The Standard & Poor's 500 was 2.94 higher at 402.17, while the Nasdaq composite of over-the-counter

loss Citicorp unveiled for the third quarter. Yesterday Citicorp's share price rose 3% to \$10.10 in volume of 1.81m shares.

The price of shares in Banc One, the successful Midwestern banking group, rose by 3% to \$50.75 in light trading. The price rise came after Banc One said that it would explore a new way to acquire Premier Banc of Baton Rouge, Louisiana. The Federal Reserve said it would not approve a merger plan under which Banc One would inject capital into Premier.

Elsewhere, General Motors was marked 3% lower to \$29.44 following a downgrade of the vehicle group's long-term debt rating and concern over a possible downgrade of its General Motors Acceptance Corporation financial services unit.

Hitchell, the Japanese electronics group, jumped 2% to \$71 after the announcement that it will sell IBM notebook-sized personal computers in Japan. IBM's share price declined, however, by 3% to \$87.40.

On the American Stock Exchange, Ivax, a pharmaceuticals company, was boosted by 2% to \$37.40 following the news that Ivax has agreed to buy 50 per cent of Baker Cummings Dermatologicals from Union Carbide's chemicals and plastics division. The purchase, to be paid for in Ivax stock, will give Ivax 100 per cent of the Baker Cummings unit.

Canada
CHRISTMAS EVE finished on a positive note for Toronto stocks, before the market closed for a two-day holiday.

The composite index closed 23.8 up at 3,402.0 in a half-day session. Volume was 8.5m shares, compared with Monday's 17.2m. Value fell to \$1.18bn from \$1.21bn.

Royal Trustco gained 3% to 37.75. The company said that a preliminary review of 1991 results had led to an additional provision of about \$50m for UK lending. It said that the provision was for loans made before June 1990, when it restructured lending policies.

Citicorp said on Tuesday that, following the quarter, it expected fourth quarter loan provisions to be in line with its own expectations, a statement that was vague but sufficient to persuade investors that there should not be any more surprises such as the \$955m

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End of Zimbabwe's run revives 1981 memories

Tony Hawkins on prospects for one of sub-Saharan Africa's top three markets excluding Johannesburg

ZIMBABWE's remarkable three-year bull run came to a sudden end on September 3, when the local Industrials index peaked at 2,732 - up almost 400 per cent in 33 months - and reminded investors of what happened just over 10 years earlier.

In February 1981, Zimbabwe shares were knocked off their perch by rising interest rates as monetary policy was tightened to curb inflation and stabilise the balance of payments. The Industrials index, which includes 35 stocks, fell from its previous peak of 464, registered in February 1981, to a 17-year low of 101 in August 1984.

From there it was a long, slow recovery to a new all-time high in 1986, before rising 67 per cent to 869 in 1989 and 163 per cent to 2,333 during 1990.

The 1989-90 boom was the result of steady economic growth, surging profits boosted by quickening inflation, and the scarcity of alternative investment opportunities in an overhyped market, fenced in

by tight exchange controls. The equity market, which had seen capitalisation peak at \$31.1bn (US\$1.7bn) early in 1981, collapsed to a mere \$24.62m (US\$1.47m) by 1984, before growing to \$24.62m by 1987, making it sub-Saharan Africa's second largest market after South Africa.

That status was short-lived. The 45 per cent devaluation of the Zimbabwe dollar, most of which took place in August and September, and the subsequent market shake-out knocked almost 75 per cent off the market capitalisation, which had peaked at more than \$28.7m in September. In early December, the market was valued at \$26.3bn, and Zimbabwe was back in third place in the African stock market league table behind Nigeria.

A welcome feature this year has been the strength of the new issue market. Three new companies came to the market - Barclays Bank Zimbabwe, which raised \$281.5m, Falcon Gold Mines, \$249.5m, and UDC,

the lowest in nine years, falling below 100bn shares for the first time since 1984.

Options traders tried to manipulate prices yesterday, the exercise day for contracts. Mr Masema Okuma at UBS Phillips & Drew said that buying focused on calls, or buying rights.

Hopes that the government will increase fiscal spending helped Masema Road Construction, the road builder, advance \$40 to \$2,930 and Sato Kogyo, a general contractor, rise \$40 to \$1,440.

Some investors were encouraged by reports that the government intends to lift loan restrictions to real estate and construction-related industry. Mitsui Real Estate firm \$20 to \$1,430 and Misawa Homes added \$10 to \$1,750.

On the negative side, some high-technology issues were sold on worries over the weak US economy and lower ex-

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Z\$30.5m. A further 21 companies raised a total of \$261.5m through rights issues to give a new record for the issue market of US\$1.43m raised in one year. More issues are in the pipeline, with a big new listing planned for February.

Since the September market correction, turnover has fallen and buying interest has shifted from industrials to the mining sector, where the gold producer (Rio Tinto, Cluff, Falcon Gold) are benefiting from devaluation, along with the two Anglo-American group mining companies, Bindura Nickel and Zimbabwe Alloys.

Although the industrials index has fallen almost 30 per cent from its peak to 1,950 in mid-December, and is 15 per cent below its level of a year ago, some dealers predict a recovery early in the new year, in spite of the generally bearish outlook for the economy.

Inflation, which will average 25 per cent this year, will accelerate further next year, while economic growth of 3 per cent

another 0.33 to \$10.92, but fell 10 per cent over the year.

TAIWAN passed the 4,500 resistance level on the weighted index in busy trading yesterday. The index gained 80.0 or 1.8 per cent to 4,539.58, as investors hunted for lower-priced blue chips.

BANGKOK was lifted by government comments on measures to help banks next year. Bangkok Bank accounted for a fifth of the total market turnover of \$2.54m as it jumped \$20 to \$414. The SET index rose 8.53 to 686.25, after adding \$10 to \$38.90 on Wednesday.

MANILA's composite index gained 13.86 to 1,138.78. HONG KONG performed well in Tuesday's half-day session, the Hang Seng index climbing 46.84 to 4,182.76, in market turnover of HK\$71.8m, down from HK\$94.7m. NEW ZEALAND's NZSE-40 index rose 14.59 to 1,470.14 on Tuesday, thanks to foreign buying.

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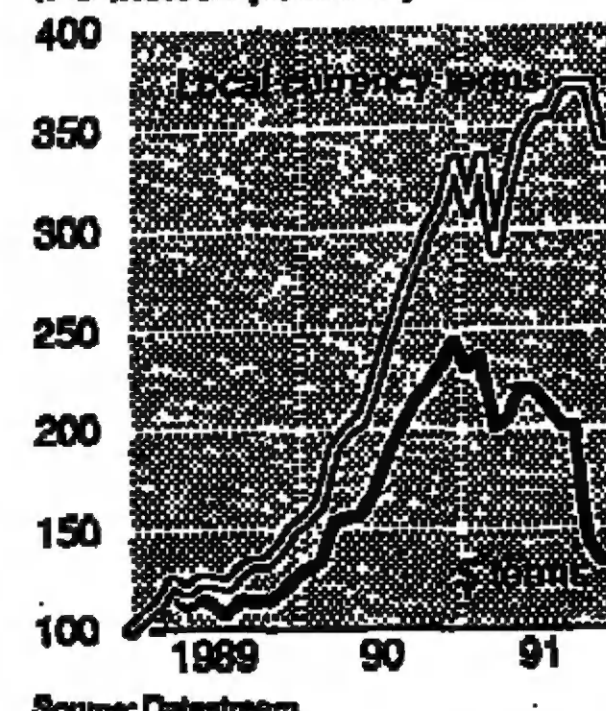
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Zimbabwe

IFC indices (rebased)



Source: Datastream

or less in 1991 will allow. Most important of all, with an International Monetary Fund agreement imminent, the authorities will have to curb credit growth and push up interest rates, which are already running at double the levels recorded in the first half of the year.

The average gross dividend yield - in industrials - of 5 per cent was sustainable when investors were enjoying capital growth of 70 per cent a year. But with inflation at 30 per cent and with a period of consolidation, or even continued drift, in prospect, investors are likely to focus on minings, where handsome profits growth is on the cards, until cost inflation catches up with the price gains of devaluation.

In part, this reflects inflation, which reached 50 per cent during 1989 before falling back into single figures in 1990 and the first half of 1991. It is also the result of strong economic growth, which averaged more than 5 per cent a year over the period, and buoyant oil revenues in 1990 and early this year.

In naira terms, market capitalisation has increased 52 per cent in the first 10 months of 1991 to N17.5bn from N11.5bn at the end of 1990. In US dollars, the market was worth \$1.5bn - virtually double its low point of \$900m three years ago and a rise of more than 33 per cent during 1991.

In spite of this, the Nigerian market today is worth only 60 per cent of its peak 1981 value of more than \$1bn - the consequence of the steep devaluation of the naira following the implementation of the structural adjustment programme in 1986.

A surge of rights issues and

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Nigerian advance gathers momentum

NIGERIA's stock market gathered momentum during 1991, with the share price index rising by more than 50 per cent from 514 at the end of 1990 to 775 in mid-December, writes Tony Hawkins.